Application of SOUTHERN CALIFORNIA GAS
COMPANY for authority to update its gas revenue
requirement and base rates
effective January 1, 2016 (U 904-G)

Application No. 14-11-\_\_\_ Exhibit No.: (SCG-04-WP)

# WORKPAPERS TO PREPARED DIRECT TESTIMONY OF FRANK B. AYALA ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

NOVEMBER 2014



# 2016 General Rate Case - APP INDEX OF WORKPAPERS

# **Exhibit SCG-04-WP - GAS DISTRIBUTION**

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# Overall Summary For Exhibit No. SCG-04-WP

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Description
Non-Shared Services
Shared Services
Total

	In 2013 \$ (000) Inc	curred Costs	
Adjusted-Recorded		Adjusted-Forecast	
2013	2014	2015	2016
105,258	116,641	126,403	137,077
3,409	3,409	3,409	7,909
108,667	120,050	129,812	144,986

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

# **Summary of Non-Shared Services Workpapers:**

# Description

B. Field Operations & Maintenance

C. Asset Management

D. Operations Management & Training

E. Regional Public Affairs

Total

	In 2013 \$ (000)	Incurred Costs	
Adjusted- Recorded		Adjusted-Forecas	t
2013	2014	2015	2016
83,715	92,452	99,827	106,290
7,549	8,731	9,913	10,827
9,951	11,258	12,347	15,644
4,043	4,200	4,316	4,316
105,258	116,641	126,403	137,077

Area: GAS DISTRIBUTION Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Workpaper: VARIOUS

# Summary for Category: B. Field Operations & Maintenance

		In 2013\$ (000) Inc	curred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2013	2014	2015	2016
Labor	65,127	69,635	75,057	79,487
Non-Labor	18,587	22,819	24,771	26,805
NSE	0	0	0	0
Total	83,714	92,454	99,828	106,292
FTE	792.1	849.3	908.4	959.0
Workpapers belonging	to this Category:			
2GD000.002 Field O&	M - Locate & Mark			
Labor	10,366	10,693	11,114	11,535
Non-Labor	676	824	869	915
NSE	0	0	0	0
Total	11,042	11,517	11,983	12,450
FTE	135.1	138.7	143.3	147.9
2GD000.001 Field O&	M - Leak Survey			
Labor	6,237	6,665	7,231	7,796
Non-Labor	16	19	21	24
NSE	0	0	0	0
Total	6,253	6,684	7,252	7,820
FTE	88.3	93.8	101.4	108.9
2GD002.000 Field O&	M - Measurement & Regulati	on		
Labor	9,636	9,409	9,432	9,546
Non-Labor	2,336	2,168	2,168	2,242
NSE	0	0	0	0
Total	11,972	11,577	11,600	11,788
FTE	112.7	113.3	113.5	114.6
2GD003.000 Field O&	M - Cathodic Protection			
Labor	7,145	7,336	7,378	7,587
Non-Labor	3,705	4,343	5,073	5,803
NSE	0	0	0	0
Total	10,850	11,679	12,451	13,390
FTE	89.2	92.7	93.3	95.1
2GD000.003 Field O&	M - Main Maintenance			
Labor	8,375	9,374	11,028	12,684
Non-Labor	2,454	4,720	5,468	6,216
NSE	0	0	0	0
Total	10,829	14,094	16,496	18,900
FTE	94.7	105.4	124.8	144.2

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Workpaper: VARIOUS

		In 2013\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2013	2014	2015	2016
2GD000.004 Field O	&M - Service Maintenance			
Labor	7,874	9,121	9,224	9,327
Non-Labor	-730	173	184	196
NSE	0	0	0	0
Total	7,144	9,294	9,408	9,523
FTE	92.4	107.1	108.4	109.8
2GD000.000 Field O	&M - Field Support			
Labor	15,494	17,037	19,650	21,012
Non-Labor	3,043	3,359	3,618	3,883
NSE	0	0	0	0
Total	18,537	20,396	23,268	24,895
FTE	179.7	198.3	223.7	238.5
2GD000.005 Field O	&M - Tools Fittings & Materia	ls		
Labor	0	0	0	0
Non-Labor	7,087	7,213	7,370	7,526
NSE	0	0	0	0
Total	7,087	7,213	7,370	7,526
FTE	0.0	0.0	0.0	0.0

Beginning of Workpaper 2GD000.002 - Field O&M - Locate & Mark

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 1. Locate & Mark

Workpaper: 2GD000.002 - Field O&M - Locate & Mark

#### **Activity Description:**

The activities completed under this cost workgroup are preventative in nature and are required to avert damages caused by third-party excavators working near gas underground substructures. The work is primarily comprised of locating and marking SoCalGas' underground pipelines, conducting job observations, and performing depth checks.

Details on the historical locate and mark work orders (tickets) can be found in supplemental workpaper SCG-FBA-O&M-SUP-008.

#### Forecast Explanations:

## Labor - 3-YR Linear

The activity in this workgroup is driven mainly by the level of construction activity. In general, IHS Global Insight forecasts that the non-farm employment growth rate is projected to increase in the Southern California area in the next few years. For this reason, the Locate and Mark forecast is based on the linear trend observed the last three years (2011 through 2013). Using a five-year average would not appropriately account for the increase in work anticipated over the forecast period, as construction activities continue to increase. Thus, to reflect these changing conditions and increase in Locate and Mark work, SoCalGas is projecting that forecasted expenses for this workgroup will follow the three-year historical trend. Therefore, a three-year (2011 through 2013) linear trend was used to calculate the labor requested for this group.

## Non-Labor - 3-YR Linear

The activity in this workgroup is driven mainly by the level of construction activity. In general, IHS Global Insight forecasts that the non-farm employment growth rate is projected to increase in the Southern California area in the next few years. For this reason, the Locate and Mark forecast is based on the linear trend observed the last three years (2011 through 2013). Using a five-year average would not appropriately account for the increase in work anticipated over the forecast period, as construction activities continue to increase. Thus, to reflect these changing conditions and increase in Locate and Mark work, SoCalGas is projecting that forecasted expenses for this workgroup will follow the three-year historical trend. Therefore, a three-year (2011 through 2013) linear trend was used to calculate the non-labor requested for this group.

## NSE - Zero-Based

NSE is not applicable to this workgroup.

#### **Summary of Results:**

	In 2013\$ (000) Incurred Costs							
		Adjusted-Recorded Adjusted-Fore					justed-Fored	cast
Years	2009	2010	2011	2012	2013	2014	2015	2016
Labor	9,914	9,523	9,524	9,664	10,366	10,693	11,114	11,535
Non-Labor	841	888	586	939	676	824	869	915
NSE	0	0	0	0	0	0	0	0
Total	10,755	10,411	10,109	10,603	11,042	11,517	11,983	12,449
FTE	133.3	126.5	126.0	127.5	135.1	138.7	143.3	147.9

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 1. Locate & Mark

Workpaper: 2GD000.002 - Field O&M - Locate & Mark

# **Forecast Summary:**

			In 201	3 \$(000) lı	ncurred Co	sts				
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016
Labor	3-YR Linear	10,693	11,114	11,535	0		0	10,693	11,114	11,535
Non-Labor	3-YR Linear	824	869	915	0	0	0	824	869	915
NSE	Zero-Based	0	0	0	0	0	0	0	0	0
Tota	ıl	11,517	11,983	12,449	0		0	11,517	11,983	12,449
FTE	3-YR Linear	138.7	143.3	147.9	0.0	0.0	0.0	138.7	143.3	147.9

# Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 1. Locate & Mark

Workpaper: 2GD000.002 - Field O&M - Locate & Mark

#### **Determination of Adjusted-Recorded (Incurred Costs):**

termination of Aujustet	i-Recorded (incurred Cos 2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
ecorded (Nominal \$)*		,			, ,
Labor	7,554	7,518	7,799	8,055	8,888
Non-Labor	267	263	202	339	288
NSE	0	0	0	0	0
Total	7,821	7,781	8,001	8,393	9,176
FTE	112.1	107.1	107.6	109.4	115.6
djustments (Nominal \$) **	•				
Labor	64	26	0	80	0
Non-Labor	492	559	361	584	388
NSE	0	0	0	0	0
Total	556	585	361	664	388
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	7,618	7,544	7,799	8,135	8,888
Non-Labor	759	822	563	923	676
NSE	0	0	0	0	0
Total	8,377	8,366	8,362	9,057	9,564
FTE	112.1	107.1	107.6	109.4	115.6
acation & Sick (Nominal \$	5)				
Labor	1,377	1,319	1,295	1,302	1,477
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,377	1,319	1,295	1,302	1,477
FTE	21.2	19.4	18.4	18.1	19.5
scalation to 2013\$					
Labor	919	660	430	227	0
Non-Labor	82	66	22	16	0
NSE	0	0	0	0	0
Total	1,001	726	452	243	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2013\$)				
Labor	9,914	9,523	9,524	9,664	10,366
Non-Labor	841	888	586	939	676
NSE	0	0	0	0	0
Total	10,755	10,411	10,109	10,603	11,042
FTE	133.3	126.5	126.0	127.5	135.1

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 1. Locate & Mark

Workpaper: 2GD000.002 - Field O&M - Locate & Mark

# Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs							
Years	2009	2010	2011	2012	2013		
Labor	64	26	0	80	0		
Non-Labor	492	559	361	584	388		
NSE	0	0	0	0	0		
Total	556	585	361	664	388		
FTE	0.0	0.0	0.0	0.0	0.0		

# **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID
2009	0	492	0	0.0 1-8	Sided Adj	N/A	TP1MTC2013110
To transfer	USA fees to Lo	ocate & Ma	rk work gr	oup for co	mplete showir	ng of L&M expense	1143902860
2009	64	0	0	0.0 1-8	Sided Adj	N/A	TP1MTC2013110
	union retro pay eld work group		0000.005	- Tools, F	tngs & Materia	als - and into	1144638173
2009 Total	64	492	0	0.0			
2010	0 USA fees to Lo 26 union retro pay	0	0	oup for co 0.0 1-8	Sided Adj	N/A ng of L&M expense N/A	TP1MTC2013110 1143923887 TP1MTC2013111 5144212647
	eld work group			. 00.0, .	90 0		
2010 Total	26	559	0	0.0			
2011	0	361	0	0.0 1-8	Sided Adj	N/A	TP1MTC2013110
To transfer	USA fees to Lo	ocate & Ma	rk work gr	oup for co	mplete showir	ng of L&M expense	1143947673
2011 Total	0	361	0	0.0			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 1. Locate & Mark

2013 Total

Workpaper: 2GD000.002 - Field O&M - Locate & Mark

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Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID			
2012	0	584	0	0.0 1-	Sided Adj	N/A	TP1MTC2013110 1144008797			
To transfer	r USA fees to L	ocate & Ma	rk work gr	oup for c	omplete showi	ng of L&M expense	1144000737			
2012	80	0	0	0.0 1-	Sided Adj	N/A	TP1MTC2013110 1144856217			
	r union retro pa ield work group	•	0000.005	- Tools, F	tngs & Materi	als - and into	1144030217			
2012 Total	80	584	0	0.0						
2013	0	388	0	0.0 1-	Sided Adj	N/A	TP1MTC2014020			
To transfer	9114749643 To transfer USA fees to Locate & Mark work group for complete showing of L&M expense.									

0.0

**Supplemental Workpapers for Workpaper 2GD000.002** 

## SCG-FBA-O&M-SUP-008

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala
Supplemental Workpaper Number of Tickets and Annual Expense for Field O&M Locate and Mark
Field O&M - Locate and Mark Workgroup

Total SoCalGas Distribution USA Tickets											
2009 2010 2011 2012 2013											
Number of USA Tickets <sup>1</sup>	492,968	467,333	493,441	534,174	577,524						
Annual Expense (shown in Thousands) <sup>2</sup>	\$ 10,755	\$ 10,411	\$ 10,109	\$ 10,603	\$ 11,042						

<sup>&</sup>lt;sup>1</sup> USA refers to the Underground Service Alert one-call center for excavators to request locate & mark service. This table shows all SoCalGas Distribution USA tickets 2009 - 2013.

Supplemental Workpaper Page 1 of 1

<sup>&</sup>lt;sup>2</sup> Amounts are shown in thousands of 2013 dollars and include vacation and sick.

Beginning of Workpaper 2GD000.001 - Field O&M - Leak Survey

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 2. Leak Survey

Workpaper: 2GD000.001 - Field O&M - Leak Survey

#### **Activity Description:**

Recorded to this workgroup are the labor and non-labor expenses associated with federal pipeline safety regulation 49 CFR §192.723 (Distribution systems: Leakage surveys) requiring SoCalGas to survey its gas distribution system for leakage. SoCalGas pipelines are typically leak surveyed at intervals of one, three, or five years. The frequency of this survey is determined by the pipe material involved (i.e. plastic or steel), the operating pressure, whether or not the pipe is under cathodic protection, and the proximity of the pipe to various population densities. SoCalGas currently has approximately 99,400 miles of main and service pipeline requiring leak survey.

#### **Forecast Explanations:**

#### Labor - 5-YR Linear

As SoCalGas continues to experience growth of its pipeline system, survey requirements will increase. For example, new pipe installed in years 2009 through 2011 that is on a five-year survey cycle will increase survey footage requirements in the years 2014 through 2016. Thus, the increase in leak survey footage and the associated increase in expenditures for this workgroup is the result of pipe installed in the SoCalGas system between the years 2009 and 2013, as well as changes in work practices. These facts also explain why using this five-year (2009 through 2013) historical linear trend forecast method is appropriate. Using an average methodology would not capture the continued growth in the survey requirements and would underestimate a critical safety-related operations expenses. Therefore, a five-year (2009 through 2013) linear trend was used to calculate the labor requested for this group.

## Non-Labor - 5-YR Linear

As SoCalGas continues to experience growth of its pipeline system, survey requirements will increase. For example, new pipe installed in years 2009 through 2011 that is on a five-year survey cycle will increase survey footage requirements in the years 2014 through 2016. Thus, the increase in leak survey footage and the associated increase in expenditures for this workgroup is the result of pipe installed in the SoCalGas system between the years 2009 and 2013, as well as changes in work practices. These facts also explain why using this five-year (2009 through 2013) historical linear trend forecast method is appropriate. Using an average methodology would not capture the continued growth in the survey requirements and would underestimate a critical safety-related operations expenses. Therefore, a five-year (2009 through 2013) linear trend was used to calculate the non-labor requested for this group.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 2. Leak Survey

Workpaper: 2GD000.001 - Field O&M - Leak Survey

## **Summary of Results:**

		In 2013\$ (000) Incurred Costs											
		Adju	sted-Recor	Ad	Adjusted-Forecast								
Years	2009	2010	2011	2012	2013	2014	2015	2016					
Labor	4,104	4,162	4,789	5,551	6,237	6,665	7,231	7,796					
Non-Labor	3	13	10	13	16	19	21	24					
NSE	0	0	0	0	0	0	0	0					
Total	4,107	4,175	4,799	5,564	6,253	6,684	7,252	7,820					
FTE	60.2	60.0	68.3	79.2	88.3	93.8	101.4	108.9					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 2. Leak Survey

Workpaper: 2GD000.001 - Field O&M - Leak Survey

# **Forecast Summary:**

	In 2013 \$(000) Incurred Costs													
Forecas	Forecast Method Base Forecast			st	Forec	ast Adjust	ments	Adjusted-Forecast						
Years	s	2014	2015	2016	2014	2015	2016	2014 2015		2016				
Labor	5-YR Linear	6,665	7,231	7,796	0		0	6,665	7,231	7,796				
Non-Labor	5-YR Linear	19	21	24	0	0	0	19	21	24				
NSE	Zero-Based	0	0	0	0	0	0	0	0	0				
Tota	ıl	6,684	7,252	7,820	0	0	0	6,684	7,252	7,820				
FTE	5-YR Linear	93.8	101.4	108.9	0.0	0.0	0.0	93.8	101.4	108.9				

# Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 2. Leak Survey

Workpaper: 2GD000.001 - Field O&M - Leak Survey

## **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	3,128	3,297	3,922	4,627	5,348
Non-Labor	2	12	10	13	16
NSE	0	0	0	0	0
Total	3,130	3,309	3,931	4,640	5,364
FTE	50.6	50.8	58.3	68.1	76.4
Adjustments (Nominal \$) **					
Labor	26	0	0	45	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	26	0	0	45	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	II \$)				
Labor	3,154	3,297	3,922	4,672	5,348
Non-Labor	2	12	10	13	16
NSE	0	0	0	0	0
Total	3,156	3,309	3,931	4,685	5,364
FTE	50.6	50.8	58.3	68.1	76.4
/acation & Sick (Nominal \$)					
Labor	570	576	651	748	889
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	570	576	651	748	889
FTE	9.6	9.2	10.0	11.0	11.9
scalation to 2013\$					
Labor	380	288	216	130	0
Non-Labor	0	1	0	0	0
NSE	0	0	0	0	0
Total	381	289	216	131	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	4,104	4,162	4,789	5,551	6,237
Non-Labor	3	13	10	13	16
NSE	0	0	0	0	0
Total	4,107	4,175	4,799	5,564	6,253
FTE	60.2	60.0	68.3	79.1	88.3

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 2. Leak Survey

Workpaper: 2GD000.001 - Field O&M - Leak Survey

# Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years	2009	2010	2011	2012	2013						
Labor	26	0	0	45	0						
Non-Labor	0	0	0	0	0						
NSE	0	0	0	0	0						
Total	26	0	0	45	0						
FTE	0.0	0.0	0.0	0.0	0.0						

# **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID
2009	26	0	0	0.0 1-8	ided Adj	N/A	TP1MTC2013110 1144147500
	er union retroactive field work groups		f 2GD000	).005 - To	ols Ftngs & M	laterials - and into	
2009 Total	26	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012	45	0	0	0.0 1-8	ided Adj	N/A	TP1MTC2013110
To transfe	r union rotropotiv	o nov out o	f ac Doo	) 00E To	ala Etnaa 9 N	latariala and into	1144230543
	field work groups		ii 2GD000	7.005 - 10	ois rings a iv	laterials - and into	
2012 Total	45	0	0	0.0			
2013 Total	0	0	0	0.0			

Beginning of Workpaper 2GD002.000 - Field O&M - Measurement & Regulation

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance
Category-Sub 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

#### **Activity Description:**

Recorded to this workgroup are labor and non-labor expenses for maintaining and operating regulator stations, medium and large Meter Set Assemblies (MSAs), and associated components. Measurement and Regulation activities focus primarily on maintaining and operating approximately 2,000 regulator stations and approximately 95,000 medium and large customer MSAs in the SoCalGas service territory.

Regulator stations reduce the pressure of gas entering the distribution system from high-pressure pipelines to provide the lower pressures used on the distribution pipeline system. Medium and large customer MSAs require routine maintenance of the meters, regulators, and other components to meet customers' capacity requirements and to measure gas volume accurately.

#### Forecast Explanations:

#### Labor - 5-YR Average

In developing the forecast for this area, historical expenditures for 2009 through 2013 were evaluated. Given the numerous Measurement and Regulation activities covered in this workgroup, and to factor in periods of high operations and maintenance work as well as years with lower levels of work, SoCalGas selected a five-year average for the period of 2009 through 2013 plus the incremental funding required for additional valve maintenance efforts as a result of PSEP activities and the increase in Measurement & Regulation employees Operator Qualification training to forecast the spending for this area. This approach allows SoCalGas to capture historical spending under a variety of conditions that reflect the historical fluctuation in labor expenditures associated with this work group.

## Non-Labor - 5-YR Average

In developing the forecast for this area, historical expenditures for 2009 through 2013 were evaluated. Given the numerous Measurement and Regulation activities covered in this workgroup, and to factor in periods of high operations and maintenance work as well as years with lower levels of work, SoCalGas selected a five-year average for the period of 2009 through 2013 plus the incremental funding required for additional valve maintenance efforts as a result of PSEP activities to forecast the spending for this area. This approach allows SoCalGas to capture historical spending under a variety of conditions that reflect the historical fluctuation in non-labor expenditures associated with this work group.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

#### **Summary of Results:**

		In 2013\$ (000) Incurred Costs											
		Adju	sted-Recor	Ad	justed-Fored	cast							
Years	2009	2010	2011	2012	2013	2014	2015	2016					
Labor	9,847	9,082	9,046	9,317	9,636	9,409	9,432	9,546					
Non-Labor	2,509	1,975	1,898	2,122	2,336	2,168	2,168	2,242					
NSE	0	0	0	0	0	0	0	0					
Total	12,357	11,057	10,944	11,440	11,972	11,577	11,600	11,788					
FTE	119.9	110.7	109.7	112.4	112.7	113.3	113.5	114.6					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance
Category-Sub: 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	tments Adjusted-Forecast						
Year	s	2014	2015	2016	2014	2015	2016	2014 2015 2		2016			
Labor	5-YR Average	9,386	9,386	9,386	23	46	160	9,409	9,432	9,546			
Non-Labor	5-YR Average	2,168	2,168	2,168	0	0	74	2,168	2,168	2,242			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	al	11,554	11,554	11,554	23	46	234	11,577	11,600	11,788			
FTE	5-YR Average	113.1	113.1	113.1	0.2	0.4	1.5	113.3	113.5	114.6			

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type
2014	23	0	0	23	0.2	1-Sided Adj

ii. Field Operator Qualification Training - Incremental labor is required by Meter and Regulator field employees to address new operator qualification elements.

Labor costs will be 404 hours X 56.94 = 23K. beginning in 2014. Labor costs will be 808 hours X 56.94 = 46K beginning in 2015.

Total labor for TY2016 is 1,212 hours X \$56.94 = \$69K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2014 Total	23	0	0	23	0.2	
2015	46	0	0	46	0.4 1-	-Sided Adj

ii. Field Operator Qualification Training - Incremental labor is required by Meter and Regulator field employees to address new operator qualification elements.

Labor costs will be 404 hours X \$56.94 = \$23K. beginning in 2014. Labor costs will be 808 hours X \$56.94 = \$46K beginning in 2015.

Total labor for TY2016 is 1,212 hours X \$56.94 = \$69K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2015 Total	46	0	0	46	0.4	
2016	91	74	0	165	0.9	1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance
Category-Sub: 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

#### Year/Expl. Labor NLbr NSE Total FTE Adj Type

i. Incremental Valve Maintenance - Maintenance for valve actuators and related distribution system control components added under the PSEP Valve Plan to isolate and depressurize critical pipelines in the event of a rupture; maintaining enhanced flow measurement and telemetry at new pipeline locations; maintaining new check valves and other enhancements to prevent back-flow of gas into major pipeline isolation sections.

Labor costs will be \$91K beginning in 2016.

Associated non-labor expense is estimated to be \$74K also beginning in 2016.

See Supplemental Workpaper SCG-FBA-O&M-SUP-002 for calculation details.

2016 69 0 0 69 0.6 1-Sided Adj

ii. Field Operator Qualification Training - Incremental labor is required by Meter and Regulator field employees to address new operator qualification elements.

Labor costs will be 404 hours X \$56.94 = \$23K. beginning in 2014. Labor costs will be 808 hours X \$56.94 = \$46K beginning in 2015.

Total labor for TY2016 is 1,212 hours X \$56.94 = \$69K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2016 Total 160 74 0 234 1.5

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

## **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	7,487	7,169	7,407	7,748	8,265
Non-Labor	2,265	1,828	1,825	2,086	2,336
NSE	0	0	0	0	0
Total	9,752	8,997	9,233	9,833	10,601
FTE	100.9	93.7	93.6	96.5	96.5
Adjustments (Nominal \$) **					
Labor	80	26	0	95	-2
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	80	26	0	95	-2
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	l \$)				
Labor	7,567	7,195	7,407	7,843	8,263
Non-Labor	2,265	1,828	1,825	2,086	2,336
NSE	0	0	0	0	0
Total	9,832	9,023	9,233	9,928	10,599
FTE	100.9	93.7	93.6	96.5	96.5
/acation & Sick (Nominal \$)					
Labor	1,367	1,258	1,230	1,256	1,373
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,367	1,258	1,230	1,256	1,373
FTE	19.1	16.9	16.0	16.0	16.2
Escalation to 2013\$					
Labor	913	629	408	219	0
Non-Labor	244	148	73	37	0
NSE	0	0	0	0	0
Total	1,157	777	481	256	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	9,847	9,082	9,046	9,317	9,636
Non-Labor	2,509	1,975	1,898	2,122	2,336
NSE	0	0	0	0	0
Total	12,357	11,057	10,944	11,440	11,972
FTE	120.0	110.6	109.6	112.5	112.7

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

# Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs											
Years	2009	2010	2011	2012	2013							
Labor	80	26	0	95	-2							
Non-Labor	0	0	0	0	0							
NSE	0	0	0	0	0							
Total	80	26	0	95	-2							
FTE	0.0	0.0	0.0	0.0	0.0							

# **Detail of Adjustments to Recorded:**

_							
Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID
2009	80	0	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1145342970
	union retro pay ld work groups		000.005	- Tools, Fti	ngs & Materia	als - and into	11.00.125.0
2009 Total	80	0	0	0.0			
2010	26	0	0		ided Adj	N/A	TP1MTC2013111 5144321183
	union retro pay ld work groups		0000.005	- Tools, Fti	ngs & Materia	als - and into	
2010 Total	26	0	0	0.0			
2011 Total	0	0	0	0.0			
2012	95	0	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110
	union retro pay ld work groups		000.005	- Tools, Fti	ngs & Materia	als - and into	1145435617
2012 Total	95	0	0	0.0			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 3. Measurement & Regulation

Workpaper: 2GD002.000 - Field O&M - Measurement & Regulation

 Year/Expl.
 Labor
 NLbr
 NSE
 FTE
 Adj Type
 From CCtr
 RefID

 2013
 -2
 0
 0
 0.0
 CCTR Transf
 To 2200-2064.000
 RHFLAMIN20140

 305120701317

Transfer labor from Gas Distribution 2200-0483 to Gas Engineering 2200-2064 to combine NERBA Subpart W costs under a single workpaper.

2013 Total -2 0 0 0.0

**Supplemental Workpapers for Workpaper 2GD002.000** 

# SCG-FBA-O&M-SUP-001 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala

#### Supplemental Workpaper Calculations for Costs Related to Incremental Operator Qualification Requirements

Field O&M - Field Support Workgroup
Field O&M - Measurement & Regulation (M&R) Workgroup
Field O&M - Cathodic Protection (CP) Workgroup

Assumptions: [A]: Incremental Operator Qualification hours required in 2014

- [B]: Incremental Operator Qualification hours required in 2015[C]: Incremental Operator Qualification hours required in 2016
- [D]: 2013 Weighted Average Overtime Rate for Employees from each respective Distribution department

					<u>Labor</u>							<u>Es</u>	
	[A]	[B]	[C]	[D]	[AxD]		[BxD]		[CxD]	[E]	[A/E]	[B/E]	[C/E]
		Hours		Labor Calculations						FTE Calculations			
	2014 Hours	2015 Hours	2016 Hours	Weighted Average Overtime Rate	2014 2015 2016 Labor Labor Labor Forecast Forecast Forecast			Labor	Yearly Hour Factor	2014 FTEs	2015 FTEs	2016 FTEs	
Field Support	5,168	35,785	36,062	\$ 54.02	\$ 279,175	\$	1,933,106	\$	1,948,069	2088	2.5	17.1	17.3
M&R	404	808	1,212	\$ 56.94	\$ 23,004	\$	46,008	\$	69,011	2088	0.2	0.4	0.6
CP	284	426	3,408	\$ 58.38	\$ 16,580	\$	24,870	\$	198,959	2088	0.1	0.2	1.6

Amounts are shown in 2013 dollars and include vacation and sick.

#### SCG-FBA-O&M-SUP-002

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper Calculations for Incremental Valve Maintenance Field O&M - Measurement & Regulation (M&R) Workgroup

In their joint Pipeline Safety Enhancement Plan (PSEP), first filed in August 2011 in Rulemaking 11-02-019 (the Pipeline Safety Rulemaking), SoCalGas and SDG&E requested approval and recovery of the revenue requirements resulting from Capital and O&M forecasts of the PSEP for years 2011 through 2015, to coincide with SoCalGas and SDG&E's anticipated next GRC cycles.

SoCalGas and SDG&E are approximately one year behind in their implementation of the PSEP proposed in August 2011. Therefore, associated Capital and O&M costs for the valve enhancement work have been offset by one calendar year or more and SoCalGas and SDG&E expect O&M costs previously forecast to be expended in year 2015 of the PSEP valve enhancement plan to be expended in 2016, rather than 2015. As a result, this 2016 forecast reflects the O&M costs previously forecast to be expended in year 2015 of the PSEP.

Assumptions: [A] & [B]: Labor and non-labor forecast from R.11-02-019, Chapter IX-2 Valves, for SoCalGas Gas Distribution O&M in the year 2015. This is in 2011 dollars with vacation and sick.

[C]: Average blended wage rate for project managers and M&R employees working on the valves, in 2011 dollars.

[E] & [F]: Escalation factor to convert 2011 dollars into 2013 dollars.

	2015 Forecast from PSEP Workpapers (2011\$ with V&S)			papers		alculatio	ons	2011 - 2013 Escalation Rates			g 2016 F 3\$ with V		
		Labor		Non- Labor	Wage Rate	Hours / FTE	FTEs	Labor	Non- Labor	Labor	Non- Labor	Total	
	[A]			[B]	[C]	[D]	[A]/ ([C]*[D])	[E]	[F]	<b>[G]</b> ([A]/[E])	<b>[H]</b> ([B]/[F])	[G]+[H]	
Base Valve Work	\$	974	\$	1,716	\$47	2088	0.01	95.5%	96.2%	\$ 1,020	\$ 1,784	\$ 2,805	
Backflow Prevention - Remote Control Capability	\$	4,670	\$	2,731	\$47	2088	0.05	95.5%	96.2%	\$ 4,890	\$ 2,840	\$ 7,731	
Backflow Prevention - Regulator Station Control Piping	\$	2,824	\$	1,366	\$47	2088	0.03	95.5%	96.2%	\$ 2,958	\$ 1,420	\$ 4,378	
Backflow Prevention - Check Valves	\$	1,808	\$	819	\$47	2088	0.02	95.5%	96.2%	\$ 1,893	\$ 852	\$ 2,746	
Tap Meters - Measurement Stations for Flow Analysis	\$	6,266	\$	2,731	\$47	2088	0.06	95.5%	96.2%	\$ 6,562	\$ 2,840	\$ 9,402	
Radio System for Valve Communication	\$	70,000	\$	61,412	\$47	2088	0.71	95.5%	96.2%	\$ 73,308	\$ 63,861	\$ 137,169	
Total Incremental Valve Maintenance	\$	86,542	\$	70,776			0.88			\$ 90,632	\$ 73,598	\$ 164,230	

Supplemental Workpaper Page 1 of 2

From R.11-02-019, Chapter IX-2, Revised to Show More Significant Figures:

# **OPERATIONS AND MAINTENANCE WORKPAPER**

Page 2 of 2

WORKPAPER TITLE		FERC ACCT.
SoCalGas Distribution Valves O&M	(Valves_O&M_SCG_Dist)	874.4
WITNESS		
Joseph Rivera		

# Table B

VALVE ENHANCI	EMENT PL	AN O&M (SOCAL	-	\$ Million	s) BY ELEI	MENT	
PROJECT COST (\$000,000 IN 2011\$)	2012	2013	2014	2015	2012-2015	2016-2021	Total
BASE VALVE WORK							0.033
DIRECT LABOR	0.000	0.000	0.001	0.001	0.002	0.011	0.013
DIRECT NON-LABOR	0.001	0.001	0.002	0.002	0.006	0.013	0.019
94 ASV TO RCV							-
DIRECT LABOR	-	-	-	-	-	-	-
DIRECT NON-LABOR	-	-	-	-	-	-	-
COMM TO 100 ASVs							-
DIRECT LABOR	-	-	-	-	-	-	-
DIRECT NON-LABOR	-	-	-	-	-	-	-
<b>20 LARGE METER SITES</b>							-
DIRECT LABOR	-	-	-	-	-	-	-
DIRECT NON-LABOR	-	-	-	-	-	-	-
120 BACKFLOW PREV S	ITES (three	elements)					0.245
DIRECT LABOR	0.000	0.001	0.005	0.009	0.016	0.144	0.160
DIRECT NON-LABOR	0.000	0.000	0.003	0.005	0.008	0.077	0.085
40 TAP METERS							0.135
DIRECT LABOR	-	-	0.003	0.006	0.009	0.085	0.094
DIRECT NON-LABOR	-	-	0.001	0.003	0.004	0.037	0.041
SCADA SYSTEM EXPANSI	ON						-
DIRECT LABOR	-	-	-	-	-	-	-
DIRECT NON-LABOR	-	-	-	-	-	-	-
SDGE RADIO SYSTEM EXP	•						-
DIRECT LABOR	-	1	-	-	-	-	-
DIRECT NON-LABOR	-	-	-	-	-	-	-
SCG RADIO SYSTEM EXP							5.008
DIRECT LABOR	-	-	-	0.070	0.070	0.420	0.490
DIRECT NON-LABOR	-	-	0.013	0.061	0.075	4.443	4.518
PLAN TOTALS-O&M							5.420
DIRECT LABOR	0.001	0.001	0.009	0.087	0.098	0.660	0.757
DIRECT NON-LABOR	0.002	0.002	0.019	0.071	0.093	4.570	4.663

Supplemental Workpaper Page 2 of 2

Beginning of Workpaper 2GD003.000 - Field O&M - Cathodic Protection

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

#### **Activity Description:**

In addition to the application of coating and electrical isolation, cathodic protection (CP) is one method for mitigating external corrosion on steel pipelines. CP uses both magnesium anodes and rectifier stations to impose a negative charge on the pipeline. Additionally, test stations are installed to monitor the CP system and insulators are placed on the mains to isolate CP areas.

This workgroup addresses the resulting identified field maintenance requirements. Examples of maintenance activities performed within this workgroup include, installing anodes, clearing underground shorts created by two pipelines touching each other, repairing or replacing broken wires to anodes or test stations, raising test station lids as a result of the re-pavement of streets adding test points on pipelines, and installing insulators on mains and services.

#### **Forecast Explanations:**

#### Labor - 5-YR Average

Given that the need for CP maintenance as recorded to this workgroup is generally reactive and outside of SoCalGas' control, and to capture the variation that can occur within this activity, SoCalGas is forecasting labor and non-labor expenses for this workgroup based on the five-year average spending for the period 2009 through 2013 plus the incremental funding required for the CP effort to address the aging infrastructure and the Field Operations Operator Qualification training efforts. This approach allows SoCalGas to capture historical spending under a variety of conditions that reflect the historical fluctuation in labor and non-labor expenditures associated with this workgroup.

#### Non-Labor - 5-YR Average

Given that the need for CP maintenance as recorded to this workgroup is generally reactive and outside of SoCalGas' control, and to capture the variation that can occur within this activity, SoCalGas is forecasting labor and non-labor expenses for this workgroup based on the five-year average spending for the period 2009 through 2013 plus the incremental funding required for the CP effort to address the aging infrastructure. This approach allows SoCalGas to capture historical spending under a variety of conditions that reflect the historical fluctuation in labor and non-labor expenditures associated with this workgroup.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

#### **Summary of Results:**

				ln 2013\$ (00	0) Incurred (	Costs		
		Adju	sted-Recor	Adjusted-Forecast				
Years	2009	2010	2011	2012	2013	2014	2015	2016
Labor	8,291	6,951	7,045	6,988	7,145	7,336	7,378	7,587
Non-Labor	4,072	3,404	3,631	3,253	3,705	4,343	5,073	5,803
NSE	0	0	0	0	0	0	0	0
Total	12,363	10,355	10,676	10,241	10,851	11,679	12,451	13,390
FTE	108.0	88.2	89.5	86.3	89.2	92.7	93.3	95.1

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecast	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	Adjusted-Forecast					
Years	5	2014	2015 2016 2014 2015 2016				2014	2015	2016				
Labor	5-YR Average	7,284	7,284	7,284	52	94	303	7,336	7,378	7,587			
Non-Labor	5-YR Average	3,613	3,613	3,613	730	1,460	2,190	4,343	5,073	5,803			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	ı	10,897	10,897	10,897	782	1,554	2,493	11,679	12,451	13,390			
FTE	5-YR Average	92.2	92.2	92.2	0.5	1.1	2.9	92.7	93.3	95.1			

#### Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type
2014	35	730	0	765	0.4	1-Sided Adj

i. Incremental Cathodic Protection System Enhancement - Additional installation of magnesium anodes is required to provide needed protection and to extend the life of steel pipelines.

The labor forecast is based on the total incremental cathodic protection packages to be worked per year, the estimated troubleshooting hours per package, and the labor rate. The non-labor forecast is based on the packages to be worked per year and the estimated non-labor cost per incremental cathodic protection packages.

See Supplemental Workpaper SCG-FBA-O&M-SUP-004 for calculation details.

2014 17 0 0 17 0.1 1-Sided Adj

ii. Field Operator Qualification Training - Incremental labor is required by Cathodic Protection field employees to address new operator qualification elements.

Labor costs will be 284 hours X 58.38 = 17K. beginning in 2014. Labor costs will be 426 hours X 58.38 = 25K beginning in 2015. Total labor for TY2016 is 3,408 hours X 58.38 = 199K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2014 Total	52	730	0	782	0.5		
2015	69	1,460	0	1,529	0.9	1-Sided Adj	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

#### Year/Expl. Labor NLbr NSE Total FTE Adj Type

 Incremental Cathodic Protection System Enhancement - Additional installation of magnesium anodes is required to provide needed protection and to extend the life of steel pipelines.

The labor forecast is based on the total incremental cathodic protection packages to be worked per year, the estimated troubleshooting hours per package, and the labor rate. The non-labor forecast is based on the packages to be worked per year and the estimated non-labor cost per incremental cathodic protection packages.

See Supplemental Workpaper SCG-FBA-O&M-SUP-004 for calculation details.

2015 25 0 0 25 0.2 1-Sided Adj

ii. Field Operator Qualification Training - Incremental labor is required by Cathodic Protection field employees to address new operator qualification elements.

Labor costs will be 284 hours X 58.38 = 17K. beginning in 2014. Labor costs will be 426 hours X 58.38 = 25K beginning in 2015. Total labor for TY2016 is 3.408 hours X 58.38 = 199K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2015 Total	94	1,460	0	1,554	1.1		
2016	104	2,190	0	2,294	1.3	1-Sided Adj	

i. Incremental Cathodic Protection System Enhancement - Additional installation of magnesium anodes is required to provide needed protection and to extend the life of steel pipelines.

The labor forecast is based on the total incremental cathodic protection packages to be worked per year, the estimated troubleshooting hours per package, and the labor rate. The non-labor forecast is based on the packages to be worked per year and the estimated non-labor cost per incremental cathodic protection packages.

See Supplemental Workpaper SCG-FBA-O&M-SUP-004 for calculation details.

2016 199 0 0 199 1.6 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

Year/Expl. Labor NLbr NSE Total FTE Adj Type

ii. Field Operator Qualification Training - Incremental labor is required by Cathodic Protection field employees to address new operator qualification elements.

Labor costs will be 284 hours X 58.38 = 17K. beginning in 2014. Labor costs will be 426 hours X 58.38 = 25K beginning in 2015. Total labor for TY2016 is 3,408 hours X 58.38 = 199K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2016 Total 303 2,190 0 2,493 2.9

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

#### **Determination of Adjusted-Recorded (Incurred Costs):**

eterrimation of Aujustet	a-Recorded (incurred Cos 2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
ecorded (Nominal \$)*	,				, i
Labor	6,290	5,482	5,769	5,796	6,127
Non-Labor	3,627	3,105	3,450	3,160	3,644
NSE	0	0	0	0	0
Total	9,917	8,587	9,219	8,956	9,771
FTE	90.9	74.7	76.5	74.2	76.9
djustments (Nominal \$) **	•				
Labor	81	25	0	86	0
Non-Labor	49	44	42	37	61
NSE	0	0	0	0	0
Total	130	69	42	123	61
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	6,371	5,507	5,769	5,882	6,127
Non-Labor	3,676	3,149	3,492	3,197	3,705
NSE	0	0	0	0	0
Total	10,047	8,656	9,261	9,079	9,832
FTE	90.9	74.7	76.5	74.2	76.9
acation & Sick (Nominal S	5)				
Labor	1,151	963	958	942	1,018
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,151	963	958	942	1,018
FTE	17.2	13.5	13.1	12.1	12.3
scalation to 2013\$					
Labor	769	482	318	164	0
Non-Labor	397	254	139	56	0
NSE	0	0	0	0	0
Total	1,165	736	457	221	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2013\$)				
Labor	8,291	6,951	7,045	6,988	7,145
Non-Labor	4,072	3,404	3,631	3,253	3,705
NSE	0	0	0	0	0
Total	12,363	10,355	10,676	10,241	10,851
FTE	108.1	88.2	89.6	86.3	89.2

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years	<u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u>										
Labor	81	25	0	86	0						
Non-Labor	49	44	42	37	61						
NSE	0	0	0	0	0						
Total	130	69	42	123	61						
FTE	0.0	0.0	0.0	0.0	0.0						

#### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	<u>RefID</u>				
2009	81	0	0	0.0 1-Si	ded Adj	N/A	TP1MTC2013110 1145506877				
To transfer union retro pay out of 2GD000.005 - Tools, Ftngs & Materials - and into impacted field work groups											
2009	0	49	0	0.0 1-Si	ded Adj	N/A	TP1MTC2013110 1150106403				
To transfer C	athodic Prote	ction NL into	CP worl	k group			1150100405				
2009 Total	81	49	0	0.0							
2010	0	44	0	0.0 1-Si	ded Adj	N/A	TP1MTC2013110 1150131463				
To transfer C	athodic Prote	ction NL into	CP worl	k group			1150151405				
2010	25	0	0	0.0 1-Si	ded Adj	N/A	TP1MTC2013111				
	nion retro pay d work groups		000.005 -	- Tools, Ftr	ngs & Material	ls - and into	5144356263				
2010 Total	25	44	0	0.0							
2011	0	42	0	0.0 1-Si	ded Adj	N/A	TP1MTC2013110				
To transfer C	athodic Prote	ction NL into	CP worl	k group			1150153607				
2011 Total	0	42	0	0.0							

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 4. Cathodic Protection

Workpaper: 2GD003.000 - Field O&M - Cathodic Protection

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID	
2012	86	0	0	0.0 1-	Sided Adj	N/A	TP1MTC2013110 1145609453	
	er union retro pa	-	0000.005	- Tools, F	tngs & Materi	als - and into	114000400	
2012	0	37	0	0.0 1-	Sided Adj	N/A	TP1MTC2013110 1150216950	
To transfe	er Cathodic Pro	tection NL in	to CP wor	k group			1130210330	
2012 Total	86	37	0	0.0				
2013	0	61	0		Sided Adj	N/A	TP1MTC2014020 9114930557	
To transfe	er Cathodic Pro	tection NL in	to CP wor	k group.				
2013 Total	0	61	0	0.0				

**Supplemental Workpapers for Workpaper 2GD003.000** 

# SCG-FBA-O&M-SUP-001 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala

#### Supplemental Workpaper Calculations for Costs Related to Incremental Operator Qualification Requirements

Field O&M - Field Support Workgroup
Field O&M - Measurement & Regulation (M&R) Workgroup
Field O&M - Cathodic Protection (CP) Workgroup

Assumptions: [A]: Incremental Operator Qualification hours required in 2014

- [B]: Incremental Operator Qualification hours required in 2015 [C]: Incremental Operator Qualification hours required in 2016
- [D]: 2013 Weighted Average Overtime Rate for Employees from each respective Distribution department

					<u>Labor</u>						FT	<u>Es</u>	
	[A]	[B]	[C]	[D]	[AxD]		[BxD]		[CxD]	[E]	[A/E]	[B/E]	[C/E]
	Hours				Labor Calculations					F	TE Cal	culations	3
	2014 Hours	2015 Hours	2016 Hours	Weighted Average Overtime Rate	2014 2015 2016 Labor Labor Labor Forecast Forecast Forecast			Yearly Hour Factor	2014 FTEs	2015 FTEs	2016 FTEs		
Field Support	5,168	35,785	36,062	\$ 54.02	\$ 279,175	\$	1,933,106	\$	1,948,069	2088	2.5	17.1	17.3
M&R	404	808	1,212	\$ 56.94	\$ 23,004	\$	46,008	\$	69,011	2088	0.2	0.4	0.6
CP	284	426	3,408	\$ 58.38	\$ 16,580	\$	24,870	\$	198,959	2088	0.1	0.2	1.6

Amounts are shown in 2013 dollars and include vacation and sick.

#### SCG-FBA-O&M-SUP-004

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala
Supplemental Workpaper Calculations for Incremental Cathodic Protection System Enhancement
Field O&M - Cathodic Protection Workgroup

Assumptions: [A]: Total Backlog of O&M Cathodic Protection (CP) Packages (See total for Letter [H] below)

[B]: Percent of backlogged packages to be worked in each year

[D]: Estimated System Protection Specialist (SPS) hours spent troubleshooting per package.

Estimates from cathodic protection subject matter experts.

[E]: 20103 System Protection Specialist Labor rate [H]: Total backlog of O&M CP packages per area size

Labor & FTEs

<u> </u>	[A]	[B]	[C] (AxB)	[D]	[E]	[F] (CxDxE)	[G]	[M] (CxD/G)
	Total CP Packages	% of Packages to be Worked	Packages to be Worked per Year	Estimated Troubleshooting Hours per Package	SPS Labor Rate	Total Labor Per Year	Yearly Hour Factor	FTEs
2014	1,161	17%	193	4.75	\$ 37.96	\$ 34,800	2088	0.4
2015	1,161	33%	387	4.75	\$ 37.96	\$ 69,780	2088	0.9
2016	1.161	50%	581	4 75	\$ 37.96	\$ 104 670	2088	1.3

#### Non-Labor By CP Area Size

	[H]	[1]	[ <b>J</b> ] (Hxl)
	Total Qty	Non Labor Cost per Package	Total Incremental Non-Labor Costs
100-500 Feet	132	\$ 2,000	\$ 264,000
501-1000 Feet	203	\$ 4,000	\$ 812,000
1001-5000 Feet	826	\$ 4,000	\$ 3,304,000
Total	1161		\$ 4,380,000

#### Non-Labor By Year

	[B]	<b>[K]</b> (J)	<b>[L]</b> (BxK)
	% of Packages to be Worked	Total Non-Labor for all CP Packages	Total Non-Labor per Year
2014	17%	\$ 4,380,000	\$ 730,000
2015	33%	\$ 4,380,000	\$ 1,460,000
2016	50%	\$ 4,380,000	\$ 2,190,000

#### Summary

	(F)	(L)	(F+L)	(M)
	Labor	Non-Labor	Total	FTEs
2014	\$ 34,800	\$ 730,000	\$ 764,800	0.4
2015	\$ 69,780	\$ 1,460,000	\$ 1,529,780	0.9
2016	\$ 104,670	\$ 2,190,000	\$ 2,294,670	1.3

Amounts are shown in 2013 dollars and include vacation and sick.

Supplemental Workpaper Page 1 of 1

Beginning of Workpaper 2GD000.003 - Field O&M - Main Maintenance

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

#### **Activity Description:**

Main maintenance work is generally corrective in nature and is required to keep the natural gas system operating safely and reliably. The work in this workgroup is designed to meet federal, i.e., 49 C.F.R. §192, and state, i.e., CPUC General Order 112-E, pipeline safety regulations and to extend the life of distribution main pipelines and related infrastructure. Main maintenance work is primarily comprised of five activities which are leak evaluations, leak repairs, franchise alterations, compliance maintenance, and miscellaneous main maintenance.

#### **Forecast Explanations:**

#### Labor - 5-YR Linear

A variety of factors influence the level of spending on main maintenance in a given year. These factors include increasing government regulations, aging infrastructure, public safety, municipality requirements, material failure, infrastructure, and economic conditions. The labor and non-labor expenses have experienced an upward trend in costs. This upward trend is forecasted to continue as work pressures continue to increase. Therefore, a five-year (2009 through 2013) historical linear trend was used to forecast the base level of future labor expenses. Using an average forecasting method would not be appropriate for this work category as it would not fully fund future critical compliance and maintenance work. Given the continued upward trend in these drivers, a five-year linear spending for the period 2009 through 2013 was used to forecast the base level of funding plus the incremental increase funding needed for the gas leak backlog reduction effort.

#### Non-Labor - Zero-Based

A variety of factors influence the level of spending on main maintenance in a given year. These factors include increasing government regulations, aging infrastructure, public safety, municipality requirements, material failure, infrastructure, and economic conditions. The labor and non-labor expenses have experienced an upward trend in costs. This upward trend is forecasted to continue as work pressures continue to increase. Therefore, a five-year (2009 through 2013) historical linear trend was used to forecast future base expense for these workgroup components. Using an average forecasting method would not be appropriate for this work category as it would not fully fund future critical compliance and maintenance work. For the damage credits component of this workgroup, SoCalGas used a five-year (2009 through 2013) average. This option is best suited for these activities given the unpredictability of damages - both in terms of frequency and severity - and the timing of collecting funds from third parties. Furthermore, the collection of the damage credit can occur in a different year as the damage itself. Given this uncertainty and variability, a five-year (2009 through 2013) average for damage credits was applied. These non-labor components of this zero-based forecast are shown in Supplemental Workpaper SCG-FBA-O&M-SUP-007. Incremental funding for the gas leak backlog reduction effort was added to this forecast base.

#### **NSE - Zero-Based**

NSE is not applicable to this workgroup.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

#### **Summary of Results:**

		In 2013\$ (000) Incurred Costs										
		Adju	sted-Recor	Adjusted-Forecast								
Years	2009	2010	2011	2012	2013	2014	2015	2016				
Labor	5,332	5,420	7,281	7,787	8,375	9,374	11,028	12,684				
Non-Labor	1,972	2,180	3,553	5,182	2,454	4,720	5,468	6,216				
NSE	0	0	0	0	0	0	0	0				
Total	7,304	7,601	10,834	12,968	10,829	14,094	16,496	18,900				
FTE	63.8	62.8	82.6	89.8	94.7	105.4	124.8	144.2				

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs											
Forecas	t Method	Bas	Base Forecast			Forecast Adjustments			Adjusted-Forecast			
Years	s	2014	2015	2016	2014	2014 2015 2016 2014 2015			2016			
Labor	5-YR Linear	9,374	10,219	11,065	0	809	1,619	9,374	11,028	12,684		
Non-Labor	Zero-Based	0	0	0	4,720	5,468	6,216	4,720	5,468	6,216		
NSE	Zero-Based	0	0	0	0	0	0	0	0	0		
Tota	ıl	9,374	10,219	11,065	4,720	6,277	7,835	14,094	16,496	18,900		
FTE	5-YR Linear	105.4	114.2	123.1	0.0	10.6	21.1	105.4	124.8	144.2		

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014	0	4,720	0	4,720	0.0	1-Sided Adj

Base Forecast Methodology for Main Maintenance Non-Labor: Forecasted using a five-year historical trend for the non-labor excluding damage credits. The five-year average of the damage credits was then applied to the non-labor forecast.

See Supplemental Workpaper SCG-FBA-O&M-SUP-007 for calculation details.

2014 Total 0 4,720	0	4,720	0.0	
2015 809 198	0	1,007	10.6	1-Sided Adj

i. Leak Reduction Effort - SoCalGas plans to reduce the number of pending leaks in its backlog. This effort will reduce the number of pending main leaks by approximately 800 in 2015 and 1601 in 2016.

Labor costs will be 800 leaks X \$1,011.43 = \$809K beginning in 2015. Associated non-labor expense is estimated to be 800 leaks X \$247.20 = \$198K also beginning in 2015.

Beginning in TY2016, the leak reduction effort will be doubled from the previous year. Total labor for TY2016 is 1601 leaks X 1,011.43 = 1,619K in labor. Total non-labor for TY2016 expense is 1601 leaks X 247.20 = 396K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-003 for calculation details.

2015 0 5,270 0 5,270 0.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

Year/Expl. Labor NLbr NSE Total FTE Adj Type

Base Forecast Methodology for Main Maintenance Non-Labor: Forecasted using a five-year historical trend for the non-labor excluding damage credits. The five-year average of the damage credits was then applied to the non-labor forecast.

See Supplemental Workpaper SCG-FBA-O&M-SUP-007 for calculation details.

2015 Total	809	5,468	0	6,277	10.6		
2016	1,619	396	0	2,015	21.1	1-Sided Adj	

i. Leak Reduction Effort - SoCalGas plans to reduce the number of pending leaks in its backlog. This effort will reduce the number of pending main leaks by approximately 800 in 2015 and 1601 in 2016.

Labor costs will be leaks 800 X \$1,011.43 = \$809K beginning in 2015. Associated non-labor expense is estimated to be 800 leaks X \$247.20 = \$198K also beginning in 2015.

Beginning in TY2016, the leak reduction effort will be doubled from the previous year. Total labor for TY2016 is 1601 leaks X \$1,011.43 = \$1,619K in labor. Total non-labor for TY2016 expense is 1601 leaks X \$247.20 = \$396K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-003 for calculation details.

2016 0 5,820 0 5,820 0.0 1-Sided Adj

Base Forecast Methodology for Main Maintenance Non-Labor: Forecasted using a five-year historical trend for the non-labor excluding damage credits. The five-year average of the damage credits was then applied to the non-labor forecast.

See Supplemental Workpaper SCG-FBA-O&M-SUP-007 for calculation details.

2016 Total	1.619	6.216	0	7.835	21.1

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

#### **Determination of Adjusted-Recorded (Incurred Costs):**

Petermination of Aujusteu-K	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	4,046	4,268	5,962	6,444	6,996
Non-Labor	2,191	2,776	3,814	4,926	4,954
NSE	0	0	0	0	0
Total	6,237	7,044	9,777	11,370	11,950
FTE	53.7	53.1	70.5	77.1	78.9
Adjustments (Nominal \$) **					
Labor	51	26	0	110	185
Non-Labor	-411	-758	-398	166	-2,500
NSE	0	0	0	0	0
Total	-360	-732	-398	276	-2,315
FTE	0.0	0.0	0.0	0.0	2.5
Recorded-Adjusted (Nominal	\$)				
Labor	4,097	4,294	5,962	6,554	7,181
Non-Labor	1,780	2,018	3,417	5,092	2,454
NSE	0	0	0	0	0
Total	5,877	6,312	9,379	11,646	9,635
FTE	53.7	53.1	70.5	77.1	81.4
/acation & Sick (Nominal \$)					
Labor	740	751	990	1,049	1,194
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	740	751	990	1,049	1,194
FTE	10.1	9.6	12.1	12.7	13.3
Escalation to 2013\$					
Labor	494	376	328	183	0
Non-Labor	192	163	136	90	0
NSE	0	0	0	0	0
Total	686	539	464	273	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	2013\$)				
Labor	5,332	5,420	7,281	7,787	8,375
Non-Labor	1,972	2,180	3,553	5,182	2,454
NSE	0	0	0	0	0
Total	7,304	7,601	10,834	12,968	10,829
FTE	63.8	62.7	82.6	89.8	94.7

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years	Years 2009 2010 2011 2012 2013										
Labor	51	26	0	110	185						
Non-Labor	-411	-758	-398	166	-2,500						
NSE	0	0	0	0	0						
Total	-360	-732	-398	276	-2,315						
FTE	0.0	0.0	0.0	0.0	2.5						

#### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID				
2009	0	-362	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1135514830				
To transfer d Training)	To transfer damage credits to appropriate work group (from CC 2200-2092 in Ops Mgmt &										
2009	51	0	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1145121100				
To transfer union retro pay out of 2GD000.005 - Tools, Ftngs & Materials - and into impacted field work groups											
2009	0	-49	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1145906860				
To transfer C	athodic Prot	ection NL into	o CP worl	k group			1143900000				
2009 Total	51	-411	0	0.0							
2010	0	-714	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110				
To transfer d Training)	1135104560 To transfer damage credits to appropriate work group (from CC 2200-2092 in Ops Mgmt & Training)										
2010	0	-44	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110				
To transfer C	athodic Prot	ection NL into	o CP worl	k group			1145930543				
2010	26	0	0	0.0 1-S	ided Adj	N/A	TP1MTC2013111 5144245243				
To transfer u	nion retro pa	y out of 2GD	000.005 -	Tools, Ftr	ngs & Materia	ls - and into	3=.0=.0				

Note: Totals may include rounding differences.

impacted field work groups

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 5. Main Maintenance

Workpaper: 2GD000.003 - Field O&M - Main Maintenance

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID			
2010 Total	26	-758	0	0.0						
2011	0	-356	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110 1135146230			
To transfe Training)	er damage cre	dits to approp	riate work	group (f	rom CC 2200-	2092 in Ops Mgmt &	1100140200			
2011	0	-42	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110			
To transfer Cathodic Protection NL into CP work group										
2011 Total	0	-398	0	0.0						
2012	0	203	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110			
To transfer damage credits to appropriate work group (from CC 2200-2092 in Ops Mgmt & Training).										
2012	110	0	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110			
	er union retro p field work grou	-	D000.005	- Tools,	Ftngs & Mater	ials - and into	1145215717			
2012	0	-37	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110			
To transfe	er Cathodic Pro	otection NL in	to CP wo	rk group			1150015117			
2012 Total	110	166	0	0.0						
2013	0	-2,439	0	0.0 1	-Sided Adj	N/A	TP1MTC2014020			
To transfe Training)	er damage cre	dits to approp	riate work	group (f	rom CC 2200-	2092 in Ops Mgmt &	9114530327			
2013	0	-61	0	0.0 1	-Sided Adj	N/A	TP1MTC2014020			
To transfe	er Cathodic Pro	otection NL in	to CP wo	rk group.			9114837023			
2013	185	0	0	2.5 1	-Sided Adj	N/A	TP1MTC2014021			
	er main leak re		m Service		ance work gro		0105927810			
2013 Total	185	-2,500	0	2.5	3.5	•				

**Supplemental Workpapers for Workpaper 2GD000.003** 

# SCG-FBA-O&M-SUP-007 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper Calculations for Field O&M Main Maintenance Base Forecast for Non-Labor Field O&M - Main Maintenance Workgroup

## Calculation of Average Damage Credits applied to Non-Labor to determine the total forecast for Main Maintenance

SoCalGas has experienced a wide variation in the damage credits applied to the Main Maintenance workgroup; therefore, an average forecasting methodology was used on the Damage Credits and then applied to the Non-Labor forecast. To accurately reflect the forecast, a five-year historical trend was used on the labor and non-labor excluding damage credits. The five-year average of the damage credits was then applied to the Non-Labor forecast. The tables below show these calculations.

[H] Shows the Zero-Based Non-Labor Base Forecast

#### Historical Data

	Historical Dollars (1000s/with V&S in 2013\$)	2009	2010	2011	2012	2013
[A]	Field O&M - Main Maintenance - Labor	5,332	5,420	7,281	7,787	8,375
[B]	Field O&M - Main Maintenance - Non-Labor	1,972	2,180	3,553	5,182	2,454
[C]	Field O&M - Main Maintenance Non-Labor Damage Credits	-1,462	-859	-495	-387	-2,468
[D]	Field O&M - Main Maintenance Non-Labor Excluding Damage Credits ([B]-[C])	3,434	3,039	4,047	5,568	4,922

#### Forecast Calculations

			5Yr Tren Base		
			2014	2015	2016
[E]	5-Year Trend of A	Labor	9,374	10,219	11,065
[F]	5-Year Trend of D	Non-Labor Excluding Damage Credits	5,854	6,404	6,955
[G]	5-Year Average of C	Non-Labor Damage Credits	-1,134	-1,134	-1,134
[H]	Sum of F and G	Non-Labor Subtotal	4,720	5,270	5,820
[1]	Sum of E and H	Total Base Forecast	14,094	15,489	16,885
[J]		Incremental (See Supplemental Workpaper SCG-FBA-O&M-SUP-003)	-	1,007	2,015
	Sum of I and J	Resulting Total Forecast	14,094	16,496	18,900

Amounts are shown in thousands of 2013 dollars and include vacation and sick.

Supplemental Workpaper Page 1 of 1

#### SCG-FBA-O&M-SUP-003

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala
Supplemental Workpaper Calculations for incremental cost related to Leak Reduction Effort
Field O&M - Main Maintenance Workgroup
Field O&M - Service Maintenance Workgroup

Assumptions: [A]: Total leaks to be worked per year in order to eliminate backlog by the end of 2018. In the first year of this incremental O&M work, it is estimated that SoCalGas will eliminate 1,090 leaks through main and service repair. In subsequent years that number will increase to 2,179.

- [B]: Percent based on historical repairs of Main or Service
- [C]: Estimated number of leaks to be worked Main or Service
- [D]: Labor Cost per order based on 2013 historical repair costs
- [E]: Incremental Labor cost of Main or Service repair
- [F]: Non-Labor Cost per order based on 2013 historical repair costs
- [G]: Incremental Non-Labor cost of Main or Service repair
- [H]: Lead Construction Tech and Construction Tech 2013 blended rate
- [I]: Yearly hour factor

						<u>Labor</u>	No	n-Labor	
		[A]	[B]	[C] (AxB)	[D]	[E] (CxD)	[F]	[G] (CxF)	(E+G)
		Estimated Total Leaks to be Worked	% Main or Service	Number of leaks to be Worked	Labor Cost per Order	Total Incremental Labor Cost	Non- Labor Cost per Order	Total Incremental Non-Labor Cost	Total Labor and Non- Labor
Main	2015	1,090	73%	800	\$ 1,011	\$ 809,144	\$ 247	\$ 197,760	\$ 1,006,904
Leaks	2016	2,179	73%	1601	\$ 1,011	\$ 1,619,299	\$ 247	\$ 395,767	\$ 2,015,067
Service	2015	1,090	27%	289	\$ 356	\$ 102,930	\$ 39	\$ 11,285	\$ 114,216
Leaks	2016	2,179	27%	579	\$ 356	\$ 206,217	\$ 39	\$ 22,610	\$ 228,827

**FTEs** 

		[E] (CxD)	[H]	[1]	[E/H/I]
		 Total acremental abor Cost	Wage Rate	Yearly Factor	FTEs
Main	2015	\$ 809,144	\$ 36.68	2,088	10.6
Leaks	2016	\$ 1,619,299	\$ 36.68	2,088	21.1
Service	2015	\$ 102,930	\$ 36.68	2,088	1.3
Leaks	2016	\$ 206,217	\$ 36.68	2,088	2.7

Amounts are shown in 2013 dollars and include vacation and sick.

Beginning of Workpaper 2GD000.004 - Field O&M - Service Maintenance

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

#### **Activity Description:**

Service maintenance work is generally corrective in nature and is required to keep the natural gas system operating safely and reliably. The work in this workgroup is designed to meet federal, i.e., 49 C.F.R. §192, and state, i.e., CPUC General Order 112-E, pipeline safety regulations and to extend the life of the distribution service pipeline system. Service maintenance work is primarily comprised of the following four activities: evaluation and repair of service leak, service alterations, meter set assembly (MSA) alterations and meter guard replacements, and miscellaneous service and MSA maintenance.

#### Forecast Explanations:

#### Labor - 5-YR Average

A variety of factors influence any one year's level of spending on service maintenance. These factors include government regulations, public safety, municipality requirements, material failure, infrastructure condition, and economic conditions. Given the general variation in the drivers and the influence these have on the overall cost basis in this workgroup, a five-year average of the spending for the period 2009 through 2013 was used to forecast the base level of funding needed for this area. Using a linear trend or base year forecasting method would not be appropriate for this work category as it would not provide sufficient funding for the level of work anticipated in the future. Therefore, a five-year average plus the incremental funding required for the gas leak backlog reduction effort was used to calculate the labor requested for this group.

#### Non-Labor - 5-YR Average

A variety of factors influence any one year's level of spending on service maintenance. These factors include government regulations, public safety, municipality requirements, material failure, infrastructure condition, and economic conditions. Given the general variation in the drivers and the influence these have on the overall cost basis in this workgroup, a five-year average of the spending for the period 2009 through 2013 was used to forecast the base level of funding needed for this area. Using a linear trend or base year forecasting method would not be appropriate for this work category as it would not provide sufficient funding for the level of work anticipated in the future. Therefore, a five-year average plus the incremental funding required for the gas leak backlog reduction effort was used to calculate the non-labor requested for this group.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

#### **Summary of Results:**

		In 2013\$ (000) Incurred Costs											
		Adju	sted-Recor		Adjusted-Forecast								
Years	2009	2010	2011	2012	2013	2014	2015	2016					
Labor	10,940	10,405	8,099	8,285	7,874	9,121	9,224	9,327					
Non-Labor	170	-457	498	1,383	-730	173	184	196					
NSE	0	0	0	0	0	0	0	0					
Total	11,110	9,948	8,597	9,668	7,144	9,293	9,407	9,522					
FTE	128.7	119.6	95.4	99.3	92.4	107.1	108.4	109.8					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast					
Years	s	2014	2015	2016	2014	2015	2016	2014 2015		2016			
Labor	5-YR Average	9,121	9,121	9,121	0	103	206	9,121	9,224	9,327			
Non-Labor	5-YR Average	173	173	173	0	11	23	173	184	196			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	ıl	9,293	9,293	9,293	0	114	229	9,293	9,407	9,522			
FTE	5-YR Average	107.1	107.1	107.1	0.0	1.3	2.7	107.1	108.4	109.8			

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type
2014 Total	0	0	0	0	0.0	
2015	103	11	0	114	1.3	1-Sided Adj

i. Leak Reduction Effort - SoCalGas plans to reduce the number of pending leaks in its backlog. This effort will reduce the number of pending service leaks by approximately 289 in 2015 and 579 in 2016.

Labor costs will be 289 leaks X \$356.16 = \$103K beginning in 2015. Associated non-labor expense is estimated to be 289 leaks X \$39.05 = \$11K also beginning in 2015.

Beginning in TY2016, the leak reduction effort will be doubled. Total labor for TY2016 is 579 leaks X \$356.16 = \$206K. Total non-labor for TY2016 is 579 leaks X \$39.05 = \$23K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-003 for calculation details.

2015 Total	103	11	0	114	1.3	
2016	206	23	0	229	2.7 1-S	ided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

Year/Expl. Labor NLbr NSE Total FTE Adj Type

i. Leak Reduction Effort - SoCalGas plans to reduce the number of pending leaks in its backlog. This effort will reduce the number of pending service leaks by approximately 289 in 2015 and 579 in 2016.

Labor costs will be 289 leaks X \$356.16 = \$103K beginning in 2015. Associated non-labor expense is estimated to be 289 X \$39.05 = \$11K also beginning in 2015.

Beginning in TY2016, the leak reduction effort will be doubled. Total labor for TY2016 is 579 leaks X \$356.16 = \$206K. Total non-labor for TY2016 is  $579 \times $39.05 = $23K$ .

See Supplemental Workpaper SCG-FBA-O&M-SUP-003 for calculation details.

2016 Total 206 23 0 229 2.7

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

#### **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	8,326	8,243	6,632	6,892	6,937
Non-Labor	1,513	1,163	1,358	1,583	1,679
NSE	0	0	0	0	0
Total	9,838	9,406	7,990	8,475	8,616
FTE	108.2	101.3	81.5	85.2	81.8
Adjustments (Nominal \$) **					
Labor	81	0	0	82	-185
Non-Labor	-1,359	-1,586	-879	-224	-2,409
NSE	0	0	0	0	0
Total	-1,278	-1,586	-879	-142	-2,594
FTE	0.0	0.0	0.0	0.0	-2.5
Recorded-Adjusted (Nomina	ıl \$)				
Labor	8,407	8,243	6,632	6,974	6,752
Non-Labor	153	-423	479	1,359	-730
NSE	0	0	0	0	0
Total	8,560	7,820	7,111	8,333	6,021
FTE	108.2	101.3	81.5	85.2	79.3
/acation & Sick (Nominal \$)					
Labor	1,519	1,441	1,102	1,117	1,122
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,519	1,441	1,102	1,117	1,122
FTE	20.5	18.3	13.9	14.1	13.2
Escalation to 2013\$					
Labor	1,014	721	365	195	0
Non-Labor	17	-34	19	24	0
NSE	0	0	0	0	0
Total	1,031	687	384	219	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	10,940	10,405	8,099	8,285	7,874
Non-Labor	170	-457	498	1,383	-730
NSE	0	0	0	0	0
Total	11,110	9,948	8,597	9,668	7,144
FTE	128.7	119.6	95.4	99.3	92.5

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs													
Years	Years 2009 2010 2011 2012 2013												
Labor	81	0	0	82	-185								
Non-Labor	-1,359	-1,586	-879	-224	-2,409								
NSE	0	0	0	0	0								
Total	-1,278	-1,586	-879	-142	-2,594								
FTE	0.0	0.0	0.0	0.0	-2.5								

#### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID	
2009	0	-1,359	0	0.0 1-9	Sided Adj	N/A	TP1MTC2013110 1135426663	
To transfer da Training)	To transfer damage credits to appropriate work group (from CC 2200-2092 in Ops Mgmt &							
2009	81	0	0	0.0 1-9	Sided Adj	N/A	TP1MTC2013110 1145243630	
To transfer ur impacted field	-	-	0000.005 -	· Tools, F	tngs & Materia	ls - and into	1143243030	
2009 Total	81	-1,359	0	0.0				
2010 To transfer da Training)	0 amage cred	-1,586 its to appropr	0 riate work		Sided Adj om CC 2200-2	N/A 092 in Ops Mgmt &	TP1MTC2013110 1135604340	
2010 Total	0	-1,586	0	0.0				
2011	0	-879	0		Sided Adj	N/A	TP1MTC2013110 1135634250	
Training)	amage cred	ns to appropr	iale work	group (Tr	OIII GC 2200-2	092 in Ops Mgmt &		
2011 Total	0	-879	0	0.0				

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 6. Service Maintenance

Workpaper: 2GD000.004 - Field O&M - Service Maintenance

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type	From CCtr	<u>RefID</u>
2012	0	-224	0	0.0	1-Sided Adj	N/A	TP1MTC2013110 1135907317
To transfer Training)	r damage cred	lits to approp	riate work	group	(from CC 2200-	2092 in Ops Mgmt &	1100007011
2012	82	0	0	0.0	1-Sided Adj	N/A	TP1MTC2013110 1145309253
	r union retro pa ield work grou	•	D000.005	- Tools	s, Ftngs & Materi	als - and into	1110000200
2012 Total	82	-224	0	0.0			
2013	0	-2,409	0	0.0	1-Sided Adj	N/A	TP1MTC2014020
To transfer Training)	r damage cred	lits to approp	riate work	group	(from CC 2200-	2092 in Ops Mgmt &	9114557777
2013	-185	0	0	-2.5	1-Sided Adj	N/A	TP1MTC2014021
To transfer	r main leak rep	pair costs to	Main Main	tenanc	ce work group.		0110020263
2013 Total	-185	-2,409	0	-2.5			

**Supplemental Workpapers for Workpaper 2GD000.004** 

#### SCG-FBA-O&M-SUP-003

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala
Supplemental Workpaper Calculations for incremental cost related to Leak Reduction Effort
Field O&M - Main Maintenance Workgroup
Field O&M - Service Maintenance Workgroup

Assumptions: [A]: Total leaks to be worked per year in order to eliminate backlog by the end of 2018. In the first year of this incremental O&M work, it is estimated that SoCalGas will eliminate 1,090 leaks through main and service repair. In subsequent years that number will increase to 2,179.

- [B]: Percent based on historical repairs of Main or Service
- [C]: Estimated number of leaks to be worked Main or Service
- [D]: Labor Cost per order based on 2013 historical repair costs
- [E]: Incremental Labor cost of Main or Service repair
- [F]: Non-Labor Cost per order based on 2013 historical repair costs
- [G]: Incremental Non-Labor cost of Main or Service repair
- [H]: Lead Construction Tech and Construction Tech 2013 blended rate
- [I]: Yearly hour factor

						<u>Labor</u>	No	n-Labor	
		[A]	[B]	[C] (AxB)	[D]	[E] (CxD)	[F]	[G] (CxF)	(E+G)
		Estimated Total Leaks to be Worked	% Main or Service	Number of leaks to be Worked	Labor Cost per Order	Total Incremental Labor Cost	Non- Labor Cost per Order	Total Incremental Non-Labor Cost	Total Labor and Non- Labor
Main	2015	1,090	73%	800	\$ 1,011	\$ 809,144	\$ 247	\$ 197,760	\$ 1,006,904
Leaks	2016	2,179	73%	1601	\$ 1,011	\$ 1,619,299	\$ 247	\$ 395,767	\$ 2,015,067
Service	2015	1,090	27%	289	\$ 356	\$ 102,930	\$ 39	\$ 11,285	\$ 114,216
Leaks	2016	2,179	27%	579	\$ 356	\$ 206,217	\$ 39	\$ 22,610	\$ 228,827

**FTEs** 

		[E] (CxD)	[H]	[1]	[E/H/I]
		 Total acremental abor Cost	Wage Rate	Yearly Factor	FTEs
Main	2015	\$ 809,144	\$ 36.68	2,088	10.6
Leaks	2016	\$ 1,619,299	\$ 36.68	2,088	21.1
Service	2015	\$ 102,930	\$ 36.68	2,088	1.3
Leaks	2016	\$ 206,217	\$ 36.68	2,088	2.7

Amounts are shown in 2013 dollars and include vacation and sick.

Beginning of Workpaper 2GD000.000 - Field O&M - Field Support

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

#### **Activity Description:**

Recorded to this work group are labor expenses for field supervision, operating district clerical employees, dispatch employees, and time of field employees attending meetings and skills training. Also included are non-labor expenses for office supplies, communication devices and materials, and other elements for field maintenance work. These labor activities and non-labor materials are necessary support costs for completing field operations' maintenance and construction work.

#### Forecast Explanations:

#### Labor - 5-YR Linear

With the projected incremental work in Gas Distribution field O&M categories; there will be an increase in work activities within this workgroup, such as clerical, dispatch, training, supervision and increase in requests to remove abandoned pipe. SoCalGas also expects that employee training will increase due to additional Operator Qualification requirements. In addition, increased regulatory pressures such as CPUC Audits and pipeline safety enhancement efforts have impact this workgroup. Given these upward pressures, SoCalGas determined that a five-year (2009 through 2013) historical linear trend best reflects future requirements for this workgroup. Using an average forecasting method would not be appropriate for this workgroup as it would not properly fund future work demands. Therefore, a five-year linear trend plus the incremental funding required for Field Instructors, Administrative Advisors, Operator Qualification Training, and Leak Survey Tracker Training was used to calculate the labor requested for this group.

#### Non-Labor - 5-YR Linear

With the projected incremental work in Gas Distribution field O&M categories; there will be an increase in work activities within this workgroup, such as clerical, dispatch, training, supervision and an increase in requests to remove abandoned pipe. SoCalGas also expects that employee training will increase due to additional Operator Qualification requirements. In addition, the increased regulatory pressures such as CPUC Audits and Pipeline Safety Enhancement Programs have impacted this workgroup. Given these upward pressures, SoCalGas determined that a five-year (2009 through 2013) historical linear trend best reflects future requirements for this workgroup. Using an average forecasting method would not be appropriate for this workgroup as it would not properly fund future work demands. Therefore, a five-year linear trend plus the incremental funding required for Field Instructors and Administrative Advisors was used to calculate the non-labor requested for this group.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

#### **Summary of Results:**

		In 2013\$ (000) Incurred Costs											
		Adju	sted-Recor	Adjusted-Forecast									
Years	2009	2010	2011	2014	2015	2016							
Labor	13,438	14,825	15,347	16,302	15,494	17,037	19,650	21,012					
Non-Labor	2,206	2,225	2,585	3,024	3,043	3,359	3,618	3,883					
NSE	0	0	0	0	0	0	0	0					
Total	15,643	17,049	17,932	19,325	18,537	20,395	23,268	24,895					
FTE	154.3	172.5	180.4	189.8	179.7	198.3	223.7	238.5					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ast				
Years	s	2014	2015	2016	2014	2015	2016	16 2014 2015 2					
Labor	5-YR Linear	16,758	17,317	17,876	279	2,333	3,136	17,037	19,650	21,012			
Non-Labor	5-YR Linear	3,359	3,606	3,853	0	12	30	3,359	3,618	3,883			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	ıl	20,116	20,923	21,729	279	2,345	3,166	20,395	23,268	24,895			
FTE	5-YR Linear	195.8	202.6	209.4	2.5	21.1	29.1	198.3	223.7	238.5			

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type
2014	279	0	0	279	2.5	1-Sided Adj

iii. Field Operator Qualification Training - Incremental Operator Qualification (OQ) training required for Distribution Field employees to address additional OQ work elements.

Labor costs will be 5,168 hours X \$54.02 = \$279K. beginning in 2014. Labor costs will be 35,785 hours X \$54.02 = \$1,993K beginning in 2015. Total labor for TY2016 is 36,062 hours X \$54.02 = \$1,948K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2014 Total	279	0	0	279	2.5	
2015	200	6	0	206	2.0	1-Sided Adj

 Administrative Advisors - Incremental Administrative Advisors to support local Supervisors with compliance duties. These supervisors will also provide support to comply with CFR 192.615 which requires utilities to maintain liaison with fire, police, and other public officials California Public Utility Code 956.5 (AB 56- Hill).

Labor costs will be 2 FTEs X 100K = 200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X 3K = 6K also beginning in 2015.

Beginning in TY2016, an additional four Administrative Advisors will be hired. Total labor for TY2016 is 6 FTEs X \$100K = \$600K. Total non-labor for TY2016 is 6 FTEs X \$3K = \$18K.

2015 200 6 0 206 2.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

#### Year/Expl. Labor NLbr NSE Total FTE Adj Type

ii. Field Instructors - Incremental Field Instructors needed to provide SAP and Graphic Information System (GIS) support to new Distribution employees. These Instructors will provide local Mobile Data Terminal training and assistance, mentoring, guidance on new policies and procedures and construction safety inspections.

Labor costs will be 2 FTEs X \$100K = \$200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X \$3K = \$6K also beginning in 2015.

Beginning in TY2016, an additional two Field Instructors will be hired. Total labor for TY2016 is 4 FTEs X \$100K = \$400K. Total non-labor for TY2016 is 4 FTEs X \$3K = \$12K.

2015 1,933 0 0 1,933 17.1 1-Sided Adj

iii. Field Operator Qualification Training - Incremental Operator Qualification (OQ) training required for Distribution Field employees to address additional OQ work elements.

Labor costs will be 5,168 hours X 54.02 = 279K. beginning in 2014. Labor costs will be 35,785 hours X 54.02 = 1,933K beginning in 2015. Total labor for TY2016 is 36,062 hours X 54.02 = 1,948K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2015 Total	2,333	12	0	2,345	21.1	
2016	600	18	0	618	6.0 1-Sided Adi	

 Administrative Advisors - Incremental Administrative Advisors to support local Supervisors with compliance duties. These supervisors will also provide support to comply with CFR 192.615 which requires utilities to maintain liaison with fire, police and other public officials California Public Utility Code 956.5 (AB 56- Hill).

Labor costs will be 2 FTEs X 100K = 200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X 3K = 6K also beginning in 2015.

Beginning in TY2016, an additional four Administrative Advisors will be hired. Total labor for TY2016 is 6 FTEs X \$100K = \$600K. Total non-labor for TY2016 is 6 FTEs X \$3K = \$18K.

2016 400 12 0 412 4.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

Year/Expl. Labor NLbr NSE Total FTE Adj Type

ii. Field Instructors - Incremental Field Instructors needed to provide SAP and Graphic Information System (GIS) support to new Distribution employees. These Instructors will provide local Mobile Data Terminal training and assistance, mentoring, guidance on new policies and procedures and construction safety inspections.

Labor costs will be 2 FTEs X \$100K = \$200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X \$3K = \$6K also beginning in 2015.

Beginning in TY2016, an additional two Field Instructors will be hired. Total labor for TY2016 is 4 FTEs X \$100K = \$400K. Total non-labor for TY2016 is 4 FTEs X \$3K = \$12K.

2016 1,948 0 0 1,948 17.3 1-Sided Adj

iii. Field Operator Qualification Training - Incremental Operator Qualification (OQ) training required for Distribution Field employees to address additional OQ work elements.

Labor costs will be 5,168 hours X \$54.02 = \$279K. beginning in 2014. Labor costs will be 35,785 hours X \$54.02 = \$1,933K beginning in 2015. Total labor for TY2016 is 36,062 hours X \$54.02 = \$1,948K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-001 for calculation details.

2016 188 0 0 188 1.8 1-Sided Adj

iv. Electronic Leak Survey Tracker - Incremental training is needed for the implementation of the GIS based leak survey hand held tracker device.

Total Labor cost for TY2016 is 3,720 hours X \$50.43 hourly rate = \$188K. Total FTEs for TY2016 are 3,720 hours / (2,088 hours per year) = 1.8 FTEs.

2016 Total 3,136 30 0 3,166 29.1

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

#### **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	9,964	12,240	13,418	14,550	14,935
Non-Labor	1,978	2,054	2,485	2,971	3,043
NSE	0	0	0	0	0
Total	11,942	14,294	15,903	17,521	17,977
FTE	124.9	154.5	167.1	175.1	175.9
Adjustments (Nominal \$) **					
Labor	362	-495	-851	-828	-1,649
Non-Labor	13	4	1	0	0
NSE	0	0	0	0	0
Total	374	-491	-850	-828	-1,649
FTE	4.8	-8.4	-13.0	-12.3	-22.1
Recorded-Adjusted (Nomina	l \$)				
Labor	10,326	11,744	12,567	13,722	13,286
Non-Labor	1,991	2,059	2,486	2,971	3,043
NSE	0	0	0	0	0
Total	12,317	13,803	15,053	16,693	16,329
FTE	129.7	146.1	154.1	162.8	153.7
/acation & Sick (Nominal \$)					
Labor	1,866	2,053	2,087	2,197	2,208
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,866	2,053	2,087	2,197	2,208
FTE	24.5	26.4	26.4	27.0	26.0
Escalation to 2013\$					
Labor	1,246	1,027	692	383	0
Non-Labor	215	166	99	52	0
NSE	0	0	0	0	0
Total	1,460	1,194	791	435	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	13,438	14,825	15,347	16,302	15,494
Non-Labor	2,206	2,225	2,585	3,024	3,043
NSE	0	0	0	0	0
Total	15,643	17,049	17,932	19,325	18,537
FTE	154.2	172.5	180.5	189.8	179.7

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 7. Field Support

Workpaper: 2GD000.000 - Field O&M - Field Support

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
Years	2009	2010	2011	2012	2013			
Labor	362	-495	-851	-828	-1,649			
Non-Labor	13	4	0.863	0	0			
NSE	0	0	0	0	0			
Total	374	-491	-850	-828	-1,649			
FTE	4.8	-8.4	-13.0	-12.3	-22.1			

#### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	FTE	Adj Type	From CCtr	<u>RefID</u>
2009	200	0	0	2.9 1-S	ided Adj	N/A	SVELASQU20131
To transfer D	ispatch costs	s to Field Sup	port wor	k group.			114111626793
2009	162	13	0	1.9 1-S	ided Adj	N/A	TP1MTC2013111 5145019530
Transfer labo charging	r and non la	oor for forme	shared	service co	st center to al	ign with current	
2009 Total	362	13	0	4.8			
align history v	vith forecast SFC and 1 s	. Typically th upporting GC	ere are 2 GD. Th	2 DOCs loo is adjustm	from GOGD to cated at each ent reflects th	N/A  CSFC in order to district base, 1 e proper allocation workgroup	RHFLAMIN20140 217210619267
2010	95 r and non lal	4 por for former	0 shared		ided Adj st center to al	N/A ign with current	TP1MTC2013111 5145056500
2010 Total	-495	4	0	-8.4			

**GAS DISTRIBUTION** Area:

Frank B. Ayala Witness:

B. Field Operations & Maintenance Category:

7. Field Support Category-Sub:

Workpaper:	2GD0	00.000 - Field	1 O&M -	Field Su	upport				
Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	FTE	Adj Type	From CCtr	RefID		
2011	-865	0	0	-13.2	1-Sided Adj	N/A	RHFLAMIN20140		
align histor supporting of DOCs to	Transfer District Operations Clerks DOCs labor and FTE from GOGD to CSFC in order to align history with forecast. Typically there are 2 DOCs located at each district base, 1 supporting CSFC and 1 supporting GOGD. This adjustment reflects the proper allocation of DOCs to the 2 operational areas. See offsetting adjustment in CSFC workgroup 2FC004.000.								
2011	14	0.863	0	0.2	1-Sided Adj	N/A	TP1MTC2013111		
Transfer la	oor and non la	abor for forme	er shared	d service	e cost center to a	align with current	5145132437		
2011 Total	-851	0.863	0	-13.0					
				or and F		N/A to CSFC in order to	RHFLAMIN20140 217210847753		
supporting of DOCs to	align history with forecast. Typically there are 2 DOCs located at each district base, 1 supporting CSFC and 1 supporting GOGD. This adjustment reflects the proper allocation of DOCs to the 2 operational areas. See offsetting adjustment in CSFC workgroup 2FC004.000.								
2012 Total	-828	0	0	-12.3					
2013	-954	0	0	-13.6	1-Sided Adj	N/A	RHFLAMIN20140 217211017467		
Transfer District Operations Clerks DOCs labor and FTE from GOGD to CSFC in order to align history with forecast. Typically there are 2 DOCs located at each district base, 1 supporting CSFC and 1 supporting GOGD. This adjustment reflects the proper allocation of DOCs to the 2 operational areas. See offsetting adjustment in CSFC workgroup 2FC004.000.									
2013	-695	0	0	-8.5	1-Sided Adj	N/A	RHFLAMIN20140		

Transfer customer service field dispatch FTEs and labor dollars from Gas Distribution to Customer Service Field Dispatch workgroup 2FO003.000 in order to align history with the forecast. Offsetting adjustment is found in CSFC workpaper for workgroup 2FC003.000.

2013 Total -1,649 0 -22.1

Note: Totals may include rounding differences.

217212457567

**Supplemental Workpapers for Workpaper 2GD000.000** 

# SCG-FBA-O&M-SUP-001 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala

#### Supplemental Workpaper Calculations for Costs Related to Incremental Operator Qualification Requirements

Field O&M - Field Support Workgroup
Field O&M - Measurement & Regulation (M&R) Workgroup
Field O&M - Cathodic Protection (CP) Workgroup

Assumptions: [A]: Incremental Operator Qualification hours required in 2014

- [B]: Incremental Operator Qualification hours required in 2015 [C]: Incremental Operator Qualification hours required in 2016
- [D]: 2013 Weighted Average Overtime Rate for Employees from each respective Distribution department

				<u>Labor</u>						<u>FTEs</u>			
	[A]	[B]	[C]	[D]	[AxD]		[BxD]		[CxD]	[E]	[A/E]	[B/E]	[C/E]
	Hours Labor Calculations								FTE Calculations				
	2014 Hours	2015 Hours	2016 Hours	Weighted Average Overtime Rate	2014 Labor Forecast		2015 2016 Labor Labo Forecast Foreca			Yearly Hour Factor	2014 FTEs	2015 FTEs	2016 FTEs
Field Support	5,168	35,785	36,062	\$ 54.02	\$ 279,175	\$	1,933,106	\$	1,948,069	2088	2.5	17.1	17.3
M&R	404	808	1,212	\$ 56.94	\$ 23,004	\$	46,008	\$	69,011	2088	0.2	0.4	0.6
CP	284	426	3,408	\$ 58.38	\$ 16,580	\$	24,870	\$	198,959	2088	0.1	0.2	1.6

Amounts are shown in 2013 dollars and include vacation and sick.

Beginning of Workpaper 2GD000.005 - Field O&M - Tools Fittings & Materials

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub 8. Tools, Fittings & Materials

Workpaper: 2GD000.005 - Field O&M - Tools Fittings & Materials

#### **Activity Description:**

Recorded to this workgroup is the purchase of small tools, small pipe fittings, miscellaneous pipeline materials, and miscellaneous installation materials used during construction and maintenance activities and those held in inventory as vehicle truck stock. These materials are necessary to obtaining complete and safe work results. Included within each category of materials are items such as small tools – screw drivers, wrenches, etc., small pipe fittings – couplings, ells, nipples, etc., miscellaneous pipeline materials – bolts, stakes, pipe straps, traffic vests, etc., and miscellaneous installation materials – cold patch asphalt, pre-mixed concrete, etc. Also recorded to this workgroup are expenses for the rental and laundering of uniforms.

#### **Forecast Explanations:**

#### Labor - Zero-Based

There is no labor funding required for this workgroup.

#### Non-Labor - 5-YR Linear

The rate of consumption of these materials is highly influenced by the construction activity and workforce numbers. SoCalGas' forecast of expenses for this workgroup is driven by expectations of increasing construction activity. Also, increased work in maintaining the integrity of the gas distribution system, municipality activities such as Franchise, increased regulatory pressures, and an increase in workforce will result in additional expenditures to this workgroup. Given the requirement to support an overall increase in construction and maintenance activities as well as the Gas Distribution workforce, and an assessment of historical expense in this workgroup, SoCalGas used a five-year (2009 through 2013) historical linear trend to forecast future needs for tools, fittings, and materials.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

### Summary of Results:

				ln 2013\$ (00	0) Incurred	Costs			
		Adju	ısted-Recor	Adjusted-Forecast					
Years	2009	2010	2011	2014	2015	2016			
Labor	0	0	0	0	0	0	0	0	
Non-Labor	6,844	6,182	6,352	7,258	7,087	7,213	7,370	7,526	
NSE	0	0	0	0	0	0	0	0	
Total	6,844	6,182	6,352	7,258	7,087	7,213	7,370	7,526	
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 8. Tools, Fittings & Materials

Workpaper: 2GD000.005 - Field O&M - Tools Fittings & Materials

### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast					
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016			
Labor	Zero-Based	0	0	0	0	0	0	0	0	0			
Non-Labor	5-YR Linear	7,213	7,370	7,526	0	0	0	7,213	7,370	7,526			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	al	7,213	7,370	7,526	0	0	0	7,213	7,370	7,526			
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			

### Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 8. Tools, Fittings & Materials

Workpaper: 2GD000.005 - Field O&M - Tools Fittings & Materials

#### **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Adjusted	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	382	0	102	498	0
Non-Labor	6,177	6,138	6,912	7,989	7,965
NSE	0	0	0	0	0
Total	6,559	6,138	7,015	8,487	7,965
FTE	0.0	0.0	0.0	0.0	0.0
Adjustments (Nominal \$) **					
Labor	-382	0	-102	-498	0
Non-Labor	0	-418	-804	-857	-878
NSE	0	0	0	0	0
Total	-382	-418	-906	-1,354	-878
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	0	0
Non-Labor	6,177	5,720	6,109	7,133	7,087
NSE	0	0	0	0	0
Total	6,177	5,720	6,109	7,133	7,087
FTE	0.0	0.0	0.0	0.0	0.0
Vacation & Sick (Nominal \$	)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Escalation to 2013\$					
Labor	0	0	0	0	0
Non-Labor	667	462	243	126	0
NSE	0	0	0	0	0
Total	667	462	243	126	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2013\$)				
Labor	0	0	0	0	0
Non-Labor	6,844	6,182	6,352	7,258	7,087
NSE	0	0	0	0	0
Total	6,844	6,182	6,352	7,258	7,087
FTE	0.0	0.0	0.0	0.0	0.0

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 8. Tools, Fittings & Materials

Workpaper: 2GD000.005 - Field O&M - Tools Fittings & Materials

#### Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs											
Years <u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u>												
Labor	-382	0	-102	-498	0							
Non-Labor	0	-418	-804	-857	-878							
NSE	0	0	0	0	0							
Total	-382	-418	-906	-1,354	-878							
FTE	0.0	0.0	0.0	0.0	0.0							

#### **Detail of Adjustments to Recorded:**

-382

2009 Total

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID
2009	-382	0	0	0.0 1-S	Sided Adj	N/A	TP1MTC2013110
To transfer ι	union retro pay	y out of 2GD	000.005	- Tools, Ft	ngs & Materia	ıls - and into	1145651447

impacted field work groups

2010 0 -418 0 0.0 1-Sided Adj N/A SVELASQU20140

0.0

Transfer of non-labor tools expense from GOGD workpaper to CSFC workpaper, in order to align history with forecast; tools expense recorded to internal order number 300000008 are split 50/50 to Customer Service Field and Gas Distribution; see offsetting adjustment in CSFC workgroup 2FC001.000

210145240120

2011 0 -804 0 0.0 1-Sided Adj N/A SVELASQU20140 210145359663

Transfer of non-labor tools expense from GOGD workpaper to CSFC workpaper, in order to align history with forecast; tools expense recorded to internal order number 300000008 are split 50/50 to Customer Service Field and Gas Distribution; see offsetting adjustment in CSFC workgroup 2FC001.000

2011 -102 0 0 0.0 1-Sided Adj N/A TP1MTC2013110 1145717840

To transfer union retro pay out of 2GD000.005 - Tools, Ftngs & Materials - and into impacted field work groups

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Field Operations & Maintenance

Category-Sub: 8. Tools, Fittings & Materials

Workpaper: 2GD000.005 - Field O&M - Tools Fittings & Materials

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type	From CCtr	<u>RefID</u>
2011 Total	-102	-804	0	0.0			
2012	0	-857	0	0.0 1	-Sided Adj	N/A	SVELASQU20140 210145534020
align histo split 50/50	ry with forecas	st; tools expe Service Field	nse recor	ded to int	ternal order nu	workpaper, in order to mber 300000008 are ing adjustment in	
2012	-498	0	0	0.0 1	-Sided Adj	N/A	TP1MTC2013110
	er union retro p field work grou	•	D000.005	- Tools,	Ftngs & Materi	als - and into	1145759670
2012 Total	-498	-857	0	0.0			
2013	0	-878	0	0.0 1	-Sided Adj	N/A	SVELASQU20140
align histo split 50/50	ry with forecas	st; tools expe Service Field	nse recor	ded to int	ternal order nu	workpaper, in order to mber 300000008 are ing adjustment in	210145709230
2013 Total	0	-878	0	0.0			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management

Workpaper: 2GD001.000

FTE

#### Summary for Category: C. Asset Management

	Adjusted-Recorded	<u> </u>	Adjusted-Forecast	
	2013	2014	2015	2016
Labor	6,779	7,837	8,956	9,820
Non-Labor	770	895	957	1,007
NSE	0	0	0	0
Total	7,549	8,732	9,913	10,827
FTE	85.0	96.3	109.4	118.5
Workpapers belonging	to this Category:			
2GD001.000 Asset Ma	anagement			
Labor	6,779	7,837	8,956	9,820
Non-Labor	770	895	957	1,007
NSE	0	0	0	0
Total	7,549	8,732	9,913	10,827

96.3

109.4

118.5

85.0

In 2013\$ (000) Incurred Costs

Beginning of Workpaper 2GD001.000 - Asset Management

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management
Category-Sub 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

#### **Activity Description:**

SoCalGas' technical office provides many of the technical and administrative services needed for the successful and timely completion of the O&M activities in Gas Distribution. This workgroup records the labor and non-labor costs for services provided by the Technical Office. Activities performed by this office include items such as identifying construction design requirements, evaluating pressure specifications, conducting pipeline planning, providing project drawings, identifying material selection, preparing work order estimates, acquiring third-party contract services, and obtaining permits for construction from city, county, state, and federal agencies.

#### **Forecast Explanations:**

#### Labor - 5-YR Linear

As the level of maintenance work, general construction, municipality work and customer generated activity increases so will the support provided by the Technical Office. This office is also performing more alterations due to additional work in the public right-of-way. The increase in construction and maintenance work requires additional processing of paving orders including permitting. Given these upward pressures and a review of historical costs and underlying cost drivers, SoCalGas determined that a five-year (2009 through 2013) linear trend best reflects future requirements for this workgroup. Using an average or base year forecasting method would not be appropriate for this workgroup, as it would not properly fund future work demands. Therefore, a five-year linear trend plus the incremental funding required for the Compliance Technical Advisors and Administrative Control Clerks for records management was used to calculate the labor for this group.

#### Non-Labor - 5-YR Linear

As the level of maintenance work, general construction, municipality work and customer generated activity increases so will the support provided by the Technical Office. This office is also performing more alterations due to additional work in the public right-of-way. The increase in construction and maintenance work requires additional processing of paving orders including permitting. Given these upward pressures and a review of historical costs and underlying cost drivers, SoCalGas determined that a five-year (2009 through 2013) linear trend best reflects future requirements for this workgroup. Using an average or base year forecasting method would not be appropriate for this workgroup, as it would not properly fund future work demands. Therefore, a five-year linear trend plus the incremental funding required for the Compliance Technical Advisors and Administrative Control Clerks for records management was used to calculate the non-labor for this group.

#### **NSE - Zero-Based**

NSE is not applicable to this workgroup.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management Category-Sub 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

#### **Summary of Results:**

				ln 2013\$ (00	0) Incurred (	Costs		
		Adju	sted-Recor	Adjusted-Forecast				
Years	2009	2010	2011	2014	2015	2016		
Labor	4,526	4,819	6,157	6,949	6,779	7,837	8,956	9,820
Non-Labor	647	730	740	924	770	895	957	1,007
NSE	0	0	0	0	0	0	0	0
Total	5,173	5,548	6,896	7,873	7,549	8,731	9,913	10,827
FTE	60.0	64.1	79.6	85.5	85.0	96.3	109.4	118.5

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management
Category-Sub: 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecast Method Base Forecast					Forec	ast Adjust	ments	Adjusted-Forecast					
Years 2014 2015 2016			2014	2015	2016	2014	2015	2016					
Labor	5-YR Linear	7,837	8,500	9,164	0	456	656	7,837	8,956	9,820			
Non-Labor	5-YR Linear	895	939	983	0	18	24	895	957	1,007			
NSE	Zero-Based	0	0	0	0	0	0	0	0	0			
Tota	ıl	8,731	9,439	10,147	0	474	680	8,731	9,913	10,827			
FTE	5-YR Linear	96.3	103.4	110.5	0.0	6.0	8.0	96.3	109.4	118.5			

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	FTE	Adj Type
2014 Total	0	0	0	0	0.0	
2015	200	6	0	206	2.0	1-Sided Adj

a. Compliance Technical Advisors - To meet continued compliance with the changing laws, regulations and rules, SoCalGas is requesting the addition of four Compliance Technical Advisors (one per each main technical office). These Compliance Technical Advisors will support daily compliance monitoring, record keeping, reporting and implementation of compliance programs.

Labor costs will be 2 FTEs X 100K = 200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X 3K = 6K also beginning in 2015.

An additional two Advisors will be hired in TY2016. Total labor for TY2016 is 4 FTEs X \$100K = \$400K. Total non-labor for TY2016 is 4 FTEs X \$3K = \$12K.

2015 256 12 0 268 4.0 1-Sided Adj

b. Administrative Control Clerk for Pipeline Records Management - To adequately maintain pipeline system records, SoCalGas is requesting the addition of four Administrative Control Clerks (one per technical office). These Administrative Control Clerks will be responsible for daily record filing; keeping track of records being checked out to verify those documents are returned to archives, and reconciling and tracking high pressure project packages after new construction is completed.

Labor costs will be 4 FTEs X \$30.64 X 2088 = \$256K beginning in 2015. Associated non-labor expense is estimated to be 4 FTEs X \$3K = \$12K also beginning in 2015.

Total labor for TY2016 is 4 FTEs X  $30.64 \times 2088 = 256K$ . Total non-labor for TY2016 is 4 FTEs X 3K = 12K.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management
Category-Sub: 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE Adj Type
2015 Total	456	18	0	474	6.0
2016	400	12	0	412	4.0 1-Sided Adj

a. Compliance Technical Advisors - To meet continued compliance with the changing laws, regulations and rules, SoCalGas is requesting the addition of four Compliance Technical Advisors (one per each main technical office). These Compliance Technical Advisors will support daily compliance monitoring, record keeping, reporting and implementation of compliance programs.

Labor costs will be 2 FTEs X \$100K = \$200K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X \$3K = \$6K also beginning in 2015.

An additional two Advisors will be hired in TY2016. Total labor for TY2016 is 4 FTEs X \$100K = \$400K. Total non-labor for TY2016 is 4 FTEs X \$3K = \$12K.

2016 256 12 0 268 4.0 1-Sided Adj

b. Administrative Control Clerk for Pipeline Records Management - To adequately maintain pipeline system records, SoCalGas is requesting the addition of four Administrative Control Clerks (one per technical office). These Administrative Control Clerks will be responsible for daily record filing; keeping track of records being checked out to verify those documents are returned to archives, and reconciling and tracking high pressure project packages after new construction is completed.

Labor costs will be 4 FTEs X \$30.64 X 2088 = \$256K beginning in 2015. Associated non-labor expense is estimated to be 4 FTEs X \$3K = \$12K also beginning in 2015.

Total labor for TY2016 is 4 FTEs X  $30.64 \times 2088 = 256K$ . Total non-labor for TY2016 is 4 FTEs X 3K = 12K.

2016 Total	656	24	0	680	8.0

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: C. Asset Management Category-Sub: 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

#### **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	3,737	3,887	5,096	5,905	5,813
Non-Labor	585	676	712	910	770
NSE	0	0	0	0	0
Total	4,321	4,563	5,808	6,815	6,583
FTE	54.1	55.0	68.7	74.0	72.7
Adjustments (Nominal \$) **					
Labor	-258	-69	-54	-56	0
Non-Labor	-1	-1	-1	-2	0
NSE	0	0	0	0	0
Total	-259	-70	-55	-58	0
FTE	-3.6	-0.7	-0.7	-0.7	0.0
Recorded-Adjusted (Nomina	ıl \$)				
Labor	3,478	3,817	5,042	5,849	5,813
Non-Labor	584	675	711	908	770
NSE	0	0	0	0	0
Total	4,062	4,493	5,753	6,758	6,583
FTE	50.5	54.3	68.0	73.3	72.7
acation & Sick (Nominal \$)					
Labor	628	667	837	936	966
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	628	667	837	936	966
FTE	9.5	9.8	11.6	12.2	12.3
Escalation to 2013\$					
Labor	420	334	278	163	0
Non-Labor	63	55	28	16	0
NSE	0	0	0	0	0
Total	483	388	306	179	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	4,526	4,819	6,157	6,949	6,779
Non-Labor	647	730	740	924	770
NSE	0	0	0	0	0
Total	5,173	5,548	6,896	7,873	7,549
FTE	60.0	64.1	79.6	85.5	85.0

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

GAS DISTRIBUTION Area:

Witness: Frank B. Ayala

C. Asset Management Category: 1. Asset Management Category-Sub:

2GD001.000 - Asset Management Workpaper:

### Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
Years	2009	2010	2011	2012	2013			
Labor	-258	-69	-54	-56	0			
Non-Labor	-0.973	-0.839	-1	-2	0			
NSE	0	0	0	0	0			
Total	-259	-70	-55	-58	0			
FTE	-3.6	-0.7	-0.7	-0.7	0.0			

### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID				
2009	-200	0	0	-2.9 1-9	Sided Adj	N/A	SVELASQU20131				
To transfer I	To transfer Dispatch costs to Field Support work group.										
2009	-59	-0.973	0	-0.7 CC	CTR Transf	To 2200-2475.000	SVELASQU20131				
Transfer his	torical costs r	elated to env	vironmen	tal employ	ees to cost ce	nter 2200-2475.	127113110573				
2009 Total	-258	-0.973	0	-3.6							
2010	-69	-0.839	0	-0.7 CC	CTR Transf	To 2200-2475.000	SVELASQU20131				
Transfer his	torical costs r	elated to env	vironmen	tal employ	ees to cost ce	nter 2200-2475.	127113342467				
2010 Total	-69	-0.839	0	-0.7							
2011	-54	-1	0	-0.7 CC	CTR Transf	To 2200-2475.000	SVELASQU20131				
Transfer his	torical costs r	elated to env	vironmen	tal employ	ees to cost ce	nter 2200-2475.	127113605530				
2011 Total	-54	-1	0	-0.7							
2012	-0.340	0 on 12-12-03	0 7 Compr		Sided Adj	N/A ivities are excluded	SVELASQU20131 114112801660				

Pursuant to CPUC decision 12-12-037 Compression Service Tariff activities are excluded

from base rates.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

2013 Total

Category: C. Asset Management Category-Sub: 1. Asset Management

Workpaper: 2GD001.000 - Asset Management

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID	
2012	-56	-2	0	-0.7 C	CTR Transf	To 2200-2475.000	SVELASQU20131	
Transfer h	istorical costs r	elated to en	vironmen	tal employ	yees to cost c	enter 2200-2475.	127113823563	
2012 Total	-56	-2	0	-0.7				

0.0

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training

Workpaper: 2GD004.000

### Summary for Category: D. Operations Management & Training

	In 2013\$ (000) Incurred Costs							
	Adjusted-Recorded	Adjusted-Forecast						
	2013	2014	2015	2016				
Labor	8,278	9,464	10,444	13,144				
Non-Labor	1,674	1,795	1,904	2,501				
NSE	0	0	0	0				
Total	9,952	11,259	12,348	15,645				
FTE	85.9	98.3	109.3	136.3				
L		33.0		100.0				

### Workpapers belonging to this Category:

### 2GD004.000 Operations Management & Training

Labor	8,278	9,464	10,444	13,144
Non-Labor	1,674	1,795	1,904	2,501
NSE	0	0	0	0
Total	9,952	11,259	12,348	15,645
FTE	85.9	98.3	109.3	136.3

Beginning of Workpaper
2GD004.000 - Operations Management & Training

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

#### **Activity Description:**

This work category includes costs for operations leadership, field management, operations support, and field technical skills training; all of which are necessary for SoCalGas' ability to provide customers with safe and reliable service.

- Operations leadership covers costs for Company leaders responsible for setting the tone and direction of their organization.
- Field management is responsible for overall management of the workforce dedicated to the planning and completion of gas distribution pipeline maintenance and installation activities.
- Operations support consists of a variety of general operational services necessary for the field operations' employees to complete their daily tasks.
- The field technical skills training team provides training services necessary to make certain the Company follows applicable regulations and standards and to help maintain the safety of the workforce and the public.

#### Forecast Explanations:

#### Labor - Base YR Rec

In projecting the future expense requirements for these functions, SoCalGas reviewed the 2009 through 2013 historical spending for this workgroup. In general, operations leadership, field management, operations support, and personnel training increase as levels of work and workforce increase; as new programs, processes and technologies are implemented; and as regulatory or compliance requirements change. The review of the historical costs in this work category shows a generally consistent upward trend. As a foundational forecast, SoCalGas used the 2013 adjusted recorded expense, which represents the base level of leadership, management, support, training personnel, and associated non-labor necessary to maintain current operations. Added to this base are incremental work elements not reflected in the base forecast that are necessary to adequately fund Operations Management and Training activities in the forecast years.

#### Non-Labor - Base YR Rec

In projecting the future expense requirements for these functions, SoCalGas reviewed the 2009 through 2013 historical spending for this workgroup. In general, operations leadership, field management, operations support, and personnel training increase as levels of work and workforce increase; as new programs, processes and technologies are implemented; and as regulatory or compliance requirements change. The review of the historical costs in this work category shows a generally consistent upward trend. As a foundational forecast, SoCalGas used the 2013 adjusted recorded expense, which represents the base level of leadership, management, support, training personnel, and associated non-labor necessary to maintain current operations. Added to this base are incremental work elements not reflected in the base forecast that are necessary to adequately fund Operations Management and Training activities in the forecast years.

#### NSE - Zero-Based

NSE is not applicable to this workgroup.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

#### **Summary of Results:**

	In 2013\$ (000) Incurred Costs									
		Adju	sted-Recor	Ad	Adjusted-Forecast					
Years	2009	2010	2011	2012	2013	2014	2015	2016		
Labor	5,728	4,692	5,425	6,303	8,278	9,464	10,444	13,144		
Non-Labor	2,275	2,685	2,526	3,326	1,674	1,795	1,904	2,501		
NSE	0	0	0	0	0	0	0	0		
Total	8,003	7,377	7,951	9,629	9,951	11,258	12,347	15,644		
FTE	58.7	49.4	61.7	71.0	85.9	98.3	109.3	136.3		

# Southern California Gas Company 2016 GRC - APP

Non-Shared Service Workpapers

GAS DISTRIBUTION Area:

Witness: Frank B. Ayala

D. Operations Management & Training Category: 1. Operations Management & Training Category-Sub:

2GD004.000 - Operations Management & Training Workpaper:

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs										
Forecast	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast			
Years	3	2014	2015	2016	2014	2015	2016	2014	2015	2016	
Labor	Base YR Rec	8,278	8,278	8,278	1,186	2,166	4,866	9,464	10,444	13,144	
Non-Labor	Base YR Rec	1,674	1,674	1,674	121	230	827	1,795	1,904	2,501	
NSE	Zero-Based	0	0	0	0	0	0	0	0	0	
Tota	I	9,951	9,951	9,951	1,307	2,396	5,693	11,258	12,347	15,644	
FTE	Base YR Rec	86.0	86.0	86.0	12.3	23.3	50.3	98.3	109.3	136.3	

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014	561	0	0	561	6.0	1-Sided Adj

d.v. CPD Instructors - In 2014 CPD will be rolled out to approximately 1,500 more employees. Three additional FTEs are needed to provide make up and refresher training sessions. Make up sessions are required for employees who miss training sessions scheduled for each rollout due to illness, disability leave, or untimely change of job position. An additional three FTEs are needed to provide end user phone support. The support team answers end user questions and resolves issues, logs defects to be resolved by the IT team, tests defect fixes before IT finalizes system fixes, and communicates changes to the training team.

Labor costs will be 6 FTEs X \$93.5 = \$561K in 2014.

2014 25 1 26 0.3 1-Sided Adj

d.ii. Gas Operations Pipeline Maintenance - Technical Advisor - Technical Advisor II hired under Gas Operations Pipeline Maintenance Staff after the first quarter of 2013 base year. This Advisor provides process support to ClickSchedule end users in the Area Resource Scheduling Organization, and Distribution Field Operations.

Labor costs will be 0.25 FTE X \$100K = \$25K beginning in 2014. Associated non-labor expense is estimated to be 0.25 FTE X \$3K = \$1K also beginning in 2014.

Total labor for TY2016 is 0.25 FTE X \$100K = \$25K. Total non-labor for TY2016 is 0.25 FTE X \$3K = \$1K.

2014 600 120 0 720 6.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

#### Year/Expl. Labor NLbr NSE Total FTE Adj Type

a.i. Operator Qualification Program Enhancement in Training Services - Technical Specialists, Training Instructors, Administrators. Additional instructors required by Training Services to address incremental operator qualification elements.

Labor costs for these additional Instructors will be 6 FTEs X \$100K = \$600K beginning in 2014. Associated non-labor expense is estimated to be 6 FTEs X \$20K = \$120K also beginning in 2014.

Beginning in 2015, an additional 3 Instructors will be hired for a total of 9 FTEs. Total labor for 2015 and TY2016 is 9 FTEs X 100K = 900K. Total non-labor for 2015 and TY2016 is 9 FTEs X 20K = 180K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details.

2014 Total	1,186	121	0	1,307	12.3
2015	600	30	0	630	6.0 1-Sided Adj

d.iv. Gas Operations Enterprise Systems Solutions - Business Systems Analyst and Manager - Incremental Business System Analysts needed to provide live help desk support to over 1,200 users of the Distribution field applications in Field Operations and Area Resource Scheduling Organization (ARSO). These Analysts will also conduct detail analysis, planning and implementation of these field applications over the next several years.

Labor costs will be 6 FTEs X \$100K = \$600K beginning in 2015. Associated non-labor expense is estimated to be 6 FTEs X \$5K = \$30K also beginning in 2015.

Beginning in TY2016, an additional 2 Business Systems Analysts will be hired. Total labor for TY2016 is 8 FTEs X \$100K = \$800K. Total non-labor for TY2016 is 8 FTEs X \$5K = \$40K.

2015 25 1 0 26 0.3 1-Sided Adj

d.ii. Gas Operations Pipeline Maintenance - Technical Advisor - Technical Advisor II hired under Gas Operations Pipeline Maintenance Staff after the first quarter of 2013 base year. This Advisor provides process support to ClickSchedule end users in the Area Resource Scheduling Organization, and Distribution Field Operations.

Labor costs will be 0.25 FTE X \$100K = \$25K beginning in 2014. Associated non-labor expense is estimated to be 0.25 FTE X \$3K = \$1K also beginning in 2014.

Total labor for TY2016 is 0.25 FTE X \$100K = \$25K. Total non-labor for TY2016 is 0.25 FTE X \$3K = \$1K.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	FTE Adj Type	
2015	100	3	0	103	1.0 1-Sided Adj	

c.ii. Gas Operations Pipeline Maintenance - Cathodic Protection Technical Advisor - Due to long term deterioration of coating on older pipeline systems, CP systems are requiring additional analysis and improvements to maintain and improve corrosion control. Two CP Technical Advisors will be hired to support this increased work effort.

Labor costs will be 1 FTE X \$100K = \$100K beginning in 2015. Associated non-labor expense is estimated to be 1 FTE X \$3K = \$3K also beginning in 2015.

In TY2016, an additional CP Technical Advisor will be hired. Total labor for TY2016 is 2 FTEs X \$100K = \$200K. Total non-labor for TY2016 is 2 FTEs X \$3K = \$6K.

2015 100 5 0 105 1.0 1-Sided Adj

d.iii. Gas Operations Construction Planning and Design - Process Advisors - Upon full SAP Construction Planning Design (CPD) module deployment, additional staff is necessary to support all facets of the construction and planning process including construction project estimation and planning; construction package execution and closure; as-built and mapping updates, gas policy/procedure development, reporting requirements, and developing business requirements for changes/enhancements to SAP, Click Mobile or GWD.

These positions support O&M and capital planning; therefore, a 50/50 split is used for the labor forecast. 2 FTEs X 50% X \$100K = \$100K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X 50% X \$5K = \$5K also beginning in 2015.

Beginning in TY2016, an additional two process advisors will be hired. Total labor for TY2016 is 4 FTEs X 50% X \$100K = \$200K. Total non-labor for TY2016 is 4 FTEs X 50% X \$5K = \$10K.

2015 900 180 0 1,080 9.0 1-Sided Adj

a.i. Operator Qualification Program Enhancement in Training Services - Technical Specialists, Training Instructors, Administrators. Additional instructors required by Training Services to address incremental operator qualification elements.

Labor costs for these additional Instructors will be 6 FTEs X \$100K = \$600K beginning in 2014. Associated non-labor expense is estimated to be 6 FTEs X \$20K = \$120K also beginning in 2014.

Beginning in 2015, an additional 3 Instructors will be hired for a total of 9 FTEs. Total labor for 2015 and TY2016 is 9 FTEs X 100K = 900K. Total non-labor for 2015 and TY2016 is 9 FTEs X 20K = 180K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	FTE Adj Type
2015	341	8	0	349	5.0 1-Sided Adj

a.ii. Operator Qualification Program Enhancement in Training Services - Operations Training Administrator Clerks - An expanded Operator Qualification program will require Training Services to process an increased amount of documents. Training Services will need to hire additional Administrative Control Clerks to handle the new paperwork requirement.

Labor costs will be 5 FTEs X 32.69 per hour X 2,088 hours per year = 341K beginning in 2015. Associated non-labor expense is estimated to be 5 FTEs X 1.5K = 7.5K also beginning in 2015.

Total Labor for TY2016 will be 5 FTEs X \$32.69 per hour X 2,088 hours per year = \$341K. Total non-labor for TY2016 is 5 FTEs X \$1.5K = \$7.5K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details.

2015 100 3 0 103 1.0 1-Sided Adj

d.i. Gas Operations Pipeline Maintenance - Business Systems Advisors - SoCalGas is developing a Gas Distribution data warehouse (data repository) that will consolidate information from the current Distribution Maintenance and Inspection (M&I) applications and provide dashboards and reports for District, Region, Company, and Executive Views. Gas Operations Pipeline Maintenance Staff will need to add one Business Systems Advisors to develop, test, and implement this reporting tool.

Labor costs will be 1 FTE X 100K = 100K beginning in 2015. Associated non-labor expense is estimated to be 1 FTE X 3K = 3K also beginning in 2015.

Beginning in 2016, an additional Business Systems Advisor will be hired. Total labor for TY2016 is 2 FTEs X \$100K = \$200K. Total non-labor for TY2016 is 2 FTEs X \$3K = \$6K.

2015 Total	2,166	230	0	2,396	23.3		
2016	800	40	0	840	8.0	1-Sided Adj	

Area: GAS DISTRIBUTION
Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl. Labor NLbr NSE Total FTE Adj Type

d.iv. Gas Operations Enterprise Systems Solutions - Business Systems Analyst and Manager - Incremental Business System Analysts needed to provide live help desk support to over 1,200 users of the Distribution field applications in Field Operations and Area Resource Scheduling Organization (ARSO). These Analysts will also conduct detail analysis, planning and implementation of these field applications over the next several years.

Labor costs will be 6 FTEs X 100K = 600K beginning in 2015. Associated non-labor expense is estimated to be 6 FTEs X 5K = 30K also beginning in 2015.

Beginning in TY2016, an additional 2 Business Systems Analysts will be hired. Total labor for TY2016 is 8 FTEs X \$100K = \$800K. Total non-labor for TY2016 is 8 FTEs X \$5K = \$40K.

2016 25 1 0 26 0.3 1-Sided Adj

d.ii. Gas Operations Pipeline Maintenance - Technical Advisor - Technical Advisor II hired under Gas Operations Pipeline Maintenance Staff after the first quarter of 2013 base year. This Advisor provides process support to ClickSchedule end users in the Area Resource Scheduling Organization, and Distribution Field Operations.

Labor costs will be 0.25 FTE X \$100K = \$25K beginning in 2014. Associated non-labor expense is estimated to be 0.25 FTE X \$3K = \$1K also beginning in 2014.

Total labor for TY2016 is 0.25 FTE X \$100K = \$25K. Total non-labor for TY2016 is 0.25 FTE X \$3K = \$1K.

2016 200 6 0 206 2.0 1-Sided Adj

d.i. Gas Operations Pipeline Maintenance - Business Systems Advisors - SoCalGas is developing a Gas Distribution data warehouse (data repository) that will consolidate information from the current Distribution Maintenance and Inspection (M&I) applications and provide dashboards and reports for District, Region, Company, and Executive Views. Gas Operations Pipeline Maintenance Staff will need to add one Business Systems Advisors to develop, test, and implement this reporting tool.

Labor costs will be 1 FTE X 100K = 100K beginning in 2015. Associated non-labor expense is estimated to be 1 FTE X 3K = 3K also beginning in 2015.

Beginning in 2016, an additional Business Systems Advisor will be hired. Total labor for TY2016 is 2 FTEs X \$100K = \$200K. Total non-labor for TY2016 is 2 FTEs X \$3K = \$6K.

2016 200 6 0 206 2.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl. Labor NLbr NSE Total FTE Adj Type

c.ii. Gas Operations Pipeline Maintenance - Cathodic Protection Technical Advisor - Due to long term deterioration of coating on older pipeline systems, CP systems are requiring additional analysis and improvements to maintain and improve corrosion control. Two CP Technical Advisors will be hired to support this increased work effort.

Labor costs will be 1 FTE X \$100K = \$100K beginning in 2015. Associated non-labor expense is estimated to be 1 FTE X \$3K = \$3K also beginning in 2015.

In TY2016, an additional CP Technical Advisor will be hired. Total labor for TY2016 is 2 FTEs X \$100K = \$200K. Total non-labor for TY2016 is 2 FTEs X \$3K = \$6K.

2016 1,300 39 0 1,339 13.0 1-Sided Adj

c.i. Gas Operations Pipeline Maintenance - Quality Assurance Program - The Centralized Quality Assurance program will perform audits for Leak Survey, Pipeline Patrol, Bridge and Span, Locate and Mark, and Valve Inspections. These QA Specialists will bring consistency across the company with respect to the elements that are being examined, and the follow-up corrective action that must be completed, documented, and verified.

13 QA specialists X \$100K = \$1,300K beginning in 2016. Associated non-labor expense is estimated to be 13 FTEs X \$3K = \$39K also beginning in 2016. Total labor for TY2016 is \$1,300K. Total non-labor for TY2016 is 13 X \$3K = \$39K.

2016 200 10 0 210 2.0 1-Sided Adj

d.iii. Gas Operations Construction Planning and Design - Process Advisors - Upon full SAP Construction Planning Design (CPD) module deployment, additional staff is necessary to support all facets of the construction and planning process including construction project estimation and planning; construction package execution and closure; as-built and mapping updates, gas policy/procedure development, reporting requirements, and developing business requirements for changes/enhancements to SAP, Click Mobile or GWD.

These positions support O&M and capital planning; therefore, a 50/50 split is used for the labor forecast. 2 FTEs X 50% X \$100K = \$100K beginning in 2015. Associated non-labor expense is estimated to be 2 FTEs X 50% X \$5K = \$5K also beginning in 2015.

Beginning in TY2016, an additional two process advisors will be hired. Total labor for TY2016 is 4 FTEs X 50% X \$100K = \$200K. Total non-labor for TY2016 is 4 FTEs X 50% X \$5K = \$10K.

2016 200 6 0 206 2.0 1-Sided Adj

**GAS DISTRIBUTION** Area: Witness: Frank B. Ayala D. Operations Management & Training Category: 1. Operations Management & Training Category-Sub: 2GD004.000 - Operations Management & Training Workpaper: Year/Expl. **Labor** NLbr NSE Total FTE Adj Type b.i. Gas Distribution - High Pressure Technical Advisors - Two Technical Advisors are required to support high pressure training. They will develop new and refine existing training modules, and will assume delivery of initial Operator Qualification technical training to managers and supervisors involved with high pressure pipeline construction. These Technical Advisors will be the responsible document owners for the various high pressure field procedures. Labor costs will be 2 FTEs X \$100 = \$200K beginning in 2016. Associated non-labor expense is estimated to be 2 FTEs X \$3K = \$6K also beginning in 2016. 2016 900 180 0 1,080 9.0 1-Sided Adj a.i. Operator Qualification Program Enhancement in Training Services - Technical Specialists, Training Instructors, Administrators. Additional instructors required by Training Services to address incremental operator qualification elements. Labor costs for these additional Instructors will be 6 FTEs X \$100K = \$600K beginning in 2014. Associated non-labor expense is estimated to be 6 FTEs X \$20K = \$120K also beginning in 2014. Beginning in 2015, an additional 3 Instructors will be hired for a total of 9 FTEs. Total labor for 2015 and TY2016 is 9 FTEs X \$100K = \$900K. Total non-labor for 2015 and TY2016 is 9 FTEs X \$20K = \$180K.See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details. 2016 100 3 103 1-Sided Adi 1.0 c.iii. Gas Operations Pipeline Maintenance - Compliance Assurance Technical Advisor - An incremental Technical Advisor will be needed to extract information from SAP and create comprehensive data validation tools. This position will also assists in the preparation of reports for the CPUC audits and supports region management during audits to address data requests.

1 FTE X \$100K = \$100K beginning in 2016. Associated non-labor expense is estimated to be 1 FTE X \$3K = \$3K also beginning in 2016.

2016 341 8 0 349 5.0 1-Sided Adj

**GAS DISTRIBUTION** Area: Witness: Frank B. Ayala D. Operations Management & Training Category: 1. Operations Management & Training Category-Sub: 2GD004.000 - Operations Management & Training Workpaper: Year/Expl. **NLbr** NSE **Total** FTE Adj Type Labor a.ii. Operator Qualification Program Enhancement in Training Services - Operations Training Administrator Clerks - An expanded Operator Qualification program will require Training Services to process an increased amount of documents. Training Services will need to hire additional Administrative Control Clerks to handle the new paperwork requirement. Labor costs will be 5 FTEs X \$32.69 per hour X 2,088 hours per year = \$341K beginning in 2015. Associated non-labor expense is estimated to be 5 FTEs X \$1.5K = \$7.5K also beginning in 2015. Total Labor for TY2016 will be 5 FTEs X \$32.69 per hour X 2,088 hours per year = \$341K. Total non-labor for TY2016 is 5 FTEs X \$1.5K = \$7.5K. See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details. 2016 0 363 0 363 0.0 1-Sided Adj a.iii. SAP Enhancement for Operator Qualifications - A new electronic system will be required to process the large amount of paperwork as a result of the expanded Operator Qualification program. The cost of this new electronic system is estimated at \$363K and it is estimated that it will be implemented in 2016. See Supplemental Workpaper SCG-FBA-O&M-SUP-006 for calculation details. 2016 300 50 350 3.0 1-Sided Adj b.iii. Technical Specialist for Modernization of Training Materials - Incremental Technical Specialists needed for modernization of training materials to enhance the employee learning experience. Labor costs for these additional Technical Specialists will be 3 FTEs X \$100K = \$300K beginning in TY2016. Total non-labor for TY2016 is \$50K. See Supplemental Workpaper SCG-FBA-O&M-SUP-005 for calculation details. 2016 0 0 84 84 0.0 1-Sided Adj b.iv. Classroom Technology - Modernization of classroom technology is needed in Training Services to enhance the employee training experience. The enhancement will include the installation of flat screens in 12 classrooms. Included are the mounting hardware, cables, and installation costs. The total non-labor for TY2016 is \$84K. See Supplemental Workpaper SCG-FBA-O&M-SUP-005 for calculation details. 2016 0 10 0 10 0.0 1-Sided Adj

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl. Labor NLbr NSE Total FTE Adj Type

b.v. Situation City Enhancement - Metal Canopy - The installation of a new metal canopy is needed in Situation City to enhance the training experience for both the instructors and students. The total non-labor for TY2016 is \$10K.

See Supplemental Workpaper SCG-FBA-O&M-SUP-005 for calculation details.

2016 300 21 0 321 3.0 1-Sided Adj

b.ii. Instructors for Formal Clerical Training - Instructors are needed in Training Services to provide training to Distribution Office employees such as Leakage clerks and Work Order Control clerks.

Labor costs for these additional Instructors will be 3 FTEs X \$100K = \$300K beginning in TY2016. Total non-labor for TY2016 is 3 FTEs X \$7,000 = \$21K.

2016 Total 4,866 827 0 5,693 50.3

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

#### **Determination of Adjusted-Recorded (Incurred Costs):**

beteriiiilation of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	3,133	2,481	2,626	2,865	4,033
Non-Labor	1,143	-357	397	2,116	-4,255
NSE	0	0	0	0	0
Total	4,276	2,124	3,023	4,982	-222
FTE	33.9	26.2	30.3	31.3	39.1
Adjustments (Nominal \$) **					
Labor	1,268	1,236	1,816	2,440	3,065
Non-Labor	910	2,842	2,033	1,152	5,928
NSE	0	0	0	0	0
Total	2,179	4,077	3,849	3,592	8,993
FTE	15.5	15.6	22.4	29.6	34.4
Recorded-Adjusted (Nomina	ıl \$)				
Labor	4,402	3,717	4,442	5,306	7,098
Non-Labor	2,053	2,485	2,430	3,268	1,674
NSE	0	0	0	0	0
Total	6,455	6,202	6,872	8,574	8,771
FTE	49.4	41.8	52.7	60.9	73.5
/acation & Sick (Nominal \$)					
Labor	795	650	738	849	1,180
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	795	650	738	849	1,180
FTE	9.3	7.6	9.0	10.1	12.4
Scalation to 2013\$					
Labor	531	325	245	148	0
Non-Labor	222	201	97	58	0
NSE	0	0	0	0	0
Total	753	526	341	206	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	5,728	4,692	5,425	6,303	8,278
Non-Labor	2,275	2,685	2,526	3,326	1,674
NSE	0	0	0	0	0
Total	8,003	7,377	7,951	9,629	9,951
FTE	58.7	49.4	61.7	71.0	85.9

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

### Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
Years	2009	2010	2011	2012	2013				
Labor	1,268	1,236	1,816	2,440	3,065				
Non-Labor	910	2,842	2,033	1,152	5,928				
NSE	0	0	0	0	0				
Total	2,179	4,077	3,849	3,592	8,993				
FTE	15.5	15.6	22.4	29.6	34.4				

### **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID				
2009	-69	0	0	-1.0 CC	TR Transf	From 2200-2186.000	CYANO20140219 114209977				
Transfer labor costs due to business function transfer (Executive Assistant).											
2009	0	3	0	0.0 CC	TR Transf	From 2200-2317.000	LBROUGH201402 27143310850				
Transfer of C	CPD costs fro	m IT to SCG	Ops				2				
2009	-66	-11	0	-0.8 CC	TR Transf	To 2200-2475.000	RHFLAMIN20131 127110014037				
Transfer hist	orical costs re	elated to env	ironment	tal employe	ees to cost ce	nter 2200-2475.	127 11001 1007				
2009	1,463	440	0	18.0 1-S	ided Adj	N/A	RHFLAMIN20131 206100600983				
	tribution Field nade on CSF	•	sts from	CSFC 220	0-0442. Corr	esponding	200100000303				
2009	-60	-1	0	-0.7 CC	TR Transf	To 2200-2475.000	SVELASQU20131 127111225200				
Transfer hist	orical costs re	elated to env	ironment	tal employe	ees to cost ce	nter 2200-2475.	127111223200				
2009	0	1,721	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1140128770				
To transfer of	lamage credit	ts to Main an	d Service	e Maintena	ince work gro	ups	1140120110				
2009	0	-749	0	0.0 CC	TR Transf	To 2200-0294.000	TP1MTC2013110 1140814697				
Transfer 200 Storage	Transfer 2008 Aliso Canyon Firestorm costs and associated insurance reimbursement to										
2009	0	-492	0	0.0 1-S	ided Adj	N/A	TP1MTC2013110 1141617450				
To transfer USA fees to Locate & Mark work group for complete showing of L&M expense											

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type	From CCtr	RefID	
2009 Total	1,268	910	0	15.5				
2010	-73	0	0	-1.0	CCTR Transf	From 2200-2186.000	CYANO20140219	
-	stment is to tra Assistant.	nsfer labor co	osts due t	to busin	ess function tran	sfer for the	114139297	
2010	0	55	0	0.0	CCTR Transf	From 2200-2317.000	LBROUGH201402	
Transfer o	of CPD costs for	om IT to SC	G Ops				27143242257	
2010	-74	-18	0	-0.4	CCTR Transf	To 2200-2475.000	RHFLAMIN20131	
Transfer h	nistorical costs	related to en	vironmen	ital emp	oloyees to cost co	enter 2200-2475.	127110243590	
2010	1,445	337	0	17.7	1-Sided Adj	N/A	RHFLAMIN20131 206100718030	
	Distribution Fient made on CS	-	osts from	CSFC	2200-0442. Cor	responding	200100710030	
2010	-63	-7	0	-0.7	CCTR Transf	To 2200-2475.000	SVELASQU20131 127111538420	
Transfer h	nistorical costs	related to en	vironmen	ital emp	oloyees to cost co	enter 2200-2475.	127111330420	
2010	0	2,300	0	0.0	1-Sided Adj	N/A	TP1MTC2013110 1140219600	
To transfe	er damage cred	dits to Main a	nd Servic	e Maint	tenance work gro	oups	1140219000	
2010	0	734	0	0.0	CCTR Transf	To 2200-0294.000	TP1MTC2013110 1141303160	
Transfer 2	2008 Aliso Car	yon Firestorr	n insuran	ice reim	bursement to St	orage	1141303100	
2010	0	-559	0	0.0	1-Sided Adj	N/A	TP1MTC2013110 1141738723	
To transfer USA fees to Locate & Mark work group for complete showing of L&M expense								
2010 Total	1,236	2,842	0	15.6				
2011	156	380	0	1.7	CCTR Transf	From 2200-2317.000	LBROUGH201402 27143207167	
Transfer o	of CPD costs fr	om IT to SC	G Ops				21 170201 101	
2011	-70	-18	0	-0.3	CCTR Transf	To 2200-2475.000	RHFLAMIN20131 127110413590	
Transfer h	nistorical costs	related to en	vironmen	ital emp	oloyees to cost ce	enter 2200-2475.	121 110413390	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	FTE	Adj Type	From CCtr	<u>RefID</u>			
2011	1,795	450	0	21.6	1-Sided Adj	N/A	RHFLAMIN20131			
206102607670 Transfer Distribution Field Training Costs from CSFC 2200-0442. Corresponding adjustment made on CSFC side.										
2011	-64	-14	0	-0.6	CCTR Transf	To 2200-2475.000	SVELASQU20131			
Transfer h	nistorical costs	related to env	/ironmen	tal emp	oloyees to cost ce	enter 2200-2475.	127111914180			
2011	0	1,234	0	0.0	1-Sided Adj	N/A	TP1MTC2013110			
To transfe	er damage cred	dits to Main ar	nd Servic	e Main	tenance work gro	pups	1140304990			
2011 Total	1,816	2,033	0	22.4						
2012	794	725	0	8.9	CCTR Transf	From 2200-2317.000	LBROUGH201402			
Transfer o	of CPD costs fr	rom IT to SCG	G Ops				27143059620			
2012	-68	-24	0	-0.4	CCTR Transf	To 2200-2475.000	RHFLAMIN20131			
Transfer h	nistorical costs	related to env	/ironmen	tal emp	oloyees to cost ce	enter 2200-2475.	127110515020			
2012	1,795	450	0	21.6	1-Sided Adj	N/A	RHFLAMIN20131			
	Distribution Fie	•	osts from	CSFC	2200-0442. Cor	responding	206100936990			
2012	-81	-19	0	-0.5	CCTR Transf	To 2200-2475.000	SVELASQU20131			
Transfer h	nistorical costs	related to env	/ironmen	tal emp	oloyees to cost ce	enter 2200-2475.	127112246440			
2012	0	21	0	0.0	1-Sided Adj	N/A	TP1MTC2013110			
To transfe	er damage cred	dits to Main ar	nd Servic	e Main	tenance work gro	pups	1140352267			
2012 Total	2,440	1,152	0	29.6						
2013	1,057	271	0	11.7	CCTR Transf	From 2200-2317.000	LBROUGH201402			
Transfer of CPD costs from IT to SCG Ops										

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: D. Operations Management & Training
Category-Sub: 1. Operations Management & Training

Workpaper: 2GD004.000 - Operations Management & Training

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE Adj Ty	pe From CCtr	RefID
2013	-98	0	0	-1.0 CCTR Tran	rsf From 2200-0331.000	RMCHRIST20140
						423110406410

Budget Planner Transfers in 2013. Transfer 2013 Budget Planner dollars from cost center 2200-0617 in work paper group 2GD004 to cost center 2200-0331 in work paper group 2OO006.

Field Service Region Planning and Analysis (40,378 in Labor and .4 FTE),

Support Service Planning and Analysis (34,134 in Labor and .3 FTE).

Fleet Planning & Analysis (23,698 in Labor and .3 FTE).

2013 0 4,848 0 0.0 1-Sided Adj N/A TP1MTC2014020 9114651703

To transfer damage credits to Main and Service work groups.

2013 2,106 809 0 23.7 1-Sided Adj N/A TP1MTC2014021

0105545143

Transfer Distribution Field Training costs from CSFC 2200-0442. Corresponding adjustment made on CSFC side.

2013 Total 3,065 5,928 0 34.4

**Supplemental Workpapers for Workpaper 2GD004.000** 

## SCG-FBA-O&M-SUP-005

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala
Supplemental Workpaper Calculations for incremental cost related to
Incremental Training Services Modernizations
Operations Management and Training Workgroup

## **Modernization of Training Materials**

Assumptions: [A]: Incremental FTEs required:

1 FTE for Technical aspects

1 FTE for Content Development/ Instructional Design

1 FTE for Content Support

[B]: Estimated Management Salary

[C]: Total Labor cost per year

[D]: Non-Labor cost for Modernization of Training Materials Includes Camera, Lenses, Lighting,

Computer/Software, Mileage Reimbursement

Labor

_	[A]	[B]	[C] (AxB)
	FTEs	Salary	Total Labor per Year
2014	0.0	\$ 100,000	\$ -
2015	0.0	\$ 100,000	\$ -
2016	3.0	\$ 100,000	\$ 300,000

Non-Labor	
	[D]
	Modernization
	of Training
	Materials
2014	
2015	
2016	\$ 50,000

<u>Total</u>	
	(C+D)
	Total Labor
	and Non-
	Labor
2014	
2015	
2016	\$ 350,000

Incremental Technical Specialist for modernization of training materials

#### **Classroom Technology**

Non-Labor Assumptions: [E]: Number of Classrooms

[F]: Cost of Flat Screen, Mounting Hardware, and Cables

## Non-Labor

_	[E]	[F]	(ExF)			
	Classrooms	Cost per Classroom	Classroom Technology			
2014						
2015						
2016	12	\$ 7,000	\$ 84,000			

## **Hard Top Canopy in Situation City**

#### Non-Labor

	Situation City	1
	Enhancement	
2014		1
2015		1
2016	\$ 10,000	

Amounts are shown in 2013 dollars and include vacation and sick.

Supplemental Workpaper Page 1 of 1

## SCG-FBA-O&M-SUP-006

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper Calculations for incremental cost related to Incremental Operator Qualification (OpQual) requirements

Operations Management and Training Workgroup

#### **Centralized Training**

Assumptions: [A]: Required incremental Training Instructors, Technical Specialists, Administrator

to meet the new Operator Qualification requirements

[F]: Required Administrative Clerks to meet the new Operator Qualification requirements

[G]: 20103 Administrative Clerk Hourly Rate

<u>Managem</u>	ent Labo	_					Non-Labor							Tota	
	[A]	[B]		[	C] [AxB]			[A]		[D]	[E	[AxC]			(C+E)
	FTEs	Estimat Manager Annual F	nent		otal Labor per Year		Non-Labor	FTEs	Nor	timated n-Labor er FTE		otal Non- abor per Year			Total
2014	6.0	\$	100,000	\$	600,000		2014	6.0	\$	20,000	\$	120,000		\$	720,000
2015	9.0	\$	100,000	\$	900,000	Ī	2015	9.0	\$	20,000	\$	180,000		\$	1,080,000
2016	9.0	\$	100,000	\$	900,000		2016	9.0	\$	20,000	\$	180,000		\$	1,080,000
Labor for	Clerks [F]	[G]	[H]	[I]	l (FxGxH)		Non-Labor	[F]		[J]	ı	K] [FxJ]	-	Tota	<u>al</u> (I+K)
Labor	FTEs	Admin Clerk Rate	Yearly Factor	To	otal Labor per Year		Non-Labor	FTEs	Nor	timated n-Labor er FTE	To	otal Non- abor per Year			Total
2014	0.0	\$ 32.69	2088	\$	-	Ī	2014	0.0	\$	1,500	\$	-		\$	-
2015	5.0	\$ 32.69	2088	\$	341,284	Ī	2015	5.0	\$	1,500		\$7,500		\$	348,784
2016	5.0	\$ 32.69	2088	\$	341,284		2016	5.0	\$	1,500		\$7,500		\$	348,784

## 2016 Non-Labor for Centralized Training SAP / Vision Learning System enhancement for OpQual

Table 1: Vision Learning System

Vision Learning System	Units	Cost per unit		Cost
Base application / Server with Adobe CF "Standard"	1	\$	45,000	\$45,000
Personal Stations	150	\$	52.50	\$7,875
Maintenance - Renew Annually	52,878	\$	0.18	\$9,518
Services to assist with integrating the data records with SAP				\$5,000
Sub Total				\$67,393

Table 2: Total Non-Labor for OpQual System Enhancements

<u>Software</u>	Hours	Hourly Rate (Contractor)	Cost
IT costs to set-up/integrate software enhancements into SoCalGas' systems	3,740	\$ 50.00	\$187,000
Vision Learning System (See Table 1 above)			\$67,393
<u>Hardware</u>	Units	Cost per Unit	
G1 Tablets	25	\$ 4,350.62	\$108,766
Grand Total Non-Labor for 2016			\$363,159

Amounts are shown in 2013 dollars and include vacation and sick.

Supplemental Workpaper Page 1 of 1

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs

Workpaper: 2GD005.000

## Summary for Category: E. Regional Public Affairs

		<u>III 20133 (000) IIIC</u>	11160 C0212	
	Adjusted-Recorded	• •	Adjusted-Forecast	
	2013	2014	2015	2016
Labor	3,158	3,275	3,381	3,381
Non-Labor	884	924	934	934
NSE	0	0	0	0
Total	4,042	4,199	4,315	4,315
FTE	30.9	32.3	33.5	33.5
Workpapers belonging	to this Category:			
2GD005.000 Regional	Public Affairs			
Labor	3,158	3,275	3,381	3,381
Non-Labor	884	924	934	934
NSE	0	0	0	0
Total	4,042	4,199	4,315	4,315
FTE	30.9	32.3	33.5	33.5

In 2013\$ (000) Incurred Costs

Beginning of Workpaper 2GD005.000 - Regional Public Affairs

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs
Category-Sub 1. Regional Public Affairs

Workpaper: 2GD005.000 - Regional Public Affairs

## **Activity Description:**

Regional Public Affairs (RPA) primarily supports field operations through its work with regional and local governments on issues regarding proposed regulations, franchises, permitting, and emergency preparedness and response. RPA also educates officials at the county and city levels about SoCalGas issues that could impact customers. RPA further serves as the point of contact in the communities SoCalGas serves, educating stakeholders about SoCalGas activities, programs and services, responding to customer and media inquiries, and resolving customer complaints.

## Forecast Explanations:

#### Labor - Base YR Rec

The staffing level at the end of the 2013 base year represents the ongoing requirements necessary to provide a base level of support to Gas Distribution. Therefore, the 2013 adjusted recorded labor plus labor expenses related to the vacancies experienced earlier in the year are necessary to maintain current operations. Added to this base are incremental work elements not reflected in the base forecast that are necessary to adequately fund RPA activities in the forecast years.

The level of construction, repair and maintenance activities drives costs for this workgroup. RPA's focus is facilitating these activities in a timely and cost-effective manner so SoCalGas can maintain safe and reliable service for its customers at a reasonable cost. As the level of these activities increases over the rate case period, the need for increased RPA interaction with regional and local governments to facilitate these activities will increase accordingly.

Since operational activities impact the communities SoCalGas serves, an increase in these activities will similarly require increased RPA interaction with these communities. RPA provides stakeholders with project details and addresses heightened stakeholder concerns about safety and environmental impacts related to SoCalGas' operations.

Further driving RPA costs are the actions of local governments as they propose new and often more stringent and costly operating conditions. Local governments are also drawing out franchise negotiations, hoping to secure concessions from SoCalGas. When local governments attempt to impose conditions that increase operating costs, RPA must increasingly engage with them to help mitigate these costs. Consequently, SoCalGas expects to see costs in this workgroup increase.

#### Non-Labor - 5-YR Average

The services provided by employees within this workgroup fluctuate from year-to-year. For this reason, a historical five-year average of the recorded non-labor expenditures for the years 2009 through 2013 was determined to be most representative ongoing non-labor requirements. To this foundation, additional funding is necessary to meet the projected future staffing levels.

## NSE - Zero-Based

N/A.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs
Category-Sub 1. Regional Public Affairs

Workpaper: 2GD005.000 - Regional Public Affairs

## **Summary of Results:**

	In 2013\$ (000) Incurred Costs										
		Adjι	ısted-Recor	ded		Adjusted-Forecast					
Years	2009	2010	2011	2012	2013	2014	2015	2016			
Labor	3,194	3,114	3,280	3,386	3,158	3,275	3,381	3,381			
Non-Labor	820	778	1,060	1,074	884	924	934	934			
NSE	0	0	0	0	0	0	0	0			
Total	4,014	3,892	4,340	4,460	4,043	4,200	4,316	4,316			
FTE	31.2	30.5	32.5	33.1	30.9	32.3	33.5	33.5			

# Southern California Gas Company 2016 GRC - APP

## Non-Shared Service Workpapers

**GAS DISTRIBUTION** Area:

Witness: Frank B. Ayala

E. Regional Public Affairs Category: Category-Sub: 1. Regional Public Affairs

Workpaper: 2GD005.000 - Regional Public Affairs

## **Forecast Summary:**

	In 2013 \$(000) Incurred Costs													
Forecas	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		ast				
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016				
Labor	Base YR Rec	3,158	3,158	3,158	117	223	223	3,275	3,381	3,381				
Non-Labor	5-YR Average	923	923	923	1	11	11	924	934	934				
NSE	Zero-Based	0	0	0	0	0	0	0	0	0				
Tota	ıl	4,082	4,082	4,082	118	234	234	4,200	4,316	4,316				
FTE	Base YR Rec	30.9	30.9	30.9	1.4	2.6	2.6	32.3	33.5	33.5				

## **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type
2014	100	0	0	100	1.0	1-Sided Adj

a. Regional Public Affairs Vacancies in Base Year -- Added 1 FTE to cover vacancies throughout the 2013 base year.

2014 1 0 17 18 1-Sided Adj

c. Regional Public Affairs Intern -- New Public Affairs Intern to start in 2014.

\$20/hr \* 840 hours = \$17k.

5% Non-Labor for employee expenses = \$1k.

840 hours / 2	2088 hours per ye	ear = 0.4 FT	Es				
2014 Total	117	1	0	118	1.4		
2015	100	0	0	100	1.0	1-Sided Adj	
•	Public Affairs Vac ne 2013 base yea		ase Year /	Added 1 FTE t	to cover va	acancies	
2015	23	1	0	24	0.6	1-Sided Adj	
\$20/hr * 1,16 5% Non-Lab	Public Affairs Inte 60 hours = \$23k. or for employee / 2088 hours per	expenses =	\$1k.	Intern to start	in 2014.		
2015	100	10	0	110	1.0	1-Sided Adj	

b. Regional Public Affairs Manager -- Incremental Regional Public Affairs Manager to be hired by 2015. \$100k Labor and 10% Non-Labor for Employee Expenses. The non-labor percentage is based on historical ratios.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs
Category-Sub: 1. Regional Public Affairs

is based on historical ratios.

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2016 Total

Workpaper: 2GD005.000 - Regional Public Affairs

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE A	dj Type				
2015 Total	223	11	0	234	2.6					
2016	100	0	0	100	1.0	1-Sided Adj				
a. Regional Public Affairs Vacancies in Base Year Added 1 FTE to cover vacancies throughout the 2013 base year.										
2016	23	1	0	24	0.6	1-Sided Adj				
\$20/hr * 1,1 5% Non-La	c. Regional Public Affairs Intern New Public Affairs Intern to start in 2014. \$20/hr * 1,160 hours = \$23k. 5% Non-Labor for employee expenses = \$1k. 1,160 hours / 2088 hours per year = 0.6 FTEs.									
2016	100	10	0	110	1.0	1-Sided Adj				
b. Regional	b. Regional Public Affairs Manager Incremental Regional Public Affairs Manager to be hired									

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2.6

by 2015. \$100k Labor and 10% Non-Labor for Employee Expenses. The non-labor percentage

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Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs
Category-Sub: 1. Regional Public Affairs

Workpaper: 2GD005.000 - Regional Public Affairs

## **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-i	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	2,454	2,467	2,686	2,850	2,708
Non-Labor	740	720	1,020	1,056	884
NSE	0	0	0	0	0
Total	3,194	3,187	3,705	3,906	3,593
FTE	26.2	25.8	27.8	28.4	26.5
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	I \$)				
Labor	2,454	2,467	2,686	2,850	2,708
Non-Labor	740	720	1,020	1,056	884
NSE	0	0	0	0	0
Total	3,194	3,187	3,705	3,906	3,593
FTE	26.2	25.8	27.8	28.4	26.5
/acation & Sick (Nominal \$)					
Labor	444	431	446	456	450
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	444	431	446	456	450
FTE	5.0	4.7	4.7	4.7	4.5
Escalation to 2013\$					
Labor	296	216	148	80	0
Non-Labor	80	58	41	19	0
NSE	0	0	0	0	0
Total	376	274	189	98	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2013\$)				
Labor	3,194	3,114	3,280	3,386	3,158
Non-Labor	820	778	1,060	1,074	884
NSE	0	0	0	0	0
Total	4,014	3,892	4,340	4,460	4,043
FTE	31.2	30.5	32.5	33.1	31.0

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: E. Regional Public Affairs
Category-Sub: 1. Regional Public Affairs

Workpaper: 2GD005.000 - Regional Public Affairs

## Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
Years	2009	2010	2010 2011		2013					
Labor	0	0	0	0	0					
Non-Labor	0	0	0	0	0					
NSE	0	0	0	0	0					
Total	0	0	0	0	0					
FTE	0.0	0.0	0.0	0.0	0.0					

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

# **Summary of Shared Services Workpapers:**

Description

B. Operations Leadership & Support

Total

In 2013 \$ (000) Incurred Costs								
Adjusted- Recorded	Adjusted-Forecast							
2013	2014	2015	2016					
3,409	3,409	3,409	7,909					
3,409	3,409	3,409	7,909					

In 2013\$ (000) Incurred Costs

**Adjusted-Forecast** 

Area: GAS DISTRIBUTION Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Cost Center: VARIOUS

## Summary for Category: B. Operations Leadership & Support

Adjusted-Recorded

	2013	2014	2015	2016
Labor	2,984	2,984	2,984	3,434
Non-Labor	428	428	428	4,478
NSE	0	0	0	0
Total	3,412	3,412	3,412	7,912
FTE	28.9	28.9	28.9	33.9
Cost Centers belonging				
_				
Labor	RODUCTION SUPPORT 724	724	724	724
Non-Labor	72 <del>4</del> 189	72 <del>4</del> 189		
NSE			189	189
Total	0	0	0	0
FTE	913	913	913	913
	8.1 SERVICES LEADERSHIP &	8.1 OPERATIONS ASSE	8.1 SSMENT	8.1
Labor	345	345	345	795
Non-Labor	38	38	38	4,088
NSE	0	0	0	0
Total	383	383	383	4,883
FTE	2.1	2.1	2.1	7.1
2200-2023.000 FIELD		2.1	2.1	7.1
Labor	323	323	323	323
Non-Labor	33	33	33	33
NSE	0	0	0	0
Total	356	356	356	356
FTE	3.3	3.3	3.3	3.3
2200-2144.000 GAS C	PERATIONS SERVICES	0.0	0.0	0.0
Labor	267	267	267	267
Non-Labor	12	12	12	12
NSE	0	0	0	0
Total	279	279	279	279
FTE	2.1	2.1	2.1	2.1
2200-2344.000 OPER	ATOR QUALIFICATION			
Labor	190	190	190	190
Non-Labor	88	88	88	88
NSE	0	0	0	0
Total	278	278	278	278
FTE	2.0	2.0	2.0	2.0

Area: GAS DISTRIBUTION Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Cost Center: VARIOUS

		In 2013\$ (000) Incu	irred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2013	2014	2015	2016
2200-2345.000 DISTR	IBUTION FIELD SERVICES			
Labor	724	724	724	724
Non-Labor	50	50	50	50
NSE	0	0	0	0
Total	774	774	774	774
FTE	7.4	7.4	7.4	7.4
2200-2360.000 MAINT	ENANCE PROCESS			
Labor	411	411	411	411
Non-Labor	18	18	18	18
NSE	0	0	0	0
Total	429	429	429	429
FTE	3.9	3.9	3.9	3.9

Beginning of Workpaper 2200-0305.000 - ESS PRODUCTION SUPPORT

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub

1. Enterprise Systems Solutions Production Support
Cost Center: 2200-0305.000 - ESS PRODUCTION SUPPORT

## **Activity Description:**

Recorded to this cost center are the labor, employee expenses, and non-labor materials and services required to provide support to users of enterprise computer applications that are utilized by the field operations technicians and staff in Gas Operations. The Enterprise Systems Solutions (ESS) department provides technical assistance through live Help Desk from 6:00 AM to 6:00 PM Monday through Friday, monitors and resolves systems interfaces, configures and maintains testing and training environments, receives and analyzes change requests, coordinates software Quality Assurance, coordinates and prioritizes activities with the Information Technology organization, and deploys software changes to production.

## Forecast Explanations:

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

## **NSE - Base YR Rec**

N/A.

## **Summary of Results:**

		In 2013\$ (000) Incurred Costs										
		Adjι	ısted-Recor		Adjusted-Forecast							
Years	2009	2010	2011	2012	2013	2014	2015	2016				
Labor	571	707	742	785	724	724	724	724				
Non-Labor	47	25	299	-23	189	189	189	189				
NSE	0	0	0	0	0	0	0	0				
Total	618	732	1,041	762	912	912	912	912				
FTE	6.6	8.7	8.1	9.0	8.1	8.1	8.1	8.1				

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 1. Enterprise Systems Solutions Production Support Cost Center: 2200-0305.000 - ESS PRODUCTION SUPPORT

#### **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2013 Adju	sted-Reco	rded		2014 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
5	1	0	6	0.00	5	1	0	6	0.00	
0	0	0	0	0.00	0	0	0	0	0.00	
719	188	0	907	8.07	719	188	0	907	8.08	
724	189	0	913	8.07	724	189	0	913	8.08	
72.10%	72.10%				72.10%	72.10%				
27.90%	27.90%				27.90%	27.90%				
0.00%	0.00%				0.00%	0.00%				
0.00%	0.00%				0.00%	0.00%				

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast			2016 Adjւ	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
5	1	0	6	0.00	5	1	0	6	0.00
0	0	0	0	0.00	0	0	0	0	0.00
719	188	0	907	8.08	719	188	0	907	8.08
724	189	0	913	8.08	724	189	0	913	8.08
72.10%	72.10%				72.10%	72.10%			
27.90%	27.90%				27.90%	27.90%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

## Cost Center Allocation Percentage Drivers/Methodology:

## **Cost Center Allocation Percentage for 2013**

The labor allocations are based on the employees assessment of the activities performed for each company. Non-labor allocation based upon number of activities completed for each company.

## Cost Center Allocation Percentage for 2014

The labor allocations are based on the employees assessment of the activities performed for each company. Non-labor allocation based upon number of activities completed for each company.

## **Cost Center Allocation Percentage for 2015**

The labor allocations are based on the employees assessment of the activities performed for each company. Non-labor allocation based upon number of activities completed for each company.

## **Cost Center Allocation Percentage for 2016**

The labor allocations are based on the employees assessment of the activities performed for each company. Non-labor allocation based upon number of activities completed for each company.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 1. Enterprise Systems Solutions Production Support
Cost Center: 2200-0305.000 - ESS PRODUCTION SUPPORT

## **Forecast Summary:**

	In 2013 \$(000) Incurred Costs									
Forecas	ecast Method Base Forecast			st	Forec	ast Adjust	ments	Adjusted-Forecast		
Years		2014	2015	2016	2014	2015	2016	2014	2015	2016
Labor	Base YR Rec	724	724	724	0	0	0	724	724	724
Non-Labor	Base YR Rec	189	189	189	0	0	0	189	189	189
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	al	912	912	912	0	0	0	912	912	912
FTE	Base YR Rec	8.1	8.1	8.1	0.0	0.0	0.0	8.1	8.1	8.1

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 1. Enterprise Systems Solutions Production Support Cost Center: 2200-0305.000 - ESS PRODUCTION SUPPORT

## **Determination of Adjusted-Recorded (Incurred Costs):**

	-Recorded (Incurred Cos 2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
ecorded (Nominal \$)*					
Labor	440	561	609	662	621
Non-Labor	43	23	286	-23	189
NSE	0	0	0	0	0
Total	483	584	895	639	809
FTE	5.5	7.4	6.9	7.7	6.9
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomina	al \$)				
Labor	440	561	609	662	621
Non-Labor	43	23	286	-23	189
NSE	0	0	0	0	0
Total	483	584	895	639	809
FTE	5.5	7.4	6.9	7.7	6.9
acation & Sick (Nominal \$	)				
Labor	80	98	101	106	103
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	80	98	101	106	103
FTE	1.0	1.3	1.2	1.3	1.2
scalation to 2013\$					
Labor	51	48	32	17	0
Non-Labor	4	2	13	-1	0
NSE	0	0	0	0	0
Total	56	50	44	17	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2013\$)				
Labor	571	707	742	785	724
Non-Labor	47	25	299	-23	189
NSE	0	0	0	0	0
Total	618	732	1,041	762	912
FTE	6.5	8.7	8.1	9.0	8.1

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 1. Enterprise Systems Solutions Production Support Cost Center: 2200-0305.000 - ESS PRODUCTION SUPPORT

## **Summary of Adjustments to Recorded:**

	In Nominal \$ (000) Incurred Costs											
Years	2009	2010	2011	2012	2013							
Labor	0	0	0	0	0							
Non-Labor	0	0	0	0	0							
NSE	0	0	0	0	0							
Total	0	0	0	0	0							
FTE	0.0	0.0	0.0	0.0	0.0							

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	<u>RefID</u>
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			

Supplemental Workpapers for Workpaper 2200-0305.000

## SCG-FBA-USS-SUP-001

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Shared Services Allocation Percentage Enterprise Systems Solutions (ESS) Production Support

The calculations below show how the overall allocation percentage was calculated, since the labor and non-labor percentages were different. Amounts are shown in 2013 dollars with vacation and sick.

	(E	Forecast Do qual to 2013 ar Historical	3 Base	Percen	Gas Allocation tage for 2013	SoCalGas Allocation Percentage for 2014 - 2016		
Labor Subject to % Allocation	\$	718,528	[A]	75.00%	[C]	75.00%	[E]	
Non-Labor Subject to % Allocation	\$	188,068	[B]	61.00%	[D]	61.00%	[F]	
Weighted Average Percentage Allocation				72.10%	([A]*[C]+[B]*[D])/ ([A]+[B])	72.10%	([A]*[E]+[B]*[F])/ ([A]+[B])	

Supplemental Workpaper Page 1 of 1

Beginning of Workpaper	
2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESS	MENT

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

## **Activity Description:**

Recorded to this cost center are the salary and employee non-labor expenses for the Vice President and their assistant for the gas field operations organization. Also charged are one-time expenses that benefit the entire organization.

## Forecast Explanations:

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses. Added to this base is the labor associated with designing and developing a comprehensive Gas Distribution Monitoring and Control Management Program which will enhance SoCalGas' and SDG&E's capability to remotely monitor and control the gas distribution system, providing the ability to more quickly and effectively respond to emergencies.

See Supplemental Workpaper SCG-FBA-USS-SUP-006 for calculations related to the Gas Distribution Monitoring and Control Program Assessment and Blueprint Development.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses. Added to this base is the non-labor associated with designing and developing a comprehensive Gas Distribution Monitoring and Control Management Program which will enhance SoCalGas' and SDG&E's capability to remotely monitor and control the gas distribution system, providing the ability to more quickly and effectively respond to emergencies.

See Supplemental Workpaper SCG-FBA-USS-SUP-006 for calculations related to the Gas Distribution Monitoring and Control Program Assessment and Blueprint Development.

#### **NSE - Base YR Rec**

N/A.

#### Summary of Results:

		In 2013\$ (000) Incurred Costs										
		Adjι	ısted-Recor	ded		Adjusted-Forecast						
Years	2009	2010	2011	2012	2013	2014	2015	2016				
Labor	391	370	791	500	345	345	345	795				
Non-Labor	113	36	72	47	38	38	38	4,088				
NSE	0	0	0	0	0	0	0	0				
Total	503	406	863	547	383	383	383	4,883				
FTE	3.1	2.7	6.0	2.5	2.1	2.1	2.1	7.1				

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

## **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2013 Adju	sted-Reco	rded			2014 Adjı	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	11	0	11	0.00	0	11	0	11	0.00
0	0	0	0	0.00	0	0	0	0	0.00
345	27	0	372	2.13	345	27	0	372	2.13
345	38	0	383	2.13	345	38	0	383	2.13
85.33%	85.33%				85.68%	85.68%			
14.67%	14.67%				14.32%	14.32%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast			2016 Adju	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	11	0	11	0.00	410	3,697	0	4,107	4.60
0	0	0	0	0.00	40	364	0	404	0.40
345	27	0	372	2.13	345	27	0	372	2.13
345	38	0	383	2.13	795	4,088	0	4,883	7.13
85.68%	85.68%				85.68%	85.68%			
14.32%	14.32%				14.32%	14.32%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%		-		0.00%	0.00%			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

## Cost Center Allocation Percentage Drivers/Methodology:

## **Cost Center Allocation Percentage for 2013**

The allocation method is based upon oversight of services that benefit customers, general management of the pipeline asset, and leadership to the employee base within Field Services. An equally weighted ratio of customers, miles of main and employee count is used for the allocation between SoCalGas and SDGE.

## **Cost Center Allocation Percentage for 2014**

The allocation method is based upon oversight of services that benefit customers, general management of the pipeline asset, and leadership to the employee base within Field Services. An equally weighted ratio of customers, miles of main and employee count is used for the allocation between SoCalGas and SDGE.

## **Cost Center Allocation Percentage for 2015**

The allocation method is based upon oversight of services that benefit customers, general management of the pipeline asset, and leadership to the employee base within Field Services. An equally weighted ratio of customers, miles of main and employee count is used for the allocation between SoCalGas and SDGE.

#### **Cost Center Allocation Percentage for 2016**

The allocation method is based upon oversight of services that benefit customers, general management of the pipeline asset, and leadership to the employee base within Field Services. An equally weighted ratio of customers, miles of main and employee count is used for the allocation between SoCalGas and SDGE.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

#### **Forecast Summary:**

	In 2013 \$(000) Incurred Costs										
Forecas	t Method	Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast			
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016	
Labor	Base YR Rec	345	345	345	0	0	450	345	345	795	
Non-Labor	Base YR Rec	38	38	38	0	0	4,050	38	38	4,088	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ıl	383	383	383	0	0	4,500	383	383	4,883	
FTE	Base YR Rec	2.1	2.1	2.1	0.0	0.0	5.0	2.1	2.1	7.1	

#### **Forecast Adjustment Details:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE Adj Type	
2014 Total	0	0	0	0	0.0	

2015 Total	0	0	0	0	0.0		
2016	410	3,686	0	4,096	4.6	1-Sided Adj	

a. Gas Distribution Monitoring and Control Program Assessment and Blueprint Development

SoCalGas and SDG&E propose to design and develop a comprehensive Gas Distribution Monitoring and Control Management Program to significantly enhance their capability to remotely monitor and control their gas distribution system, providing the ability to more quickly and effectively respond to emergencies. The overall objective of this program is to enhance public and employee safety and system reliability.

See Supplemental Workpaper SCG-FBA-USS-SUP-006 for calculation details.

2016 40 364 0 404 0.4 1-Sided Adj

a. Gas Distribution Monitoring and Control Program Assessment and Blueprint Development

SoCalGas and SDG&E propose to design and develop a comprehensive Gas Distribution Monitoring and Control Management Program to significantly enhance their capability to remotely monitor and control their gas distribution system, providing the ability to more quickly and effectively respond to emergencies. The overall objective of this program is to enhance public and employee safety and system reliability.

See Supplemental Workpaper SCG-FBA-USS-SUP-006 for calculation details.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE Adj Type	
2016 Total	450	4,050	0	4,500	5.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

## **Determination of Adjusted-Recorded (Incurred Costs):**

	-Recorded (incurred Cos 2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	223	228	602	391	296
Non-Labor	84	28	59	42	37
NSE	0	0	0	0	0
Total	307	256	661	434	333
FTE	1.0	1.0	4.2	1.7	1.8
Adjustments (Nominal \$) **					
Labor	80	66	48	31	0
Non-Labor	18	6	9	4	1
NSE	0	0	0	0	0
Total	99	73	57	34	1
FTE	1.7	1.3	0.9	0.5	0.0
Recorded-Adjusted (Nomin	al \$)				
Labor	303	294	650	422	296
Non-Labor	103	34	69	46	38
NSE	0	0	0	0	0
Total	405	328	719	468	334
FTE	2.7	2.3	5.1	2.2	1.8
Vacation & Sick (Nominal \$	5)				
Labor	53	50	107	67	49
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	53	50	107	67	49
FTE	0.5	0.4	0.9	0.4	0.3
Escalation to 2013\$					
Labor	35	25	34	11	0
Non-Labor	10	2	3	1	0
NSE	0	0	0	0	0
Total	45	28	37	12	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2013\$)				
Labor	391	370	791	500	345
Non-Labor	113	36	72	47	38
NSE	0	0	0	0	0
Total	503	406	863	547	383
FTE	3.2	2.7	6.0	2.6	2.1

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

## Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs												
Years	2009	2010	2011	2012	2013								
Labor	80	66	48	31	0								
Non-Labor	18	6	9	4	0.569								
NSE	0	0	0	0	0								
Total	99	73	57	34	0.569								
FTE	1.7	1.3	0.9	0.5	0.0								

## **Detail of Adjustments to Recorded:**

Year/Expl. 2009 These charge	Labor 80	NLbr 18 P Field Serv	NSE 0	FTE Adj Type  1.7 CCTR Transf  Admin support for Sa	From 2100-3400.000	RefID  DBENTLEY20140 227103325430
captured in C					= 1090	
2009 Total	80	18	0	1.7		
2010	66	6	0	1.3 CCTR Transf	From 2100-3400.000	DBENTLEY20140 227103004737
These charge captured in C			rices USS	Admin support for Sa	n Diego that are now	221100004101

2010 Total	66	6	0	1.3		
2011	48	9	0	0.9 CCTR Transf	From 2100-3400.000	DBENTLEY20140
<b>-</b>		D E: 110			<b>5</b> : " '	227102803820
	-		ices US	S Admin support for Sa	n Diego that are now	
captured in	CC 2100-043	1.				
0044 T 4 I	40	_	^			

2011   Otal	48	9	U	0.9

0.5 CCTR Transf

From 2100-3400.000

DBENTLEY20140 227102515333

These charges were for VP Field Services USS Admin support for San Diego that are now captured in CC 2100-0431.

0

Note: Totals may include rounding differences.

31

2012

Area: GAS DISTRIBUTION

0

0.569

Witness: Frank B. Ayala

2013 Total

Category: B. Operations Leadership & Support

Category-Sub: 2. Field Services Leadership & Operations Assessment

Cost Center: 2200-0431.000 - FIELD SERVICES LEADERSHIP & OPERATIONS ASSESSMENT

0

0.0

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID
2012 Total	31	4	0	0.5			
2013	0	0.569	0	0.0 C	CTR Transf	From 2100-3400.000	DBENTLEY20140 227101913993
	rges were for n CC 2100-043		vices USS	S Admin	support for Sa	n Diego that are now	227101913993

Supplemental Workpapers for Workpaper 2200-0431.000

## SCG-FBA-USS-SUP-002

Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Shared Services Allocation Percentage for Base Forecast Field Services Leadership & Operations Assessment

The allocation method is based upon oversight of services that benefit customers, general management of the pipeline asset, and leadership to the employee base within Field Services. An equally weighted ratio of customers, miles of main and employee count is used for the allocation between SoCalGas and SDGE. The same allocation percentage is used for both labor and non-labor.

#### 2013 Allocation Percentage

		[A]	[B]	[ <b>C]</b> ([A]+[B])	([A]/[C])	([B]/[C])
Concept	Source	SCG	SDG&E	Total	% SoCalGas	% SDG&E
Gas Residential Customers	2011 FERC Form 2/Forecasting Advisor	5,355,762	821,600	6,177,362	86.70%	13.30%
Miles of Distribution Main	2011 DOT Report	49,008	8,417	57,425	85.34%	14.66%
Miles of Transmission Main	2011 DOT Report	3,640	245	3,885	93.69%	6.31%
Total Miles of Main		52,648	8,662	61,310	85.87%	14.13%
Full-Time Workforce Count	HR Employee Listing	3,335	662	3,997	83.44%	16.56%
Weighted Concepts	Average of Company Percentages for Gas Residential Customers, Total Miles of Main, and Full-Time Workforce Count				85.33%	14.66%

## 2014 - 2016 Allocation Percentage for Base Forecast

		[D]	[E]	<b>[F]</b> ([D]+[E])	([D]/[F])	([E]/[F])
Concept	Source	SCG	SDG&E	Total	% SoCalGas	% SDG&E
Gas Residential Customers	2012 FERC Form 2/Forecasting Advisor	5,370,370	826,574	6,196,944	86.66%	13.34%
Miles of Distribution Main	2012 DOT Report	49,715	7,966	57,681	86.19%	13.81%
Miles of Transmission Main	2012 DOT Report	3,526	234	3,760	93.78%	6.22%
Total Miles of Main		53,241	8,200	61,441	86.65%	13.35%
Full-Time Workforce Count	HR Employee Listing	3,306	642	3,948	83.74%	16.26%
Weighted Concepts	Average of Company Percentages for Gas Residential Customers, Total Miles of Main, and Full-Time Workforce Count				85.68%	14.32%

Supplemental Workpaper Page 1 of 1

# Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Gas Distribution Monitoring and Control Program Assessment and Blueprint Development Field Services Leadership & Operations Assessment

Project	Project		Personn	el		Hours <sup>1</sup>		Cost (Thousands of 2013\$)							FTEs <sup>2</sup>			
	Duration							La	abor			Nor	n-Labor				Total	
	(Months)	Internal Labor	Contractor	Consultant	Internal Labor	Contractor	Consultant	(\$4	45/hr)		tractor 50/hr)		nsultant 300/hr)	Sı	ubtotal			
	[A]	[B]	[C]	[D]	<b>[E]</b> ([A]x[B] x174)	<b>[F]</b> ([A]x[C] x174)	[G] ([A]x[D] x174)		<b>[H]</b> ]x\$45)		<b>[I]</b> (\$150)	([G	<b>[J]</b> i]x\$300)	(	<b>[K]</b> [I]+[J])	([	<b>[L]</b> H]+[K])	[M] ([E]/ 2088)
Benchmarking	3	4	4	3	2,088	2,088	1,566	\$	93	\$	313	\$	470	\$	783	\$	876	1
Remote Monitoring and Control Plan	6	4	4	3	4,176	4,176	3,132	\$	186	\$	626	\$	940	\$	1,566	\$	1,752	2
Enhancement of Current Business Processes Plan	3	4	4	3	2,088	2,088	1,566	\$	93	\$	313	\$	470	\$	783	\$	876	1
Implementation and Ongoing Support Team	1	10	4	3	1,740	696	522	\$	78	\$	104	\$	157	\$	261	\$	339	1
Subtotal	13	22	16	12	10,092	9,048	6,786	\$	450	\$	1,356	\$	2,037	\$	3,393	\$	3,843	5
Miscellaneous Non-Labor Expens	es <sup>3</sup> (17% of L	abor and	d Non-Labor	Subtotal, C	olumn [L]	)		\$	-	\$					657	\$	657	0
Total	·	·	·	·	·	·	[N]	\$	450	\$			·		4,050	\$	4,500	5

Southern California Gas Company 2016 GRC - APP

Shared Services Workpapers

Company	Miles of	Supply Line	Cost (Thousands of 2013\$)						
	Supply Lines	Percentage in Each Company	Labor	Non-Labor	Total				
	[0]	[P] ([O]/Sum of [O])	<b>[Q]</b> ([P]x[N])	[R] ([P]x[N])	[S] ([Q]+[R])	<b>[T]</b> ([P]x[N])			
SoCalGas Portion of Total (IO Directly Retained)	3,749	91%	\$ 410	\$ 3,686	\$ 4,096	4.6			
SDG&E Portion of Total (IO Directly Allocated)	362	9%	\$ 40	\$ 364	\$ 404	0.4			
Total	4,111	100%	\$ 450	\$ 4,050	\$ 4,500	5.0			

- 1. Hour calculations are based on 2,088 hours per year, or 174 hours per month.
- 2. FTE calculations are based on 2,088 hours per year.
- 3. Miscellaneous non-labor expenses include employee reimbursable expenses, office supplies, software, equipment.

Supplemental Workpaper Page 1 of 1

Beginning of Workpaper 2200-2023.000 - FIELD TECHNOLOGIES

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 3. Field Technologies

Cost Center: 2200-2023.000 - FIELD TECHNOLOGIES

## **Activity Description:**

Recorded to this cost center are the labor, employee expense and non-labor materials and services required to research and evaluate new tools and technology that enhance or replace existing processes or tools and provide benefits in the form of improved safety. This team helps mitigate risks associated with potential failure of field technologies or the use of obsolete equipment. Field Technologies supports field operations by conducting tool and equipment instruction and training to help clients become proficient in the use of new and existing tools and equipment.

## Forecast Explanations:

## Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### **NSE - Base YR Rec**

N/A.

## **Summary of Results:**

				In 2013\$ (00	0) Incurred (	Costs				
		Adju	ısted-Recor	Adjusted-Forecast						
Years	2009	2010	2011	2012	2013	2014	2015	2016		
Labor	606	516	496	338	323	323	323	323		
Non-Labor	78	33	47	32	33	33	33	33		
NSE	0	0	0	0	0	0	0	0		
Total	685	549	543	370	355	355	355	355		
FTE	5.9	5.2	5.0	3.5	3.3	3.3	3.3	3.3		

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 3. Field Technologies

Cost Center: 2200-2023.000 - FIELD TECHNOLOGIES

## **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2013 Adju	sted-Reco	rded	2014 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	5	0	5	0.00	0	5	0	5	0.00
0	0	0	0	0.00	0	0	0	0	0.00
323	28	0	351	3.31	323	28	0	351	3.31
323	33	0	356	3.31	323	33	0	356	3.31
75.00%	75.00%				75.00%	75.00%			
25.00%	25.00%				25.00%	25.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast	2016 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	5	0	5	0.00	0	5	0	5	0.00
0	0	0	0	0.00	0	0	0	0	0.00
323	28	0	351	3.31	323	28	0	351	3.31
323	33	0	356	3.31	323	33	0	356	3.31
75.00%	75.00%				75.00%	75.00%			
25.00%	25.00%				25.00%	25.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

## **Cost Center Allocation Percentage Drivers/Methodology:**

## **Cost Center Allocation Percentage for 2013**

Labor and non labor allocations are based upon the Cost Center Managers and / or Team Leads assessment of the activities and contributions performed for each company.

## **Cost Center Allocation Percentage for 2014**

Labor and non labor allocations are based upon the Cost Center Managers and / or Team Leads assessment of the activities and contributions performed for each company.

## **Cost Center Allocation Percentage for 2015**

Labor and non labor allocations are based upon the Cost Center Managers and / or Team Leads assessment of the activities and contributions performed for each company.

## **Cost Center Allocation Percentage for 2016**

Labor and non labor allocations are based upon the Cost Center Managers and / or Team Leads assessment of the activities and contributions performed for each company.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 3. Field Technologies

Cost Center: 2200-2023.000 - FIELD TECHNOLOGIES

## **Forecast Summary:**

			In 201	3 \$(000) lı	ncurred Co	sts				
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016
Labor	Base YR Rec	323	323	323	0	0	0	323	323	323
Non-Labor	Base YR Rec	33	33	33	0	0	0	33	33	33
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	nl .	355	355	355		0	0	355	355	355
FTE	Base YR Rec	3.3	3.3	3.3	0.0	0.0	0.0	3.3	3.3	3.3

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 3. Field Technologies

Cost Center: 2200-2023.000 - FIELD TECHNOLOGIES

## **Determination of Adjusted-Recorded (Incurred Costs):**

beteriiiilation of Aujusteu-P	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	467	409	407	285	277
Non-Labor	71	30	45	31	33
NSE	0	0	0	0	0
Total	539	440	452	317	309
FTE	5.0	4.4	4.3	3.0	2.8
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal	\$)				
Labor	467	409	407	285	277
Non-Labor	71	30	45	31	33
NSE	0	0	0	0	0
Total	539	440	452	317	309
FTE	5.0	4.4	4.3	3.0	2.8
/acation & Sick (Nominal \$)					
Labor	84	72	68	46	46
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	84	72	68	46	46
FTE	0.9	0.8	0.7	0.5	0.5
Escalation to 2013\$					
Labor	55	35	21	7	0
Non-Labor	7	2	2	1	0
NSE	0	0	0	0	0
Total	62	37	23	8	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constan	t 2013\$)				
Labor	606	516	496	338	323
Non-Labor	78	33	47	32	33
NSE	0	0	0	0	0
Total	685	549	543	370	355
FTE	5.9	5.2	5.0	3.5	3.3

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 3. Field Technologies

Cost Center: 2200-2023.000 - FIELD TECHNOLOGIES

## **Summary of Adjustments to Recorded:**

	In Nominal \$ (000) Incurred Costs										
Years	2009	2010	2011	2012	2013						
Labor	0	0	0	0	0						
Non-Labor	0	0	0	0	0						
NSE	0	0	0	0	0						
Total	0	0	0	0	0						
FTE	0.0	0.0	0.0	0.0	0.0						

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			

Beginning of Workpaper 2200-2144.000 - GAS OPERATIONS SERVICES

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

### **Activity Description:**

Recorded to this cost center are the salaries for the Gas Operations Services Director and the Administrative Associate who supports this organization. Also recorded to this cost center are the associated employee expenses and miscellaneous supplies and materials.

### Forecast Explanations:

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the labor funding required for the future as the historical expenses represent other charges not anticipated to be recorded to this cost center.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the funding required for the future as the historical expenses represent other charges not anticipated to be recorded to this cost center.

### **NSE - Base YR Rec**

IN/A.

## **Summary of Results:**

	In 2013\$ (000) Incurred Costs										
		Adju	ısted-Recor	Adjusted-Forecast							
Years	2009	2010	2011	2012	2013	2014	2015	2016			
Labor	56	299	399	373	267	267	267	267			
Non-Labor	16	17	29	112	12	12	12	12			
NSE	0	0	0	0	0	0	0	0			
Total	72	316	429	485	279	279	279	279			
FTE	0.4	1.9	2.9	3.3	2.1	2.1	2.1	2.1			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

#### **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2013 Adju	sted-Reco	rded			2014 Adjı	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
7	0	0	7	0.00	7	0	0	7	0.00
0	0	0	0	0.00	0	0	0	0	0.00
260	12	0	272	2.15	260	12	0	272	2.15
267	12	0	279	2.15	267	12	0	279	2.15
87.32%	87.32%				83.70%	83.70%			
12.68%	12.68%				16.30%	16.30%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adjı	usted-Fore	cast			2016 Adj	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
7	0	0	7	0.00	7	0	0	7	0.00
0	0	0	0	0.00	0	0	0	0	0.00
260	12	0	272	2.15	260	12	0	272	2.15
267	12	0	279	2.15	267	12	0	279	2.15
83.70%	83.70%				83.70%	83.70%			
16.30%	16.30%				16.30%	16.30%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

## Cost Center Allocation Percentage Drivers/Methodology:

### **Cost Center Allocation Percentage for 2013**

Labor and non labor allocations are based upon the portion of funding allocated to each company for this organization.

### **Cost Center Allocation Percentage for 2014**

Labor and non labor allocations are based upon the portion of funding allocated to each company for this organization.

## **Cost Center Allocation Percentage for 2015**

Labor and non labor allocations are based upon the portion of funding allocated to each company for this organization.

## **Cost Center Allocation Percentage for 2016**

Labor and non labor allocations are based upon the portion of funding allocated to each company for this organization.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

## **Forecast Summary:**

			In 201	3 \$(000) lı	ncurred Co	sts				
Forecas	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years	s	2014	2015	2016	2014	2015	2016	2014	2015	2016
Labor	Base YR Rec	267	267	267	0	0	0	267	267	267
Non-Labor	Base YR Rec	12	12	12	0	0	0	12	12	12
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	279	279	279	0		0	279	279	279
FTE	Base YR Rec	2.1	2.1	2.1	0.0	0.0	0.0	2.1	2.1	2.1

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

## **Determination of Adjusted-Recorded (Incurred Costs):**

	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	43	237	328	285	229
Non-Labor	15	16	389	615	400
NSE	0	0	0	0	0
Total	58	253	717	900	629
FTE	0.4	1.6	2.5	2.4	1.8
Adjustments (Nominal \$) **					
Labor	0	0	0	29	0
Non-Labor	0	0	-361	-505	-388
NSE	0	0	0	0	0
Total	0	0	-361	-476	-388
FTE	0.0	0.0	0.0	0.4	0.0
Recorded-Adjusted (Nomin	al \$)				
Labor	43	237	328	314	229
Non-Labor	15	16	28	110	12
NSE	0	0	0	0	0
Total	58	253	356	424	241
FTE	0.4	1.6	2.5	2.8	1.8
Vacation & Sick (Nominal \$	5)				
Labor	8	41	54	50	38
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	8	41	54	50	38
FTE	0.1	0.3	0.4	0.5	0.3
Escalation to 2013\$					
Labor	5	20	17	8	0
Non-Labor	1	1	1	2	0
NSE	0	0	0	0	0
Total	7	22	18	11	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2013\$)				
Labor	56	299	399	373	267
Non-Labor	16	17	29	112	12
NSE	0	0	0	0	0
Total	72	316	429	485	279
FTE	0.5	1.9	2.9	3.3	2.1

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

## **Summary of Adjustments to Recorded:**

	In Nominal \$ (000) Incurred Costs										
Years	2009	2010	2011	2012	2013						
Labor	0	0	0	29	0						
Non-Labor	0	0	-361	-505	-388						
NSE	0	0	0	0	0						
Total	0		-361	-476	-388						
FTE	0.0	0.0	0.0	0.4	0.0						

## **Detail of Adjustments to Recorded:**

•							
Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011	0	-361	0	0.0 1-9	Sided Adj	N/A	TP1MTC2013110
To transfer U	JSA fees to L	ocate & Ma	rk work ar	oup for co	mplete showir	ng of L&M expense.	4105104170
				·		.g c. =a cpccc.	
2011 Total	0	-361	0	0.0			
2012	29	79	0	0.4 1-9	Sided Adj	N/A	RHFLAMIN20131
Transfer Die	tribution Field	Training C	ooto from	CSEC 22	00-0442. Corr	oononding	206101648773
	made on CSF	•	osis irom	CSFC 220	00-0442. COII	esponding	
2012	0	-584	0	0.0 1-9	Sided Adj	N/A	TP1MTC2013110
To transfer I	ISA fees to L	ocate & Ma	rk work ar	oun for a	complete show	vina of L&M	4105210167
expense.	JOA ICCS TO E	ocate & ivia	ik work gr	oup for a	complete shov	Villy Of Edivi	
2012 Total	29	-505	0	0.4			
2013	0	-388	0	0.0 1-9	Sided Adj	N/A	TP1MTC2014020
T. (	10.4.5					C 1 O 1 A	9115532193

To transfer USA fees to Locate & Mark work group for complete showing of L&M expense.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 4. Gas Operations Services

Cost Center: 2200-2144.000 - GAS OPERATIONS SERVICES

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID	
2013 Total	0	-388	0	0.0				

**Supplemental Workpapers for Workpaper 2200-2144.000** 

# SCG-FBA-USS-SUP-003 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Shared Services Allocation Percentage Gas Operations Services

The calculations below show how the overall allocation percentage was calculated, since the labor and non-labor percentages were different. Amounts are shown in 2013 dollars with vacation and sick.

	(E	Forecast Do qual to 2013 ar Historical	3 Base	Percen	Gas Allocation tage for 2013	SoCalGas Allocation Percentage for 2014 - 201		
Labor Subject to % Allocation	\$	260,206	[A]	87.41% [C]		83.70%	[E]	
Non-Labor Subject to % Allocation	\$	11,515	[B]	85.41%	85.41% <b>[D]</b>		[F]	
Weighted Average Percentage Allocation				<b>87.33%</b> ([A]*[C]+[B]*[D])/ ([A]+[B])		83.70%	([A]*[E]+[B]*[F])/ ([A]+[B])	

Supplemental Workpaper Page 1 of 1

Beginning of Workpaper 2200-2344.000 - OPERATOR QUALIFICATION

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

### **Activity Description:**

Recorded to this cost center are the labor, employee expense, and non-labor materials and services required to manage the company's Operator Qualification (OQ) program and the compliance of employees who perform OQ covered tasks. This team helps to mitigate the risks associated with personnel that otherwise would not have the appropriate level of qualification to safely complete work on gas pipelines. The department provides technical assistance and support, conducts audits, provides guidance and assistance in the development of new and refresher training, provides technical support for issues and concerns arising from rule interpretations, provides assistance prior to and during CPUC audits, performs audits on pipeline contractors to verify compliance with the OQ rules, and manages the process to confirm that all impacted employees are evaluated within the required time frame.

#### **Forecast Explanations:**

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

### **NSE - Base YR Rec**

N/A.

## **Summary of Results:**

				In 2013\$ (00	0) Incurred (	Costs							
		Adjusted-Recorded Adjusted-Forecast											
Years	2009	2010	2011	2013	2014	2015	2016						
Labor	0	183	131	156	190	190	190	190					
Non-Labor	0	0	44	46	88	88	88	88					
NSE	0	0	0	0	0	0	0	0					
Total		184	176	203	278	278	278	278					
FTE	0.0	2.0	1.5	1.7	2.0	2.0	2.0	2.0					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

#### Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2013 Adju	sted-Reco	rded			2014 Adjı	usted-Fore	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	0	0	0	0.00	0	0	0	0	0.00
0	0	0	0	0.00	0	0	0	0	0.00
190	88	0	278	1.99	190	88	0	278	1.99
190	88	0	278	1.99	190	88	0	278	1.99
80.00%	80.00%				80.00%	80.00%			
20.00%	20.00%				20.00%	20.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast		2016 Adjusted-Forecast						
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE		
0	0	0	0	0.00	0	0	0	0	0.00		
0	0	0	0	0.00	0	0	0	0	0.00		
190	88	0	278	1.99	190	88	0	278	1.99		
190	88	0	278	1.99	190	88	0	278	1.99		
80.00%	80.00%				80.00%	80.00%					
20.00%	20.00%				20.00%	20.00%					
0.00%	0.00%				0.00%	0.00%					
0.00%	0.00%				0.00%	0.00%					

## Cost Center Allocation Percentage Drivers/Methodology:

### **Cost Center Allocation Percentage for 2013**

Labor and non labor allocations are based upon the assessment of the activities performed in support of each company.

### **Cost Center Allocation Percentage for 2014**

Labor and non labor allocations are based upon the assessment of the activities performed in support of each company.

## **Cost Center Allocation Percentage for 2015**

Labor and non labor allocations are based upon the assessment of the activities performed in support of each company.

## **Cost Center Allocation Percentage for 2016**

Labor and non labor allocations are based upon the assessment of the activities performed in support of each company.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

## **Forecast Summary:**

	In 2013 \$(000) Incurred Costs												
Forecast Method Base Forecast					Forec	ast Adjust	ments	Adjusted-Forecast					
Years		2014	2015	2016	2014	2015	2016	2014	2015	2016			
Labor	Base YR Rec	190	190	190	0	0	0	190	190	190			
Non-Labor	Base YR Rec	88	88	88	0	0	0	88	88	88			
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0			
Tota	ıl	278	278	278	0		0	278	278	278			
FTE	Base YR Rec	2.0	2.0	2.0	0.0	0.0	0.0	2.0	2.0	2.0			

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

## **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Aujusteu-	2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	0	0	1	1	1
NSE	0	0	0	0	0
Total	0	0	1	1	1
FTE	0.0	0.0	0.0	0.0	0.0
Adjustments (Nominal \$) **					
Labor	0	145	108	132	163
Non-Labor	0	0	41	44	87
NSE	0	0	0	0	0
Total	0	145	149	176	250
FTE	0.0	1.7	1.3	1.5	1.7
Recorded-Adjusted (Nomina	al \$)				
Labor	0	145	108	132	163
Non-Labor	0	0	43	45	88
NSE	0	0	0	0	0
Total	0	146	150	177	251
FTE	0.0	1.7	1.3	1.5	1.7
Vacation & Sick (Nominal \$)					
Labor	0	25	18	21	27
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	25	18	21	27
FTE	0.0	0.3	0.2	0.2	0.3
Escalation to 2013\$					
Labor	0	12	6	3	0
Non-Labor	0	0	2	1	0
NSE	0	0	0	0	0
Total	0	12	7	4	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2013\$)				
Labor	0	183	131	156	190
Non-Labor	0	0	44	46	88
NSE	0	0	0	0	0
Total	0	184	176	203	278
FTE	0.0	2.0	1.5	1.7	2.0

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

## Summary of Adjustments to Recorded:

		In Nominal \$ (000)	Incurred Costs										
Years	Years <u>2009</u> <u>2010</u> <u>2011</u> <u>2012</u> <u>2013</u>												
Labor	0	145	108	132	163								
Non-Labor	0	0.229	41	44	87								
NSE	0	0	0	0	0								
Total	0	145	149	176	250								
FTE	0.0	1.7	1.3	1.5	1.7								

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	From CCtr	RefID
2009 Total	0	0	0	0.0			
2010	145	0.229	0	1.7 1-S	ided Adj	N/A	RHFLAMIN20131
Transfer Distr adjustment m		_	osts from	CSFC 220	0-0442. Corr	esponding	206101924357
2010 Total	145	0.229	0	1.7			
2011 Transfer Distr adjustment m		_	0 osts from		iided Adj 0-0442. Corr	N/A esponding	RHFLAMIN20131 206102037390
2011 Total	108	41	0	1.3			
2012 Transfer Distraction adjustment m		-	0 osts from		ided Adj 0-0442. Corr	N/A esponding	RHFLAMIN20131 206102201040
2012 Total	132	44	0	1.5			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 5. Operator Qualification

Cost Center: 2200-2344.000 - OPERATOR QUALIFICATION

Year/Expl. **NSE** <u>FTE</u> Adj Type From CCtr RefID <u>Labor</u> NLbr 2013 0 163 87 1.7 1-Sided Adj N/A TP1MTC2014021 0105350133

Transfer Distribution Field Training costs from CSFC 2200-0442. Corresponding adjustment made on CSFC side.

2013 Total 163 87 0 1.7

Beginning of Workpaper 2200-2345.000 - DISTRIBUTION FIELD SERVICES

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

### **Activity Description:**

SoCalGas recognizes that an important risk mitigation measure is developing, maintaining, and communicating high quality written standards that employees can follow to safely complete work on the gas system. Recorded to this cost center are the labor and associated non-labor expenses required to manage the maintenance of existing company gas standards and the authoring of new standards. Distribution Field Services updates gas standards with the applicable industry standards and regulatory mandates; and performs compliance reviews per a predetermined schedule. Also recorded to this cost center is the labor and associated non-labor expenses required to manage the administration of the company's Supervisor Resource site, a one-stop-shop intranet site which provides on-demand reference tools and documents used by supervisors. Another area recorded to this cost center is the labor and associated non-labor expenses required for the administration of various alliance pipeline contractors. Staff members act as liaison to the contractors and are responsible to communicate and address issues.

#### Forecast Explanations:

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

### **NSE - Base YR Rec**

N/A.

#### **Summary of Results:**

				In 2013\$ (00	0) Incurred C	Costs							
		Adjusted-Recorded Adjusted-Forecast											
Years	2009	2010	2011	2013	2014	2015	2016						
Labor	0	254	571	740	724	724	724	724					
Non-Labor	0	9	47	71	50	50	50	50					
NSE	0	0	0	0	0	0	0	0					
Total	0	263	618	811	774	774	774	774					
FTE	0.0	3.0	6.1	7.8	7.4	7.4	7.4	7.4					

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

## **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2013 Adju	sted-Reco	rded			2014 Adjı	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
10	2	0	12	0.00	10	2	0	12	0.00
0	0	0	0	0.00	0	0	0	0	0.00
714	48	0	762	7.40	714	48	0	762	7.40
724	50	0	774	7.40	724	50	0	774	7.40
89.79%	89.79%				89.79%	89.79%			
10.21%	10.21%				10.21%	10.21%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast			2016 Adju	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
10	2	0	12	0.00	10	2	0	12	0.00
0	0	0	0	0.00	0	0	0	0	0.00
714	48	0	762	7.40	714	48	0	762	7.40
724	50	0	774	7.40	724	50	0	774	7.40
89.79%	89.79%				89.79%	89.79%			
10.21%	10.21%				10.21%	10.21%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

### Cost Center Allocation Percentage Drivers/Methodology:

## **Cost Center Allocation Percentage for 2013**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

## Cost Center Allocation Percentage for 2014

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

### **Cost Center Allocation Percentage for 2015**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

### **Cost Center Allocation Percentage for 2016**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

## **Forecast Summary:**

	In 2013 \$(000) Incurred Costs										
Forecas	t Method	Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast			
Years	5	2014	2015	2016	2014	2015	2016	2014 2015 2010		2016	
Labor	Base YR Rec	724	724	724	0		0	724	724	724	
Non-Labor	Base YR Rec	50	50	50	0	0	0	50	50	50	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ı	774	774	774	0		0	774	774	774	
FTE	Base YR Rec	7.4	7.4	7.4	0.0	0.0	0.0	7.4	7.4	7.4	

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

## **Determination of Adjusted-Recorded (Incurred Costs):**

Total of Aujustou	i-Recorded (incurred Cos 2009 (\$000)	2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*					
Labor	0	202	469	624	621
Non-Labor	0	8	45	69	50
NSE	0	0	0	0	0
Total	0	210	514	693	671
FTE	0.0	2.6	5.2	6.7	6.3
Adjustments (Nominal \$) **	,				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomin	nal \$)				
Labor	0	202	469	624	621
Non-Labor	0	8	45	69	50
NSE	0	0	0	0	0
Total	0	210	514	693	671
FTE	0.0	2.6	5.2	6.7	6.3
/acation & Sick (Nominal \$	8)				
Labor	0	35	78	100	103
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	35	78	100	103
FTE	0.0	0.5	0.9	1.1	1.1
Escalation to 2013\$					
Labor	0	17	24	16	0
Non-Labor	0	1	2	2	0
NSE	0	0	0	0	0
Total	0	18	26	18	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2013\$)				
Labor	0	254	571	740	724
Non-Labor	0	9	47	71	50
NSE	0	0	0	0	0
Total	0	263	618	811	774
FTE	0.0	3.1	6.1	7.8	7.4

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 6. Distribution Field Services

Cost Center: 2200-2345.000 - DISTRIBUTION FIELD SERVICES

## **Summary of Adjustments to Recorded:**

In Nominal \$ (000) Incurred Costs										
Years	2009	2010	2011	2012	2013					
Labor	0	0	0	0	0					
Non-Labor	0	0	0	0	0					
NSE	0	0	0	0	0					
Total	0	0	0	0	0					
FTE	0.0	0.0	0.0	0.0	0.0					

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	RefID
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			

Supplemental Workpapers for Workpaper 2200-2345.000

## SCG-FBA-USS-SUP-004

## Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Shared Services Allocation Percentage Distribution Field Services

The calculations below show how the overall allocation percentage was calculated, since the labor and non-labor percentages were different. Amounts are shown in 2013 dollars with vacation and sick.

	(E	Forecast Do qual to 201 ar Historical	3 Base	Parcan	Gas Allocation tage for 2013	SoCalGas Allocation Percentage for 2014 - 2016		
Labor Subject to % Allocation	\$	714,388	[A]	89.44%	[C]	89.44%	[E]	
Non-Labor Subject to % Allocation	\$	\$ 48,063 <b>[B]</b>		95.00%	[D]	95.00%	[F]	
Weighted Average Percentage Allocation				89.79%	([A]*[C]+[B]*[D])/ ([A]+[B])	89.79%	([A]*[E]+[B]*[F])/ ([A]+[B])	

Supplemental Workpaper Page 1 of 1

Beginning of Workpaper 2200-2360.000 - MAINTENANCE PROCESS

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

### **Activity Description:**

Recorded to this cost center are the labor and employee expense related to business processes supporting gas maintenance and inspection activities. Included is ownership of associated gas standards, which are reviewed and modified as necessary according to changing regulations or CPUC Audit results. This department develops and modifies electronic forms supporting requirements from Pipeline Integrity and Compliance Assurance, including design, testing, and targeted end-user training for successful release into production. Field business processes are reviewed, modified, and implemented as data collection requirements change. Training updates are communicated to ensure new or modified processes are incorporated into the centralized training program. Process improvements are identified for the Area Resource Scheduling Organization (ARSO). Communication with the ARSO includes answering complex questions, defining new requirements, and solving scheduling issues. District specific Quality Assurance audits are performed.

#### Forecast Explanations:

#### Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

#### Non-Labor - Base YR Rec

The 2013 base is the most accurate representation of the base level of current and ongoing staffing requirements and associated expenses.

### **NSE - Base YR Rec**

N/A.

#### **Summary of Results:**

				In 2013\$ (00	0) Incurred (	Costs			
		Adju	ısted-Recor	ded		Adjusted-Forecast			
Years	2009	2010	2011	2013	2014	2015	2016		
Labor	0	0	415	433	411	411	411	411	
Non-Labor	0	0	45	23	18	18	18	18	
NSE	0	0	0	0	0	0	0	0	
Total	0	0	460	456	428	428	428	428	
FTE	0.0	0.0	4.0	4.2	3.9	3.9	3.9	3.9	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

### **Cost Center Allocations (Incurred Costs):**

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2013 Adju	sted-Reco	rded			2014 Adjı	usted-Fore	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	0	0	0	0.00	0	0	0	0	0.00
0	0	0	0	0.00	0	0	0	0	0.00
411	18	0	429	3.89	411	18	0	429	3.89
411	18	0	429	3.89	411	18	0	429	3.89
86.11%	86.11%				94.68%	94.68%			
13.89%	13.89%				5.32%	5.32%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2015 Adju	sted-Fore	cast			2016 Adjւ	ısted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	0	0	0	0.00	0	0	0	0	0.00
0	0	0	0	0.00	0	0	0	0	0.00
411	18	0	429	3.89	411	18	0	429	3.89
411	18	0	429	3.89	411	18	0	429	3.89
94.68%	94.68%				94.68%	94.68%			
5.32%	5.32%				5.32%	5.32%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

#### **Cost Center Allocation Percentage Drivers/Methodology:**

## **Cost Center Allocation Percentage for 2013**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

## **Cost Center Allocation Percentage for 2014**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

### **Cost Center Allocation Percentage for 2015**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

### **Cost Center Allocation Percentage for 2016**

Labor allocations are based upon the Cost Center Managers and/or Team Leads assessment of the activities and contributions performed for each company. Non-labor allocations are based upon the individual employees assessment of their expenses which are incurred in support of each company.

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

## **Forecast Summary:**

	In 2013 \$(000) Incurred Costs										
Forecas	t Method	Bas	se Foreca	precast Forecast Adjustments Adjusted-Forecast			ast				
Year	Years		2015	2016	2014	2015	2016	2014	2015	2016	
Labor	Base YR Rec	411	411	411	0	0	0	411	411	411	
Non-Labor	Base YR Rec	18	18	18	0	0	0	18	18	18	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	al	428	428	428	0	0	0	428	428	428	
FTE	Base YR Rec	3.9	3.9	3.9	0.0	0.0	0.0	3.9	3.9	3.9	

## Forecast Adjustment Details:

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2014 Total	0	0	0	0	0.0	
2015 Total	0	0	0	0	0.0	
2016 Total	0	0	0	0	0.0	

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

## **Determination of Adjusted-Recorded (Incurred Costs):**

Determination of Adjusted	-Recorded (Incurred Co 2009 (\$000)	sts): 2010 (\$000)	2011 (\$000)	2012 (\$000)	2013 (\$000)
Recorded (Nominal \$)*	2000 (4000)	20.0 (4000)	2011 (4000)	2012 (4000)	20.0 (4000)
Labor	0	0	341	365	352
Non-Labor	0	0	43	22	18
NSE	0	0	0	0	0
Total	0	0	384	388	370
FTE	0.0	0.0	3.5	3.6	3.3
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	341	365	352
Non-Labor	0	0	43	22	18
NSE	0	0	0	0	0
Total	0	0	384	388	370
FTE	0.0	0.0	3.5	3.6	3.3
acation & Sick (Nominal \$	)				
Labor	0	0	57	58	59
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	57	58	59
FTE	0.0	0.0	0.6	0.6	0.6
scalation to 2013\$					
Labor	0	0	18	9	0
Non-Labor	0	0	2	0	0
NSE	0	0	0	0	0
Total	0	0	20	10	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2013\$)				
Labor	0	0	415	433	411
Non-Labor	0	0	45	23	18
NSE	0	0	0	0	0
Total	0	0	460	456	428
FTE	0.0	0.0	4.1	4.2	3.9

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS DISTRIBUTION

Witness: Frank B. Ayala

Category: B. Operations Leadership & Support

Category-Sub: 7. Maintenance Process

Cost Center: 2200-2360.000 - MAINTENANCE PROCESS

## **Summary of Adjustments to Recorded:**

In Nominal \$ (000) Incurred Costs					
Years	2009	2010	2011	2012	2013
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0

## **Detail of Adjustments to Recorded:**

Year/Expl.	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	From CCtr	<u>RefID</u>
2009 Total	0	0	0	0.0			
2010 Total	0	0	0	0.0			
2011 Total	0	0	0	0.0			
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			

Supplemental Workpapers for Workpaper 2200-2360.000

# SCG-FBA-USS-SUP-005 Southern California Gas Company -- Gas Distribution -- Witness Frank Ayala Supplemental Workpaper for Shared Services Allocation Percentage Maintenance Process

The calculations below show how the overall allocation percentage was calculated, since the labor and non-labor percentages were different. Amounts are shown in 2013 dollars with vacation and sick.

	(E	Forecast Do qual to 201 ar Historical	3 Base	Percen	Gas Allocation tage for 2013		Gas Allocation e for 2014 - 2016
Labor Subject to % Allocation	\$	410,671	[A]	85.83%	[C]	94.67%	[E]
Non-Labor Subject to % Allocation	\$	17,535	[B]	92.50%	[D]	95.00%	[F]
Weighted Average Percentage Allocation				86.11%	([A]*[C]+[B]*[D])/ ([A]+[B])	94.68%	([A]*[E]+[B]*[F])/ ([A]+[B])

Supplemental Workpaper Page 1 of 1

Area: GAS DISTRIBUTION Witness: Frank B. Ayala

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	Description SUD CAS ODS & SYSTEM INTECDITY
2200-0223	000	SVP GAS OPS & SYSTEM INTEGRITY  CAS TRANSMISSION SKILLS TRAINING
2200-0254	000	GAS TRANSMISSION SKILLS TRAINING
2200-0433	000	SOUTH INLAND REGION TSM
2200-0434	000	SOUTH INLAND REGION TECH SERV SUPV 1
2200-0435	000	SOUTH INLAND REGION SYS PROT SUPV
2200-0436	000	SOUTH INLAND REGION TECH SERV SUPV 2
2200-0438	000	SOUTH INLAND REGION REG ENG
2200-0439	000	SOUTH INLAND REGION MEAS SUPV NQ
2200-0441	000	SOUTH INLAND REGION A&C SUPV
2200-0443	000	SOUTH INLAND REGION DISPATCH SUPV
2200-0444	000	SO INL DS DOM FONTANA
2200-0446	000	SO INL CREW SAN BERNARDINO
2200-0447	000	SO INL CREW CORONA
2200-0448	000	SO INL DS DOM CORONA
2200-0450	000	SO INL CREW CHINO
2200-0453	000	SO INL CREW FONTANA
2200-0456	000	SO INL CREW PALM DESERT
2200-0457	000	SO INL DS DOM MURRIETA
2200-0459	000	SO INL CREW RIVERSIDE
2200-0461	000	SO INL CREW RAMONA
2200-0463	000	SO INL DS DOM EL CENTRO
2200-0465	000	SO INL CREW EL CENTRO
2200-0468	000	SO INL CREW RIM FOREST
2200-0469	000	OC REGION DOM ALHAMBRA
2200-0471	000	OC REGION CREW ALHAMBRA
2200-0472	000	SO INL DOM AZUSA
2200-0474	000	SO INL CREW AZUSA
2200-0478	000	OC REGION CREW PASADENA
2200-0479	000	NORTH REGN DIRECTOR
2200-0480	000	NORTH REGION TSM
2200-0481	000	NORTH REGION SYS PROT SUPV
2200-0482	000	NORTH REGION A & C SUPV
2200-0483	000	NORTH REGION MEASUREMENT
2200-0484	000	NORTHERN TS PLANNING MGR
2200-0485	000	NORTH REGION REG ENG
2200-0486	000	NORTH REGION TECH SUPVINION
2200-0487	000	NORTH REGION TECH SUPV WEST
2200-0488	000	NORTH REGION TECH SUPV EAST
2200-0489	000	NORTH REGION FOM
2200-0490	000	NORTHERN PIPELINE OPS MGR
2200-0491	000	NORTH REGION CREW VISALIA
2200-0492	000	NORTH REGION CREW VISALIA/HANFORD
2200-0496	000	NORTH REGION CREW BAKERSFIELD
2200-0499	000	NORTH REGION DISPATCH SUPV
2200-0500	000	NORTH REGION DOM SLO, STA MARIA, TEMPLE
		SCG/GAS DISTRIBUTION/Exh No:SCG-04-WP/Witness: F. Ayala
		D 470 (400

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Area: GAS DISTRIBUTION Witness: Frank B. Ayala

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-0501	000	NORTH REGION CREW SLO/TEMPLETON
2200-0504	000	NORTH REGION CREW SANTA MARIA
2200-0508	000	NORTHERN REGION DOM VENTURA & SIMI
2200-0510	000	NORTH REGION CREW VENTURA
2200-0512	000	NORTH REGION CREW STA BARBARA
2200-0514	000	FIELD OP MGR NORTHERN CHATSWORTH
2200-0515	000	NORTH REGION DOM CANOGA & SATICOY
2200-0517	000	NORTH REGION CREW CANOGA
2200-0520	000	NORTH REGION CREW SIMI VALLEY
2200-0523	000	NORTH REGION CREW SATICOY
2200-0524	000	NORTH REGION DOM BRANFORD & GLENDALE
2200-0526	000	NORTH REGION CREW BRANFORD
2200-0528	000	NORTH REGION CREW GLENDALE
2200-0530	000	NORTH REGION DOM VALENCIA
2200-0532	000	NORTH REGION CREW VALENCIA
2200-0535	000	NORTH REGION CREW LANCASTER
2200-0536	000	OC REGION DIRECTOR
2200-0537	000	OC REGION ENVIRN MANAGER
2200-0538	000	OC REGION ENG
2200-0539	000	OC REGION TSS1
2200-0540	000	OC REGION SPEC PROJ
2200-0541	000	OC REGION SYS PROT SUPV
2200-0542	000	OC REGION M&R ANAHIEM
2200-0543	000	OC REGION A & C SUPV
2200-0544	000	OC REGION FOM
2200-0545	000	OC REGION DOM DOWNEY
2200-0547	000	OC REGION CREW DOWNEY
2200-0548	000	OC REGION DOM WHITTIER
2200-0549	000	OC REGION CREW WHITTIER
2200-0551	000	OC REGION DOM ANAHEIM
2200-0553	000	OC REGION CREW ANAHEIM
2200-0555	000	OC RGN CREW LA JOLLA
2200-0557	000	OC REGION ARSO ANAHEIM
2200-0559	000	OC REGION CREW ALISO VIEJO
2200-0562	000	OC REGION CREW G GROVE
2200-0564	000	OC REGION DOM SANTA ANA
2200-0565	000	OC REGION CREW STA ANA
2200-0567	000	NORTH REGION TECH SUPV - SOUTHEAST
2200-0569	000	OC REGION CREW INDUSTRY
2200-0575	000	PACIFIC COAST REGION CREW BELVEDERE
2200-0576	000	PACIFIC COAST DOM JUANITA & CRENSHAW
2200-0577	000	PACIFIC COAST REGION CREW JUANITA
2200-0580	000	OC PROJECT MGR
2200-0581	000	PACIFIC COAST DISTRIB MEAS SUPV JUANITA
2200-0583	000	PACIFIC COAST REGION CREW HUNTNGTN PRK
		SCG/GAS DISTRIBUTION/Exh No:SCG-04-WP/Witness: F. Avala

SCG/GAS DISTRIBUTION/Exh No:SCG-04-WP/Witness: F. Ayala

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Area: GAS DISTRIBUTION Witness: Frank B. Ayala

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-0586	000	PACIFIC COAST REGION CREW COMPTON
2200-0588	000	PACIFIC COAST REGION CREW CRENSHAW
2200-0590	000	PACIFIC DOM SANTA MONICA & HOLLYWOOD
2200-0592	000	PACIFIC COAST REGION CREW SANTA MONICA
2200-0593	000	PACIFIC COAST DOM REDONDO & SAN PEDRO
2200-0595	000	PACIFIC COAST REGION CREW REDONDO
2200-0598	000	PACIFIC COAST REGION CREW SAN PEDRO
2200-0601	000	PACIFIC COAST REGION CREW HOLLYWOOD
2200-0603	000	TSM - GAS DISTRIBUTION PACIFIC COAST
2200-0604	000	PACIFIC COAST REG TECH SERV SUPV - COM
2200-0605	000	PACIFIC COAST REGION SYS PROT SUPV - COM
2200-0606	000	PACIFIC COAST REG ENG - COM
2200-0608	000	PACIFIC COAST REGION MEAS SUPV COM
2200-0609	000	PACIFIC COAST REGION A & C SUPV - COM
2200-0614	000	GAS DISTRIBUTION SKILLS TRAINING
2200-0615	000	NEW BUSINESS
2200-0616	000	DART REPORTING - DISTRIBUTION
2200-0617	000	BUSINESS SERVICES MANAGER
2200-0804	000	VP REGIONAL/EXTERNAL RELATIONS
2200-0805	000	PUBLIC AFFAIRS MANAGER - OC
2200-0811	000	PUBLIC AFFAIRS MANAGER - LA
2200-0818	000	PUBLIC AFFAIRS MANAGER -INLAND
2200-0825	000	PUBLIC AFFAIRS MANAGER -NORTH
2200-1174	000	NORTH REGION PL PRJ MGR
2200-1182	000	SO INL DS DOM PALM DESERT
2200-1210	000	SOUTH INLAND REGION MAPPING
2200-1340	000	SOUTH INLAND REGION PL PRJ MGR
2200-1544	000	OC REGION OPS QUALITY
2200-1829	000	NO DISTRICT MANAGER 4
2200-1830	000	NO DISTRICT MANAGER 5
2200-1831	000	NO DISTRICT MANAGER 6
2200-2079	000	SO INL CREW MURRIETA
2200-2080	000	SO INL CREW BEAUMONT
2200-2084	000	PACIFIC COAST REG TECH SERV SUPV 2 COM
2200-2085	000	OC REGION TSS2
2200-2092	000	VP FIELD SERVICES NSS
2200-2098	000	LEGISLATIVE ANALYSIS & POLICY MANAGER
2200-2107	000	INLAND PIPELINE OPS MGR
2200-2110	000	BUSINESS PLANNING & BUDGETS - CO
2200-2116	000	OC REGION TECHNICAL SERVICES MANAGER
2200-2122	000	FIBRE IN GAS ADMIN COSTS & REVENUE
2200-2138	000	FRANCHISE AND FEES MANAGER - BPS
2200-2149	000	NORTH REGION DOM SANTA BARBARA
2200-2191	000	NORTHERN RGN - SPEC PROJ 4
2200-2208	000	DIRECTOR PUBLIC AFFAIRS
		SCG/GAS DISTRIBUTION/Exh No:SCG-04-WP/Witness: F. Ayala

SCG/GAS DISTRIBUTION/Exh No:SCG-04-WP/Witness: F. Ayala

Area: GAS DISTRIBUTION Witness: Frank B. Ayala

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-2217	000	SO INL DS DOM SAN BERNARDINO
2200-2218	000	SO INL DS DOM RIM FOREST
2200-2219	000	SO INL DS DOM BEAUMONT
2200-2220	000	SO INL DS DOM CHINO
2200-2221	000	SO INL DS DOM RIVERSIDE
2200-2222	000	SO INL DS DOM RAMONA
2200-2232	000	SO INL DS DOM YUCCA VLY
2200-2233	000	SO INL CREW YUCCA VLY
2200-2236	000	INLAND TS PLANNING MGR
2200-2259	000	PACIFIC PROJECT MGR
2200-2311	000	SOUTH INLAND CREW BLYTHE
2200-2322	000	ESS GOVERNANCE & SERVCIE IMPROVEMENT
2200-2323	000	ESS IMPLEMENTATION SUPPORT
2200-2324	000	ESS MOBILE HARDWARE & APPLICATIONS TEAM
2200-2361	000	AREA RESOURCE PROCESS MANAGER
2200-2375	000	ESS MOBILE APPS
2200-2409	000	COMPLIANCE ASSURANCE
2200-2438	000	PACIFIC REGION HIGH PRESSURE PL OPS
2200-2439	000	ORANGE COAST REGION HIGH PRESSURE PIPELI
2200-2479	000	HIGH PRESSURE TRAINING
2200-2501	000	TRAINING - TRANSMISSION & STORAGE
2200-2502	000	TRAINING - WELDING